FINANCIAL TIMES

US banking

This time reform might happen

Page 15



From curiosity to ubiquity

'The Colonel Sanders of



Today's surveys

Global Fund Management

World Business Newspaper http://www.FT.com

Relief at end of 18-week Lima hostage siege

President Alberto Fujimori of Peru toured the wreckage of the Japanese ambassador's residence in Lima to celebrate the success of his troops in freeing 71 of 72 hostages held by left-wing guerrillas. The bodies of 14 dead rebels remained inside the building where they died in a surprise assault as they played soccer. The bloody end of the 18-week siege brought a widespread sense of relief but it was mingled with grief and the first sign of recriminations. Page 16; Mixed feelings, Page 10

Hewlett-Packard to buy VeriFone; Hewlett-Packard is to buy VeriFone, the leading supplier of credit card processing systems, in a \$1.2bn stock deal. The acquisition will "sharply accelerate the evolution and acceptance of electronic commerce" on the Internet, the companies said. Page 17

Nomura Securities suffered another blow in the wake of its bribery scandal. Central Japan Railway, one of six recently privatised rail operators, said it would use Nikko Securities to manage its offering, instead of usual partner Nomura. Saibu Gas and Toho Gas have also decided to exclude Nomura from forthcoming bond issues. Page 20. Editorial comment,

Disney beats expectations: Income growth at Walt Disney regained momentum in the second quarter, beating forecasts of 45 cents a share with a 63 per cent rise to 49 cents - from 30 cents last time - on revenues up 10 per cent at \$5.5bn. Michael Elsner, chairman, singled out the group's film-related and theme park divisions as principal contributors. Page 17

South Korea is to establish a "bad bank" system to prevent the nation's commercial banks collapsing from increased non-performing loans. The finance ministry's policy was adopted over other proposals to save the troubled banking sector, including bank mergers or permitting industrial groups to own banks. Page 16

Eurotunnel proxy battle: A tense battle is shaping up at Eurotunnel after shareholder activist leaders in France and the UK signalled they would be seeking proxy votes from investors with a view to blocking the company's £8.7bn (\$14bn) financial restructuring. Page 17

Jiang and Yeitsin warn: The presidents of Russia and China joined forces to oppose the emergence of a single superpower in the post-Cold War world, in an implicit bid to counter the growing influence of the US. Page 6

S Korean groups take Vietnam debt: holding urgent talks with Vietnam's central bank in an effort to settle substantial foreign currency debts owed by local banks. Page 6

Trial set to strain Mideast links: Egypt's, deteriorating relations with Israel are expected to be further strained when an Israeli accused of spying in Egypt goes on trial today at Cairo's supreme state security court. Page 4

Trade sanctions: Hard on the heels of their dispute over the Helms-Burton anti-Cuba law. Brussels and Washington are trying to head off another clash over a US attempt to use trade sanctions to achieve foreign policy goals. Page 8

Japan's small companies hit hardest: Sluggish economic conditions and changes in the business environment are widening the gap between large companies and their smaller counterparts in Japan. Page 6

Nikko Securities, one of Japan's largest securities companies, is to introduce an internationally compatible system for presenting its accounts. Page 17

Philips in profit: Philips, the Dutch electronics group, pleased investors as it reported its first quarterly rise in profits since the end of 1995. Page 17

Fraudstors revel in fiscal paradise: International fraud in the European Union could be costing governments, companies and individuals up to \$77bn a year, a report commissioned by the European Commission has con-

Australian inflation rate down: Australia's inflation rate rose by 0.2 per cent in the March quarter, reaching an annual rate of 1.3 per cent - the lowest for four years. Page 6

FT.com: the FT web site provides online news, comment and analysis at http://www.FT.com

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Bloomberg

financial information

Book review, Page 14



Pharmaceuticals

Separate sections

THURSDAY APRIL 24 1997

Brussels forecast dismays Rome of countries to join the euro. The centre-left coalition gov-

By Lionel Barber in Brussels and Robert Graham in Rome

The European Commission yesterday resisted pressure from the Italian government and published forecasts show-ing that Italy was not on course to be a founder member

of monetary union in 1999. The Commission forecast product this year, which is marginally above the 3 per cent target for entry into the single currency laid out in the Maastricht treaty. More damaging, the deficit is predicted

European Commission says Italy's likely deficit will rule out first-wave participation in single currency

to rise to 3.9 per cent in 1998. Mr Romano Prodi, Italian prime minister, denounced the Brussels forecasts as "incomprehensible", his frustration that Italy's deficit would fall to heightened by the Commis-3.2 per cent of gross domestic sion's prediction that 13 other EU member states would meet the deficit criterion in 1997. Apart from Italy, only Greece failed to make the cut. By raising doubts about

Mr Yves-Thibault de Silguy, EU monetary affairs commissioner, said: "One-off measures are not enough. They must be Italy's drive for budget discisupplemented. It is not enough forecast offers a foretaste of round being in the first group

that countries must show "sus-

pline, the Commission has to respect the criteria in 1997, and then not in the following aligned itself firmly with the

German government and other EU leaders are due to decide monetary hardliners, arguing in early May 1998 on which countries meet the Maastricht tainable convergence" during treaty criteria covering infla-tion, exchange rate stability, several years to qualify for interest rates, government debt, and public deficits.

reaction to the Commission's

praised efforts to shrink the public deficit in 1997 by an amount equivalent to almost 4 the difficulties in the selection process, as well as the risks of a nonular backlash in disap-

pointed countries. Italian ministers said yesterday the country was being subjected to more severe scrutiny than other EU members. But such comments could not hide the profound embarrassment The Italian government's of the Italian government, which has fashioned its policy

per cent of GDP. But the latest mini-budget failed to convince financial markets and is strug-gling to make headway in the Italian parliament Senior Commission officials said Mr Prodi had telephoned

ernment is making widely

Mr Jacques Santer, president of the European Commission, Continued on Page 16 Brussels places its bets, Page 2

Observer, Page 15

IMF predicts faster world output growth

By Gerard Baker in

The world economy is set to grow this year at its fastest rate for more than a decade and will sustain that pace through 1998, the International Monetary Fund said yesterday. · In its semi-annual World Economic Outlook, the IMF

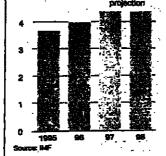
paints a broadly rosy picture of the global economy for the next two years, but warns that the US - the chief engine of the expansion - will need to raise interest rates again in the next few months to combat the risk of rising inflation.

The IMF forecasts that world output will grow this year and next by 4.4 per cent, up from 4 per cent in 1996.

expected growth in the US and from 6.5 per cent in 1996.

Next year the rate of expansion is projected to be the same, this time led by recoveries in Europe and Japan. But

IMF sees rapid growth World output (annual % change)



acceleration of demand growth in the US and UK will require the authorities in both countries to raise interest rates. The US Federal Reserve

the IMF argues that the recent

raised short-term rates to 5.5 per cent last month, and the IMF said it expected tightening to about 6 per cent later this year. UK rates were raised in October, and should, says the IMF, be raised again.

But overall, global inflation is at its lowest in 30 years and expected to remain low. "We see no real risk of a major uptick in inflation in the leading economies," said Mr Michael Mussa, the IMF's chief

Developing countries have recovered well from the The Group of Seven econo- unsettling experience of mies are expected to expand at Mexico's financial crisis in late 1994. Overall, the this year, against 2.2 per cent are expected to grow by 6.6 per last year, led by stronger than cent this year - up slightly

The report says global currencies are largely in line with countries' domestic policy needs, but warns that the recent rapid appreciation of US department store group, the dollar against the yen may saw its share price fall sharply the dollar against the yen may well produce a further deterioration in the trade imbalance between the US and Japan. But several factors posed

risks to the generally benign economic outlook. High unemployment and

weak growth in continental Europe could complicate government efforts to reach fiscal targets for economic and monetary union on time, a factor that might lead to financial market turbulence.

Rosy Future, Page 5 Editorial Comment, page 15 | \$% at \$10%, and shares in



German finance minister Theo Waigel, centre, with Wolfgang Schäuble of the Christian Democrats, left, and Wolfgang Gerhardt of the Free Democrats announcing the collapse of moves to overhand the country's tax system yesterday. Report, Page 16

Saks talls 32% on earnings alert

in New York

Saks Holdings, the up-market yesterday after warning that first quarter earnings would fall far short of expectations. In early trading, the shares lost \$9% to \$19% - a fall of 32 per cent - following a statement the previous evening that earnings would be about 20 cents a share, barely half

analysts' consensus forecast. The warning sparked wor ries on Wall Street that might be softening, hitting the stocks of fashion and design companies. Shares in Donna Unwelcome message, Page 12 | Karan International were off

dampen demand for the offerhit by poor sales of its ury goods companies that

Saks' earnings shortfall was

also bad news for Polo Ralph

Lauren, the US fashion house

lighted the volatility of profits

in the fashion sector and could

marked-down goods.

Saks is the latest in a string All saw their share Saks said profits had been of up-market retailers and lux-

so-called bridge apparel, have come to the stock market which bridges the gap in the last year or so, only to between top designer clothing disappoint investors. Its and less expensive ranges. It shares were offered at \$25 last planning a \$600m initial pub-lic offering, because it high-ness in its Folio catalogue peaked at \$41.25 in October. operation and a slowdown at Other disappointments have its Off 5th stores, which sell included Donna Karan International. Mossimo and Guess?.

Continued on Page 16

& U shares fall 14.5% on third profits warning

By Daniel Green in London

The third profits warning in perform" to "neutral". six months from Pharmacia & optimism out of investors in

by 6 per cent in the first quarter of 1997 and earnings per Mr Bob Salisbury, P&U's

chief financial officer, blamed high costs, currency movedrugs that have lost patent plans. protection. The statement conmances from most pharmaceutheir first-quarter results.

Analysts responded to the Lehman Brothers in New York well enough to offset the tive, in January.

changed its view on the com- declines elsewhere in the prodpany's share price from "out- uct portfolio. The drug Xala-

Upjohn, the US-Swedish drugs firm has been introducing Camptosar had sales of \$49m. company, knocked SKr39 or P&U to institutional inves- Both were launched last 14.5 per cent off the Stockholm tors, said the latest warning summer. share price and much of the had made business "very difficult".

the company yesterday. Analysts and investors will P & U said sales had fallen bave to wait until the official interim results are presented both companies. on April 29 to hear about plans share would be down 16 per for improving the company's in the world's top 10 drug comperformance. Mr Salisbury echoed the view of Mr Jan Ekberg, acting

chief executive, last week that ments, wholesaler stocking the company had been over- ected \$500m a year in savings patterns and competition for ambitious in its cost-cutting but, although the share price trasted with strong perfor- sales of the anti-depressant cultures and coping with an

Xanax and eye treatment Heaticals companies announcing lon had suffered particularly from generic competition. P & U's recently lannched lowed by the departure of Mr

tan, for glaucoma, had sales of One London analyst, whose \$29m and the cancer drug The merger of Pharmacia of

Sweden and Upjohn of Michi-Analysts and investors will gan, in November 1995, was eted at the time as good for The company was set to be

panies by sales but other groups have overtaken it. Profits were projected to

grow rapidly thanks to a projrose rapidly, the company had Mr Salisbury added that problems merging the two ageing product line.

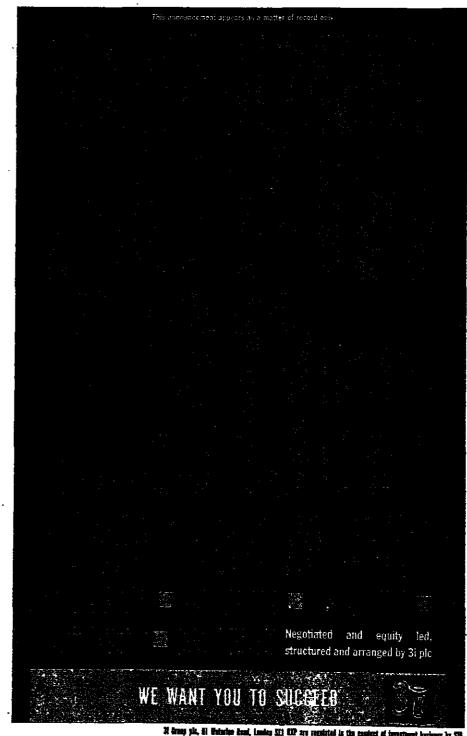
Two profits warnings in the last quarter of 1996 were folwarning with downgrades. drugs were doing well but not John Zabriskie, chief execu-

CONTENTS

15 Indi. Cap Micha. .A Technology

22 Gold Marinets Int. Bond Service . Managed Funds 27-29 Sensoys

Money Merkets _____25 Separate Sections



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Anglo's grip on SA economy 'loosens' Spying trial

By Mark Ashurst in Johannesburg

The influence of South Africa's biggest conglomer- nearly a quarter of the comates in the economy is panies listed on the JSE. shrinking in the wake of This included 48 companies sharply falling bullion comprising 24.4 per cent of prices, asset transfers to pro- the market capitalisation. mote black economic empowerment and the partly curtailed this year by growth of new businesses.

This is according to McGregor Information Services. publisher of Who by almost a third. In Novem-Owns Whom, an annual sur- ber, McGregor estimated vey of the influence of com- that Anglo controlled 28.3

The survey claimed Anglo American, South Africa's biggest company, controlled

Its influence had been the fall in bullion prices, which has caused the Johannesburg gold index to drop

more than 60 per cent. Angle would not enderse the findings. "In the past, we have always questioned McGregor's calculations. In this instance, we have not reached a final assessment.

said a spokesman. Mr Simon McGregor, director of McGregor Information Services, the company, said the figures were based on his company's assessment of shareholders' influence. "Our calculations are not based on the market value of panies listed on the Johan- per cent of the JSE. A their shares, but on our

holder who is the largest Anglo's disposal of control- nies, representing 4.7 per voter and the full value of the companies they control," he said.

Thus McGregor found the influence of black-controlled businesses was greater than the market value of their investments. These so-called "black chips" were worth about 2.5 per cent of the JSE's total capitalisation of R1,206bn. But this enabled black-owned companies to control 8.6 per cent of the JSE, Mr McGregor said.

The influence of black

ling stakes in Johnnic, a R10bn industrial holding talisation. At least three company, and JCI, the world's sixth biggest gold producer, to consortia of black businesses and trade unions' investment trusts.

The changes have been encouraged by "unbundling" the partial break-up of large congiomerates and disposals - greater foreign investment in South African equities and reforms to McGregor said foreigners JSE.

decade ago, it controlled assessment of the share- groups had been boosted by controlled 66 listed compacent of the market by capimini-conclomerates controlling more than 1 per cent had emerged this year.

Overall, the influence of South Africa's five biggest companies - Anglo American. Sanlam, Liberty Life, SA Mutual and Rembrandt had fallen to 67 per cent, from 71 per cent last year. At its peak in 1987. McGregor estimated these five groups improve liquidity at the JSE. controlled 85 per cent of the

7-1-11

17145 .41

W-match

set to strain Mideast links

Egypt's relations with Israel are expected to be further strained today when an Israeli accused of spying in Cairo's supreme state security court.

Mr Azam Azam, 35-yearold chief mechanic at an Israeli-owned garment factory in Cairo, was arrested in November on the eve of a Middle East economic summit in Cairo. He was accused of spying for Israel and damaging Egypt's national interests.

The Israeli government has denied the charges and called for Mr Azam to be

Mr Benjamin Netanyahn. Israeli prime minister, raised the issue with Mr Hosni Mubarak, Egyptian president during a visit to Cairo in March.

At that time Mr Muberak revealed that two other Israelis had been arrested on previous occasions and accused of spying, but had been turned over to Israel to avold straining bilateral It emerged recently that

two years ago Egypt executed an Egyptian for spy-ing for Israel and is holding another man accused of selling military information to Mossad, the Israeli intelligence Service.

Mr Azem could face life imprisonment if found guilty. According to senior offi-

cials in Cairo, Egyptian plans to keep the case against Mr Azem quiet were scuppered by the Israeli government's calls for his release. Israeli officials say it was impossible to keep quiet about the case as Mr Azam's family publicised it following his arrest. Mr Mubarak told Mr

Netanyahu that he was not able to intervene once the case had been transferred to Three other defendants

under arrest, and two Israeli deteriorating women, who are not in Egypt - stand accused with

State prosecutors allege the Egyptian, Mr Emac Egypt goes on trial at Abelhamid Ismail, had agreed to help the two omen spy for Mossad when he visited Israel to train workers at a garments factory. Mr Emad is alleged to have admitted receiving payment, with more to come if he continued providing information.

> We are sure that this-man is innocent, and we hope the Egyptian court will find him so'

Mr Azam, who the prose cution claims has admitted his role but who denied the charges when he appeared in court in December, is alleged to have agreed to inscribed with invisible ink to Mr Emad. It is not clear what information was supposed to have been inscribed on the underwear, or what information Mossad is thought to have been seek-

Israeli diplomats in Cairo were vesterday keep to prevent the case threatening links already seriously strained by the Netanyahu government's policy over Middle East peace.

"We hope that it will remain a legal issue," said Mr Koby Brosch, minister counsellor at the Israeli embassy. "We are sure that this man is innocent, and we hope the Egyptian court will find him so.

"We trust the Egyptian court to dig deep into this case, and they will find that this man is not connected with any Israeli organisa-

Tshisekedi in position ³ for Zaire's endgame

Michela Wrong on the seasoned opposition leader determined to remain a key player

out on to a dusty tive announcements. courtyard in the Kinshasa suburb of Limete, Mr Etienne Tshisekedi keeps a sculpture of a hand making a V-for-victory sign. As the rebels march on the Zairrepresents both a challenge and a question for the man who has personified opposition to President Mobutu Sese Seko for nearly two

If he plays his cards right. the limelight beckons. If he repeats past mistakes, obscurity looms. Ironically, Mr Mobutu is not the only Zairean veteran whose very survival is threatened by the Alliance of Democratic Forces for the Liberation of Congo (AFDL).

Awareness of how much is year-old head of the Union for Democracy and Social Progress (UDPS), Zaire's consideration." main opposition party, recently plunged back into the political fray.

In the space of a few weeks "Tshi-Tshi" managed post he has claimed as right-

He brought violent protest, clouds of tear gas and live ammunition back to the streets of Kinshasa, trying to storm his way into the prime ean capital, the sculpture a series of "dead city" days potential allies, whittled in defiance of a ban on demonstrations.

ducted with a single aim in mind. As Mr Mobutu's end approaches, Mr Tshisekedi is desperate to prove to Zaire's future rulers - Mr Laurent Kabila's AFDL - that he gered its decline. But psyremains a key player in the country's political game.

"Tshisekedi has managed to make himself a talking through. He can only point again," says an opposition sympathiser. "He has manoeuvred himself into a at stake explains why the 64- position where Kabila cannot afford to ignore him. Now he has to be taken into

There was a time when few would have questioned

Arrested, imprisoned and victimised for campaigning first to have himself nomi- for multipartyism, Mr Tshinated prime minister, the sekedi was the opposition's started in diamond-rich eastunchallenged "leader maxfully his for years, and then, imo" for years. A former after a week in office, to be Mobutu ally who turned

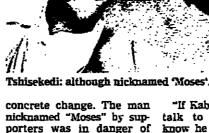
n his desk looking ated by a series of provoca- he enjoyed saint-like stature for refusing to bow to what many regard as Africa's most insidious dictatorship. But by the 1990s his inability to bring about real change, combined with a minister's office and calling tendency to quarrel with

> away his support. Tshisekedi destroyed the All this frenetic activity. Mobutu myth and that is analysts say, has been con- something we all owe him," says Mr Lambert Mende, a former spokesman who, like many others, parted ways with the burly leader. "He weakened the system, trigchologically be is a demolition expert, not an architect. He cannot see a project

> > For many Zaireans the last straw came when Mr Tshisekedi flew to the Riviera last year to court the ailing president he had once described as a "human monster". He announced Mr Mobutu had nominated him premier, only to be immediately contradicted. It was the greatest

oppose.

humiliation of his career. As the rebellion, which ern Kivu province, gained ground, Zaireans embraced Mr Kabila as the saviour sacked by a president infuri- against the president in 1980. who was finally bringing in the post-Mobutu era.



His latest actions, analysts say, have partly repaired that damage. Although the level of public support for recent stoppages was low when compared with the glory days of Zaire's opposition, it was enough to signal to the rebels that Mr Tshisekedi still has the power to smooth - or hinder - their entry into the capital.

becoming a historical foot-

In return he wants a seat at the table if negotiations take place between Mr Mobutu and the rebels. Above all, the UDPS seeks assurances that the rebels, who at one stage showed signs of leaning towards Uganda's no-party political system, will tolerate multipartyism

"If Kabila doesn't want to cal reasons for Mr Kabila to talk to Tshisekedi, we'd suppress his bitterness and know he wants to set up a one-party state and he doesn't want to free the people. We would fight him." says Mr Marcel-Laurent Mbayo, aide to Mr Tshise-

here is little love lost between the two leaders. At rallies in occupied territory, Mr Kabila has repeatedly sneered at the

The animosity is partly rooted in history. Appointed "iustice commissar" in Mr Mobutu's first government. Mr Tshisekedi signed the arrest warrant for Patrice Lumumba. Zaire's first prime minister in 1961. Lumumba, who was assassinated soon afterwards, is Mr Kabila's political idol. But there are solid practi-

ban political parties. As the AFDL has moved beyond Kivu it is running short of administrators and fighters. With its far-reaching organisation, popularity and history of opposition to central government, the UDPS offers an obvious source of recruit-Having the UDPS on its

water down early threats to

side will also count when it comes to capturing hearts and minds in Kinshasa. "If Kabila has any sense

he will give Mr Tshisekedi a purely ceremonial post in a new government, keeping him away from any managerial positions," Mr Mende says. "He will pretend to collaborate. But he is not a philanthropist and, at the first faux pas, he won't hesi-



Wolfgang Amadeus was lucky. The cardinal Archbishop of Salzburg picked up his bills. A gang of today's kids are equally fortunate. Their musical skills are being groomed by members of the LSO, players who feel at home in the school hall, not just the concert hall. It's all part of our mission to nurture young people's talent, whether they're composers or performers. (Or both, like Mozart.) we're not alone in this mission we're joined by our band of sponsors, such as sema group, the Information Technology company. Perhaps you like the thought of becoming an LSO sponsor? Talk to our Head of Development, Moira Bonnett, on 0171 588 1116. We can't promise we'll unearth another wolfgang (or even another Salleri) but we're sure there are some talented Darrens and Doreens waiting to be discovered.

If Mojart hadn't had a patron you mouldn't know him either.

MENS

NEWS: EUROPE

French Socialists critical of Emu

By David Buchan in Paris

The French Socialist party yesterday highlighted its reservations about the European single currency at the outset of the French election campaign in a bid to win support from Eurosceptic parties further to the left.

Mr Dominique Strauss-Kahn, a former Socialist industry minister and co-author of his party's economic programme, said in a Le Monde newspaper interview, that the Socialists - who signed the Maastricht treaty on economic and monetary union for France - supported the single currency, but believed that its introduction should be "a political decision".

He rejected as "dogma" the treaty's economic criteria, in particular that government deficits must be no

domination and favour growth and jobs." Mr Strauss-Kahn said.

The Socialists have for several months tied their backing of the euro to four conditions - creation of some kind of political counterweight to the European central bank; promotion of growth and jobs; ensuring the euro is not overvalued against the dollar; and ensuring Italy and Spain join monetary union point is especially controver-

These conditions, however, have become central to the Socialists' plans to ally with the communists and with the small Movement of Citizens (MDC) that split off

Corporate fraud

output. The euro must nel Jospin, the Socialist counterbalance American leader, yesterday reached agreement with the MDC not to fight each other's candidates, after what the MDC called Mr Jospin's "significant adjustment" on the single currency. Mr Jospin is to hold similar talks with the communists next week

Meanwhile, in a show of maximum unity against the left, President Chirac held a well-publicised 45-minute strategy session with Mr Edouard Balladur, his fellow Gaullist rival for the Elysée from the start. This last in 1995. Mr Balladur is now set to play a full part in the sial because it would be campaign led by Alain unacceptable to Germany. Juppé, the prime minister, and more of his supporters could enter a new centreright government.

As the campaign gets under way this week, both left and right are seeking to from the Socialists at the paint each other as extrem-time of Maastricht. Mr Lio- ist or reactionary and them-



President Chirac, right, and Mr Balladur at the Elysée Palace after their meeting

selves as modern and consensual. Mr Jospin angrily reacted to Mr Juppé's charge that his party's economic policies were "archaic", saying that Socialist policies offered France change which

was "less brutal, more protective". Early opinion polls show that many French fear further austerity measures after

right is returned to power.

Mr Nicholas Sarkozy, a Gaullist ex-budget minister. denied this, saying plans for ated. But he left no doubt the election, if the centre- that more public spending

"offshore" havens, some

inside the EU, remains a

common feature of fraud.

But with some EU econo-

mies closely linked to the offshore world, the incentive

to push for reform in this

Fraud, especially cross-

border fraud, tends also to

be given low priority com-

pared to other crimes. There

when this involves fraud

are four priority areas -

increased legal harmonisa-

greater concentration on

confiscating fraudsters'

assets and developing aware

area is limited.

rather than drugs.

IMF agrees \$430m loan for Romania

By Anatol Lieven in Budapest

IMP yesterday announced a \$430m standby loan for Romania - an important vote of confidence in the country's new reform-

ist government. The World Bank is expected to follow with fresh or renewed lending of up to \$530m next month.

The first IMF instalment of \$86.2m will be available immediately, with the rest paid in four quarterly instalments, subject to Romania meeting or working towards IMF conditions.

The IMF arrangement ims to cutinflation to 2 per cent a month in the second half of this year, from a record 30 per cent in March: to reduce the current account deficit from \$2.3bn last year to \$1.4bn this year; and to increase foreign exchange reserves. The loan will also support social welfare measures intended to cushion the effects of economic reform.

Ms Vivien Ashton, a Bucharest-based adviser with the UK-backed Know How Fund, said the loan was as important psychologically as economically. "It is a vote of confidence in the new government, and a sort of invitation into the international arena.'

The administration of President Emil Constantinescu and Prime Minister Victor Ciorbea greeted the is also less political will to IMF decision with undisguised relief, saying it marked the normalisation of tackle money laundering relations between Romania The report concludes there and international financial institutions. It was an important step for which western strategic investors had been tion, improved co-operation between member states. a waiting.

In recent months, the government has carried out painful reforms to meet IMF and World Bank conditions and lay the basis for privatisation and economic growth. These have included price liberalisation, devaluation of

the leu, spending cuts, a law allowing foreigners to own land, and publication of a list of hig loss-making state companies slated for liquidation. This week, the central bank said it was withdrawing the licences of two bankrupt banks. Further measures in the pipeline include easing profit repatriation and improvements to securities markets.

In another move intended to break with the Ceausescu regime's legacy of over-developing unprofitable industrial sectors, the government announced plans to reduce Romania's crude oil imports by almost half, from 750,000 tonnes a month to 400,000 tonnes, by the end of this

This stems from a decision announced last week to close or break up two of Romania's biggest oil refineries. The programme has won praise from western observ-

A senior official of an American bank in the region said: "Everything I've seen leads me to think that Constantinescu and Ciorbea are both dynamic and personally honest. They know they have to change Romania's image and they are taking all the right steps to do this. Over the past year I've seen a really drastic and positive change".

The new president and last November in elections which ended seven years of rule by the Social Democratic Party of President Ion lliescu, an offshoot of the former Communist regime.

Under the previous administration the IMF issued four standby loans. None of the loans was delivered in full because the government failed to meet the conditions.

Last year, IMF and World Bank lending was suspended after the former government imposed foreign exchange controls and greatly boosted spending in the run-up to the elections.

EU fraudsters 'revel in fiscal paradise'

Report urges Brussels authorities to crack down on \$77bn cross-border corruption

By John Mason in Brussels

Interpational fraud in the European Union could be costing governments, companies and individuals up to \$77bn a year, a report commissioned by the European Commission has concluded. Crimes such as Internet

abuse, counterfeiting, banking and investment frauds and smuggling pose an increasing threat which can only be countered by further international action, said Deloitte & Touche, the accountancy firm. Harmonisation of laws and

regulations. improved co-operation between states and a greater stress on fraud prevention are needed if EU economie are not to be undermin by international criminals, the report said. Mr Will Inglis, the Deliotte & Touche partner responsi-

ulate and take advantage of who end up paying the cost." the different regulatory and monitoring regimes across the EU to perpetrate their frauds. In particular, we see the fraudsters taking advantage of havens of secrecy and fiscal paradises. Fraudble for the report, said: ulent activity in the Union "There is clear evidence that has the potential to seriously determined fraudsters delib- distort competition and

erately and cynically manin- harm the citizens of the EU The report identified 10 areas of concern: computer abuse, banking frauds, counterfeiting, investment fraud, confidence tricks, public sec-

> ruptcy, insurance fraud, smuggling and money laun-The type of critne varies

tor fraud, fraudulent bank-

considerably between countries. In the UK, financial services fraud is a problem because of the size of the industry, France suffers particularly from counterfeiting of luxury goods, while in Greece the smuggling of antiquities is second only to the drugs trade in terms of

However, across the EU, the removal of restrictions following the creation of the single market and technological advances have opened up opportunities for fraudsters, the report said.

Perhaps the largest single threat comes from fraud through the Internet, Mr Inghis said. The potential for abuse of computer systems is huge, particularly since encryption technology is vulnerable to sophisticated computer abusers. The Internet is now also being used to manipulate financial mar-

In other areas, fraudsters

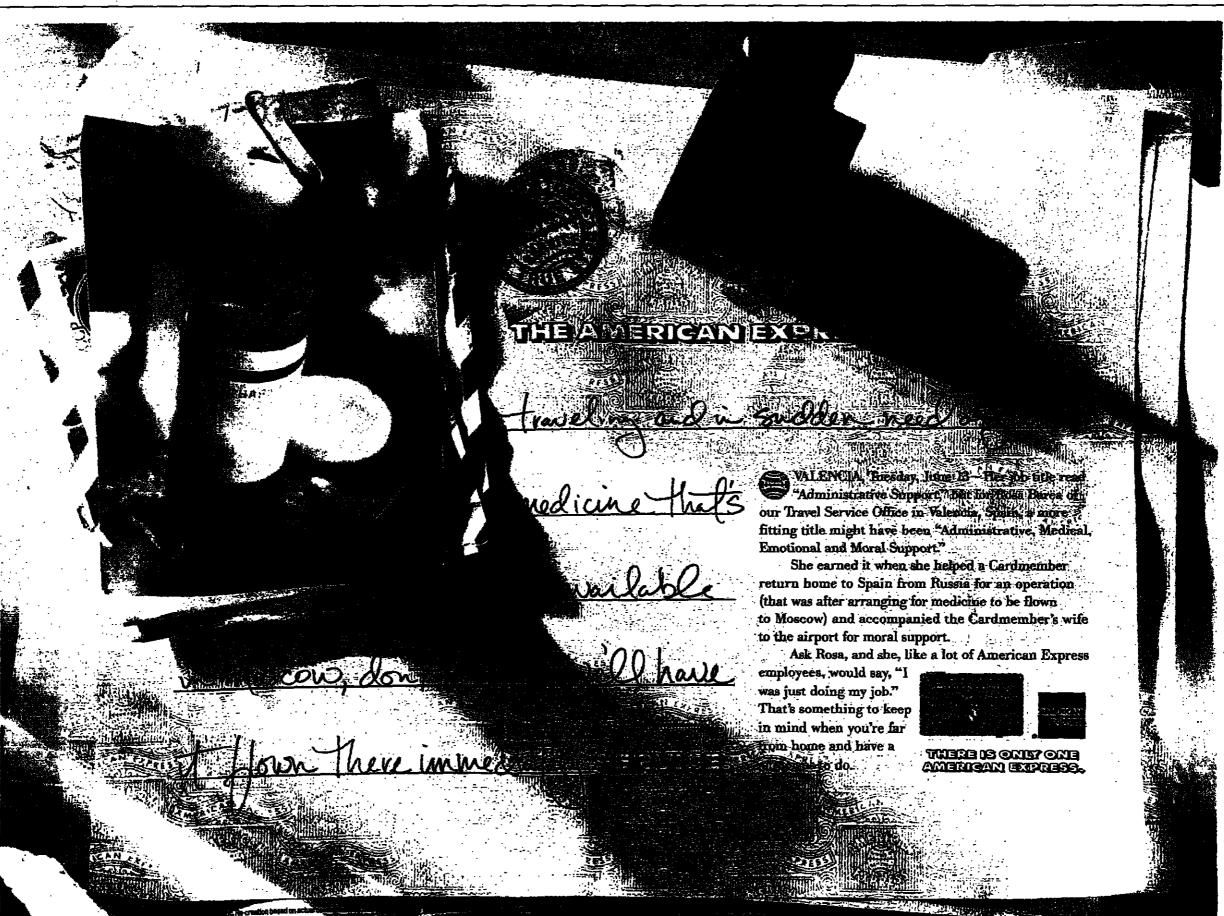
are becoming more sophisti- also damage a member cated. Insider dealers are state's economy. The use of making more use of offshore havens to avoid detection while criminal syndicates with knowledge of banking practice have cheated banks. Not that frauds all need to

be sophisticated. Italian investigators discovered that Libyan dinars were being taken to Naples to be literally "laundered" with a solvent and re-printed as D-Marks. The incidence of cross-bor-

der frauds is increasing faster than those which take place only within one country, with organised crime playing a substantial role, the report said. Other perpetrators of fraud, although on a lesser scale, include semior company managers. The report points to lack of legal harmonisation: In

some EU states it is not even an offence to bribe somebody in a different country. Action against fraud can

ness of fraud prevention. Fraud without Frontiers Deloitte & Touche. Stonecutter London EC4A 4TR



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Larger groups recover more quickly in changing conditions

Japan's small companies hit hardest

Sluggish economic changes in the business to widening gap between the performances of large companies and their smaller counterparts in Japan, says government report

released this week. The findings also highlight the continuing dependency of the legion of small subcontractors and service companies on larger companies. an enduring feature of the country's industrial and commercial landscape.

In an annual survey of nearly 4,000 companies with capital between Y10m and Y100m (\$80,000 and \$800,000) from a range of sectors, including manufacturing and services, the ministry of international trade and industry found that small and medium-sized companies fell significantly behind their larger counterparts in the year to March - in almost every respect.

Compared with larger companies, smaller ones business prospects. Their production levels had recovered at a much slower pace than seen among larger companies; their capital investment was well behind the average among large companies; and their profit growth lagged significantly.

shift to more competitive small and medium comparials has also heightened about 70 per cent of total nies, making it more diffi- basis, was particularly cult to raise prices and, in marked, roughly paralleling turn, squeezing their profit the overall fall in the pace of margins.

Many had also fallen equipment, because largely said.

investment.

Manufacturers, in particuconditions and rapid lar, were unable adequately streamline their environment are forcing a operations to cope with structural changes in the industrial environment, and had suffered from the "hollowing out" phenomenon, as increasing numbers of large companies moved their production facilities - and subcontracting business - off-

> The ministry's agency for small and medium enternrises said that many smaller companies appear to have lost their traditional strength of taking a flexible

approach to business. It urged the companies to become more more agile, and enter strategic alliances with other companies. Smaller companies should make better use of outsourcing, so they can concentrate on core sectors in which they have a competitive edge, the agency said.

The outlook for small and medium companies is not encouraging, according to Mr Peter Morgan, economist were less confident of their at HSBC James Capel, who said the sector is facing a credit crunch. While bank deposits by individuals have been growing at about 5 per cent for the last two years, deposits in the corporate sector have fallen over the

At the same time, the Larger companies' recent slowdown in bank loans to imported products and mate- nies, which account for pressures on small compa- loans on an "all banks" bank lending.

"If there is a credit crunch, behind in upgrading technol- it has to be limited to ogy and related plant and medium and small firms," he

Jiang and Yeltsin warn on US hegemony

By Chrystia Freeland in Moscow

The presidents of Russia and China yesterday joined forces to oppose the emergence of a single super-power in the post-Cold War world. in an implicit bid to counterthe growing influence of the US.

"No country should seek hegemony, practise power politics or monopolise international affairs," insisted the joint statement signed by Mr Boris Yeltsin, the Russian president, and Mr Jiang Zemin, the Chinese leader.

The display of warm relations between the Kremlin and its still have been made public, but it is

the south was welcomed by Russia's communist-dominated legislature, which was further charmed when Mr Jiang showed off his knowledge of Russian by concluding his speech in the local lan-

The Chinese leader's five-day visit is scheduled to continue today, when Mr Yeltsin, Mr Jiang and the leaders of Kazakhstan. Kyrgyzstan and Tajikistan are expected to sign a five-nation treaty.

Few details of the document

officially communist neighbour to expected to reduce military tensions along the sometimes contentious border between China and the former Soviet republics.

The show of unity with Russia's eastern neighbour comes at a particularly opportune time for the Kremlin, which is acutely hostile to Nato's planned eastward expan-

After months of heavy rhetorical attack. Russian leaders appear to have recognised that they are powerless to stop Nato enlargement, but that realisation has only made them more resentful of the US's increased international muscle.

display in the glittering hall of the Kremlin palace where the two leaders signed their joint declaration. After the ceremony, Mr Yeltsin, looking stiff and grave, warned: "Someone is longing for a singlepolar world. He wants to decide

things for himself." However, Russian and Chinese leaders, whose relations are today as warm as they have ever been stressed that they were not forming a formal alliance and that their partnership was not directed against any other nation. "The new type of Russian-

meaning than bllateral co-operation and friendship." said Mr Jiang in an address to the Duma, the lower house of the Russian parlinment. "These relations are not an alliance, they are not aimed

against any third party." Chinese officials also announced yesterday that Mr Yeltsin had accepted an invitation to make a return visit to China. The 66-yearold Kremlin chief, who has been dogged by health problems over the past year but seems to have sprung back, is expected to make the trip in November.

Asia's newest tiger tries to ride a storm

Justin Marozzi reports that the Philippines is working The hunt for the next Thailand is taking its toll on the Philippine hard to avoid following Thailand into financial turmoil

If and when the downturn

does arrive, however, the

main local property groups

weather the storm. Flagship

companies, such as Avala

Robinson's Land and Belle

Corporation all ended 1996

with net cash and no signifi-

cant property group had

gearing much over 60 per

rumours - consistently

denied - that Empire East

and Megaworld are in seri-

ous financial difficulties.

ASIA-PACIFIC NEWS DIGEST

Land, Fil-Estate, SM Prime,

stock exchange. On Tuesday, the market

hit another six-month low on rumours of a financial crisis in two local property companies and fears of a collapse in the banking and property sectors which together represent about 40 per cent of the Yesterday, it bounced back

53 points, a signal that the comparison with Thailand, whose financial sector has suffered a series of blows recently, is not without its

The Philippines, which likes to see itself as Asia's newest tiger, has been here before. In 1995 it was regarded as

the country most likely to repeat the Mexican financial crisis when an overblown external deficit and diminishing reserves led to a collanse in the currency. Detractors were proved

wrong that time when, confronted with sharp capital flow reversals, the Philippines central bank lifted interest rates and engineered a 7 per cent devaluation of the peso, averting a financial The country is equally

keen to show it is different from Thailand, whose financial sector has been rocked over recent weeks by the collapse of financial houses and property groups, periodic attacks on the baht and a flagging stock market. Earlier this week, the Phil-

ippine central bank said it was reviewing banks' loan exposure to the property sector to ensure they were are expected to be able to within the 30 per cent limit and all debts were secured by collateral.

As in Thailand, the health of the property market is a key concern. In Makati, the capital's central business district and most accurate barometer of the sector. prices have risen three-fold in the past 30 months and a sharp slowdown in earnings is expected for companies in 1998 as excess supply comes

including the lifting of capi-Property sector relative to the Manifa Composite tal requirements and the reduction of reserve requirements from 15 to 13 per cent ble ahead.

> commercial banks is on average 103 per cent. The quality of loan portfolios is also suspected to be deteriorating and few believe the central bank's official figure for banks' exposure to the property sector of 10 per cent of total lending. Given the lack of transparency in their reporting and the ease with which a property project can be classified as a manufacturing loan, some

per cent. "Is the Philippines the What is playing havoc same as Thailand? The short with investors' nerves are answer is No," says Mr Angus Armstrong, chief economist at Deutsche Morgan Grenfell in Singapore. "However, those who believe

Both fell almost 30 per cent there are no alarming simion Tuesday before recouping larities are being disingenu-

losses yesterday. In the banking sector. The country's investmentthere is more immediate led expansion, he points out, is not being financed unease. In spite of the recent efforts of Mr Gabriel Singthrough direct investment. son, governor of the central which represents only 1.6 bank, to strengthen banks per cent of gross domestic product (GDP), but through rapid growth in offsbore borrowing With the lure of "easy" off-

 signs are emerging of troushore money, banks are exploiting the attractive Spectacular loan growth interest rate differential and has not been matched by growing their foreign liabilideposits as the Philippines ties at a staggering 140 per has one of the lowest cent a year. savings rates in the region. The second parallel with

The loan-to-deposit ratio of Thailand, he argues, is the external deficit. Even taking into account the effect of remittances from overseas contracts worker - a traditionally strong contributor to the balance of payments -

analysts worry the true figure could be as high as 21

Mr Armstrong calculates the external deficit at 9 per cent ptimists argue that

the Philippines, unlike other southeast Asian tigers, has never approached double-digit growth levels which threaten overheating. Last year, GDP rose 5.5 per cent. up from 4.8 per cent in 1995 and 4.4 per cent a year ear-

For the decade from 1986, Thailand's GDP rose by an now is, when will they average of almost 10 per cent act?"

a year. Philippine exports increased 21 per cent last year. Thailand, by contrast. saw export growth slump from 25 to 0.1 per

"Except for our trade deficit, the fundamentals are good," says Mr Renato de Guzman, head of ING bank in Manila.

"The budget is in place, we have had a surplus for three consecutive years, debt service as a percentage of exports is low, reserves are high and foreign exchange is stable. Thailand was a case of overdoing it and losing

sight of the controls. Some would say that the Philippines has the luxury of developing after its neighbours and learning from their mistakes. Whereas Thailand took four years to reach its nadir, runs this argument, the Philippines is only now beginning to exhibit warning signs which should presage corrective

It will take more than market rumours to repeat Thailand's financial crisis but it will also require more than posturing by the financial authorities to avoid

"The Philippine central bank has more tools to deal with the situation than Thailand, such as introducing exchange rate volatility to discourage offshore borrow ing," argues Mr Armstrong. "It's all very well talking about that. The question

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have invested in an iron-ore harbour in China, both of which will earn much-needed foreign exchange. They purchased Titanium deposits in South Africa and for the first time will be manufacturing stainless steel, in addition to many steel-related products for the building industry.

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Canberra hails inflation data

Australia's inflation rate rose by 0.2 per cent in the March quarter, reaching an annual rate of 1.3 per cent - the lowest for four years. The performance largely reflects sharply lower housing mortgage charges and falling car prices and compares with a 1.5 per cent year-on-year rate for the year ending with the previous December quarter.

The underlying inflation rate, a narrower and less volatile measure of inflation and the rate on which the Reserve Bank of Australia focuses, rose 0.4 per cent in the quarter, to be up 2.1 per cent over the year – well within the range targeted by the Reserve Bank of Australia. Mr Peter Costello, the Australian treasurer, said

yesterday the figures confirmed the country had one of the world's lowest inflation rates. But he sounded a warning on the pace of pay growth from enterprise bargaining arrangements.

The inflation figures, however, have brought calls from some economists for a further cut in official Australian interest rates, following a moderate A\$10 (\$US7.80) a week rise to the country's lowest paid workers on Tuesday. Unemloyment, officially running at 8.5 per cent, also continues to be high. The Reserve Bank cut official interest rates three times in 1996, from 7.5 to 6 per cent, the last cut coming in December. Bruce Jacques, Sydney

NZ ends postal monopoly

Several leading domestic and international freight and courier companies yesterday said they would begin full postal services next year following the surprise announcement by the New Zealand government to end

the state postal monopoly.

A bill to deregulate post services, now run by New Zealand Post, was introduced into parliament yesterday by Mr Maurice Williamson, communications minister, in spite of an earlier pledge by the new coalition government that New Zealand Post was a strategic asset and would not be sold.

New Zealand Post directors had been pressing the government to privatise the profitable company. Mr Elmar Tolme, chief executive, welcomed the decision to remove its monopoly, saying the company was fully prepared to face the expected onslaught on its services by private companies. Terry Hall, Wellington

US sergeant held in Okinawa

A 33-year-old US serviceman was arrested on the southern Japanese island of Okinawa yesterday for allegedly indecently assaulting a 28-year-old local woman on Monday, a police official said. The official named the serviceman as Air Force Sergeant Danny Matlock, stationed at the Radena base on Okinawa. The rape of a 12-year-old girl by three US servicemen in 1995 triggered the biggest anti-US base protests on the island in more than 30 years, leading to a US pledge last year to return some 20 per cent of Okinawan land used by the US military. Okinawa hosts the biggest US military bases in south-east Asia. Two-thirds of the 47,000 US troops in Japan are on the island, which accounts for less than 1 per cent of Japanese territory.

Thai exports fall by 5%

Thalland's exports in February 1997 fell 5 per cent year-on-year, said the deputy finance minister, Mr Thawatwongse Na Chiang Mai, yesterday. He attributed the export fall to a strengthening of the Thai baht against the yen and the German mark, but gave no further details. "The Bank of Thailand had expressed concern about the sluggish exports. The bank will find some measures to solve the problem," he said. Reuter, Bangkok

Korean groups take brunt of Vietnam debt

By Jeremy Grant in Hanoi

South Korean trading companies have been holding urgent talks with Vietnam's central bank in recent weeks in an attempt to settle substantial foreign currency debts owed them by scores of debt-ridden local banks

and traders. The development is the first sign that a recent build-up of short-term trade debt by Vietnamese companies may be held mostly by South Korean exporters, bankers said yesterday.

That debt - which is putting pressure on Hanoi's foreign exchange reserves consists of deferred and maturing letters of credit falling due this quarter. It is estimated by western econo-

mists at \$500m.
One foreign banker said about 60 per cent of the deferred letter of credit debt was owed to South Korean trading houses, including Ssangyong, Kolon, Hyosung, Daewoo and Sunkyong. Companies from Japan and Taiwan are also thought to hold significant amounts.

The problem is awkward for the Korean companies, which gained an early footbold in Vletnam through aggressive pricing and credit terms.

One foreign lawyer in Ho Chi Minh City said he had been contacted by a Korean trading house interested in taking legal action to recover money owed under a series of letters of credits. But the company had not gone ahead for fear of sparking "a political backlash".

Last year, South Korea exported \$1.6bn of goods to Vietnam, with \$232m imported from the Communist country, according to (Kotra) in Hanol.

Mr Han Jeong Hyun, Kotra Hanoi director, acknowledged that some Korean companies were in difficulty but said: "This is not a good time for me or the embassy to comment."

the Koreans are talking to the central bank indicates

ing to continue rolling over their Vietnamese debts, as bankers suspect they have been doing for over a year.

However, an official at the Ho Chi Minh City office of Kolon played down the problem: "I see it as exactly what was-experienced in Korea when it was developing. Vietnam just has to manage it well." The development is the

latest in a series of revelations about the poor financial health of Vietnam's "joint stock" banks and their small, semi-private clients, both based mostly in Ho Chi Minh City. Many face severe liquidity problems as a result of letter of credit abuse and property deals that have turned sour. That has prompted most

foreign banks to wind down

'I see it as exactly what was experienced in Korea when it was developing'...

exposure to such banks. Vietcombank, the country's largest state-owned bank, is attempting to switch money deposited with the joint stock banks to foreign banks. However, foreign banks are nervous about

existing exposure. Their fears have been fuelled by the latest victim of the liquidity crunch, Viet Hoa hank, a Ho Chi Minh Cityjoint stock bank run by ethnic Chinese businessmen It is understood to have had problems with a foreign bank. "We have temporary the Korea Trade Centre difficulties at the moment." said Mr Truong Trinh An,

Viet Hoa spokesman. Bankers say the coming weeks will be a test of the central bank's resolve to maintain confidence in the banking system. "It's [the central bank] the joker in Bankers say the fact that the pack. A few of them [joint stock banks] will have to be bailed out. It's a questhat they are no longer will-

tion of who," said one.

FINANCIAL TIMES THURSDAY APRIL 24 1997 *

World's future is rosy, says IMF

Report offers some of most glowing prospects for decades, writes Gerard Baker



low inflation, falling budget deficits - all underpinned by expand-

ing international trade, structural reforms in labour, goods and capital markets, and sound monetary poli-

national Monetary Fund fantasy model, but it is how the IMF describes the performance of the world's economy in the late 1990s. The IMF's semi-annual World Economic Outlook,

published yesterday, provides one of the most glow-ing accounts of global economic prospects in decades. World growth in 1997, at 4.4 per cent, is forecast to be at its most rapid in more than 10 years. That performance is set to be well balanced geographically, with growth above 2.5 per cent in all the main categories of country: advanced econo-

mies, developing countries,

and countries in transition

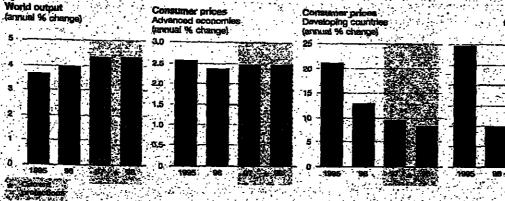
from socialism. Further, the pace of growth is expected to be sustained through 1998, with little obvious risk of derailment, as an acceleration in continental Europe takes up the baton from slowing US, UK, Japanese and developing economies.

As the Fund's economists regions are applauded. put it: "There are few signs of the tensions and imbalances that usually foreshadow significant downturns in the business cycle." Inflation is subdued, fiscal imbalances are being addressed, and exchange rates appear consistent with broader policy objectives.

Country by country, top marks go to the US and the United Kingdom, though the Fund warns that in both about 2.5 per cent. countries inflationary pressures are rising. Since last October, the IMF has raised its growth forecast for this year substantially by 0.6 percentage points to 3 per cent in the US and by 0.4 percentage points to 3.3 per cent in

But the US would need further modest rises in inter-

A world of difference: rapid growth amid low or declining inflation



Maker Institute on Assault

est rates over the next few Inflation is expected to economies on current poli-tinuing strong growth in months following the Fed-

eral Reserve's increase in

short-term rates last month.

In the UK, the IMF says

tighter monetary policy is

inevitable if the authorities

Other countries and

are to reach their stated

Japan's growth was the

strongest in the Group of

Seven last year. Though that

is expected to moderate this

year as fiscal policy becomes

more restrictive, the IMF

believes it remains on course

Strongest improvements in

1997 are expected in conti-

nental Europe, with Ger-

many and France returning

towards long-term growth of

The rapid expansion in

developing countries is

expected to be little changed

over the next few years. The

Fund praises structural

policies. In the transition

economies, the divergent

performance between the

hest and worst was widen-

inflation targets.

for recovery.

in the advanced economies. little changed in 1997 and cent of GDP in 1998. 1998 from the 2.4 per cent Fund assumes monetary policy tightening where necessary in those countries are rising. Even in the devel- kets. The IMF warns again

remain under tight control cies is that they will all have

Continuing high unemcould force the Europeans to miss the target. That could lead to Emu delay and create where inflationary pressures turbulence in financial mar-

'There are few signs of the tensions and imbalances that usually foreshadow downturns

oping countries and the tranprice inflation is expected to slow sharply over the next

The IMF finds four risks to costs; such a benign scenario: reform and sound financial

that European governments sition economies, consumer must tackle their long-term structural problems that keep unemployment high and raise social benefit

Stock market volatility: The Europe: Though the Fund IMF echoes the concern says it expects the main con- expressed by Mr Alan Greentinental economies to meet span, Federal Reserve chair-Emu convergence criteria in man, that the sharp run-up the next year, its forecast for in stock prices in the past cant exposure to foreign the three main continental year is predicated on con-exchange risk has adversely

But in contrast to the situation prevailing before the rate in 1996, though the ployment and slow growth stock market correction of 1987, there are few signs inflationary exuberance has spilled over into the rest of

the economy.

profits that may not come

NEWS: INTERNATIONAL

"A generalised over-valuation of asset prices, leverness, does not appear to be present in most countries with strong stock markets,"

emerging market economies: These may have been a critical factor in fostering investment and growth in those countries. But higher global interest rates and financial problems in emerging countries cloud the outlook for continuing strong invest-

crises: The rapid rates of growth of the past few years in emerging markets was accompanied by some imprudent lending. Also, signifi-

affected some banks, following the reversal of capital flows from abroad.

Despite potential dangers. it is clear the IMF believes the world economy's long-term prognosis has 1990s. The Fund attributes much of this to globalisation of world business in the

But, it says, the increase in globalisation is more often seen as a threat than an opportunity, especially in the most advanced economies. In a long analysis, the IMF's economists evaluate whether those fears are jus-

They examine the extent to which globalisation has been responsible for the decline in the share of manufacturing employment in industrialised economies and in the increased downward pressure on low-skilled

workers' wages there. They conclude: globalisation per se has played only a small role in these changes; rapid improvements in manufacturing productivity have been the main factor responsible for the shift in employment away from manufac-

turing to services. The relative decline of wages for low-skilled workers is deemed to be a product largely of technological change which has raised the demand for higher-skilled labour. "The effect of globalisation in both these areas is aged by increased indebted- not negligible, but is certainly small," said Mr Graham Hacche, an IMF econo-

"It accounts for perhaps Strong capital flows to 10-20 per cent of the overall changes that have occurred

One large effect globalisation probably has had, the authors conclude, is on capital markets. Global money can move in and out of countries rapidly in response to policy changes, placing much greater pressure on Growing risks of banking governments to get policies

The IMF economists welcome this effect as a means of moving the world closer to the Fund's own ideal of fiscal rectitude and market INTERNATIONAL NEWS DIGEST

Harare accuses UK over flights

Zimbabwe has accused Britain of "blackmail" over an air traffic rights agreement following a Whitehall threat to ban one of Air Zimbabwe's flights to London's Gatwick airport. Harare had earlier agreed that British Airways could increase its number of weekly flights to Harare from three to four, thereby matching the frequency of Air Zimbabwe flights to London.

But the Zimbabwe authorities demanded that BA fly to Harare every Sunday, returning on a Monday to London, rather than a Tuesday-Wednesday cycle. Harare is opposed to the Tuesday-Wednesday flights as they compete directly with its national carrier's flights. Air Zimbabwe says because of the dispute, its Wednesday flight to London has been banned by the British government. It is planning to fly passengers to Frankfurt and place them on London flights from there. Air Zimbabwe says that because BA is using larger aircraft it is able to sell 2,400 seats on its three flights

whereas Air Zimbabwe can offer only 1,182 a week. The row means both airlines will be restricted to three flights weekly until the row is resolved. Tony Hawkins, Haran

Tanzania plans telecoms sale

Tanzania's state-owned telecommunications monopoly will be privatised, probably within 12 months, despite opposition from its management, government officials

Mr Vuyo Wagi, for the Parastatal Sector Reform Commission, told Reuters that recent meetings to discuss the privatisation of Tanzanian Telecommunications (TTCL) involved the state-owned Tanzania Communications Commission and the ministry of

communications and transport. He said the final decision on a timetable rested with Mr William Kusila, communications minister. However, senior government officials familiar with the

privatisation proposal said TTCL's management was resisting moves to sell off the company. They said government aid from Canada, Britain, Japan and Sweden aimed at rehabilitating Tanzania's dilapidated communications sector - had encouraged TTCL's board to try to "go it alone".

TTCL officials declined to comment on the reports. Despite attempts to modernise, Tanzania's telecoms industry is a model of inefficiency, with most telephone links to provincial centres patchy and Reuter, Dar es Salaa

Nigerian troops deployed

Nigeria's military authorities yesterday said soldiers had been sent into the troubled oil-producing town of Warri in the country's mid-west region to restore order.

Warri residents, reached by telephone from Lagos, said soldiers were patrolling the streets and manning key sites in the town.

Anarchy has reigned in the town, 300km west of Lagos, since March 22, when clashes between armed youths broke out over the transfer of the local council headquarters from an Ijaw-dominated town to a town dominated by the rival Itsekiri tribe.

The death toll has risen to about 65 since April 12 when clashes resumed. A curfew imposed after the March clashes was lifted last week. Reuter, Lagos

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Call to speed China WTO entry talks

By Tony Walker in Beijing

Mr Renato Ruggiero, director-general of the World Trade Organisation, yesterday called for more intense negotiations on China's entry to the trade body, saying negotiators should redouble efforts to achieve early agreement on had provided a solid foundamarket access.

time", he said. Mr Ruggiero. who had detected "greater flexibility" by Chinese leaders to talks on WTO entry, said negotiations were but achieving a breakthrough would be "tough".

"I am leaving the country satisfied we are at least import and export; a Chinese going into a more flexible

during which he held talks with Premier Li Peng. Mr Li charge of trade, and Madam Wu Yi, trade minister.

Mr Ruggiero said negotia-"hard-core issues" such as tion for further progress at successes with a sense of work needed to be done. urgency. We cannot lose There was no timetable for China's entry, but it was critical momentum be main-

of the March session: agreeapproaching a final phase, ment on trading rights, whereby foreign-funded enterprises enjoy the same of face. rights as local companies to

of negotiations," he said at intellectual property rights be unexpected difficulties." the end of a four-day visit, legislation on WTO accession; agreement on eliminating inconsistencies in regula-Langing, vice-premier in tions applying to foreign enterprises; and an undertaking not to go back on current measures liberalising tions in Geneva last March the economy - a so-called "standstill" agreement.

Mr Ruggiero said further the next session, due in May. movement forward depended "We have to build on our But he warned that much on the "political will" of the parties; he believed the Chinese leadership was now strongly committed to com-But he warned that China

He listed as achievements was constrained by fears its offers of compromise would be rebuffed, and it would suffer embarrassment or loss "Their concern about

an act of political will on all

approaching the final stages commitment to implement approach is that there will China was burt when its attempts to gain entry to the

WTO as a founder member were rejected. Its leaders had been wary about a fresh rebuff. Mr Ruggiero said market

access issues were likely to

prove most difficult. These

included access to the services sector, including banking and insurance, and opportunities for agricultural exporting nations to penetrate the China market. He hoped Beijing would formulate a realistic offer on market access in time for the May negotiating session in Geneva, but ultimately Chi-

"We need a strong political

and foreign companies, and several foreign governments.

paigns in Washington and

state capitals. They say sanc-

tions hurt US exporters.

tional retaliation and dis-

on which many US state

na's accession would require



Renato Ruggiero: building on successes

nese have got the message. will to concentrate on the process," he declared. "My They are re impression is that the Chi-bility, too." They are ready to show flexiWORLD TRADE NEWS DIGEST

SA exports of wine rise 35%

South African wine exports increased 35 per cent last year to 11.1m cases, the highest on record, and prospects for the Cape wine industry are likely to be buoyed by a

bumper harvest this year. Mr Lourens Jonker, chairman of KWV, the co-operative turned-cartel which dominates the local industry, said this year's crop could be the third largest in history.

"Indications are that the crop could be about 984m litres. This will be approximately 3 per cent smaller than last year's record crop," he told the KWV's annual meeting yesterday.

The most optimistic forecasts suggest South African wine exports could double to R1.1bn (\$250m) by 2000. KWV officials said exports had mushroomed by 1,300 per cent over the last seven years, from 855,000 cases in 1990. Previous estimates of 1995 exports had been revised upwards to 8.2m cases, from 7.7m. Exports earnings last year reached a record R550m in foreign exchange.

The devaluation of the rand and moves to promote more aggressive international marketing could increase the appeal of Cape wines among foreign buyers. The largest market is Europe, where Britain is the biggest

Last year the KWV membership of 4,571 wine farmers voted to transform the organisation, which is based at Paarl in the Cape winelands, into a private company. The move is intended to foster a more commercial approach at the 79-year-old co-operative, but was stalled

earlier this month by Mr Derek Hanekom, agriculture Mr Hanekom, who has launched an inquiry into KWV and the regulation of the wine industry, is wary of the co-operative's assets - estimated to be worth R2bn -

passing into private hands. Mark Asherst, Johannesburg

Contracts and Ventures.

Lurgi, the engineering unit of Metaligesellschaft, has won a contract through its joint venture with an Egyptian company to build a drinking water plant at Al Sheikh Zayed City, a Cairo satellite town. The project will produce 500,000 cubic metres of drinking water a day, sourced from the river Nile. Lurgi said that the Egyptian government would invest about \$60m in the project. which is also to be financed by the Abu Dhabi Fund for Development Foreign Staff

■ Merck, the German drugs group, has set up a joint venture with a Chinese pharmaceuticals group to produce and market Merck products in China. Merck said it had invested DM50m (\$29m) in the venture with China National Pharmaceutical Industry Corporation (CNPIC) and that Merck would be a 90 per cent partner. The market for pharmaceuticals in China was growing by 15 per cent a year, twice as fast as in the west. Merck said. It added that its experience in research and development, marketing and distribution would combine well with the Chinese partner's special local knowledge. Reuter, Frankfur

 Finnish telecommunications group Nokia Oy has signed an agreement with Advanced Info Services (AIS) of Thailand for turnkey expansions of GSM and NMT cellular networks. The three-year contract will have deliveries of about \$110m. Reuter, Helsink

Push to head off clash on Burma trade curbs

ard on the heels of Brussels wants such a contuguese colony of East their bitter dispute frontation, since it could Times Now You ton anti-Cuba law. Brussels and Washington are seeking which manifestly embarto head off another clash over a US attempt to use trade sanctions to achieve foreign policy goals. This time, controversy centres on legislation passed not by the US Congress, but the state of Massachusetts.

The European Union is protesting about a Massachusetts law enacted last year which prohibits purchases by state-owned bodies from companies "doing business" in Burma. The state has black-listed about 150 foreign companies, including Honda, Nestlé, Siemens and Unilever, and some 40 US concerns, including Mobil, PepsiCo and Procter & Gamble. None of the companies is reported to have been excluded from bidding for a state contract so far, but the EU says the law violates a agreement committing Massachusetts and 36 other US states to open public procurement to international competition. The EU is threatening to challenge the law in the WTO's disputes

over the Helms-Bur- force the federal government to defend in the WTO a law

US diplomats have been in talks with Massachusetts authorities and will meet European Commission officials in Washington on Monday, hoping to reach a com-

promise. The dispute is regarded as

Washington's imposition of economic sanctions against Burma amounts to interference in Rangoon's internal affairs, Vietnam said yesterday, Reuter reports from

Economic sanctions were contrary both to the principles of equality and mutual benefit and the global trend in international relations, the Vietnamese foreign ministry

and the state and city of New York are considering to mount lobbying camsanctions against Switzerland because of its role in the Nazi gold affair.

Many of the proposals call have little effect on target for secondary boycotts governments, risk internaagainst companies with business interests in the target courage foreign investments countries. The New Jersey bill is particularly sensitive; several Swiss companies,

Signs are these arguments an important test case, including Ciba-Geigy and are having some impact Caldeclared. On Tuesday, the US said it would ban new investment by American companies in Burma because of what Washington described as deepening political repression by the ruling State Law and Order Restoration Council (Slore). Slore has been accused by human rights

economies depend.

groups and western governments of widespread abuses.

trend. By some counts, more than 30 US states, counties and cities have enacted or World Trade Organisation plan sanctions laws. Most aim to put pressure on rights record. Recently, the range of tar-

gets has widened. The Massachusetts state assembly is Neither Washington nor repression of the former Por-politicians seeking votes.

because the Massachusetts Novartis, have their US ifornia recently deferred conlegislation reflects a growing headquarters and extensive sideration of a Burma sancoperations in the state.

insist they are acting legally. "We have the right and abilmate public concerns," says setts' Burma law. Mr Marc Pacheco, a Massachusetts senator co-sponsoring the state's Indonesia bill. working on a bill designed to But critics say the laws are penalise Indonesia for its crude weapons crafted by

tions bill; Senator Pacheco Sanctions enthusiasts plans to re-work his Indonesia proposal to bring it into line with WTO rules. There ity to use state-level restric- is also talk of a similar Burma over its human tions to respond to legiti- amendment to Massachu-

That might settle the immediate dispute with the EU. But it could merely encourage a switch to other, equally controversial, measures not prohibited by WTO

Growing alarm has led US rules, such as state bans on ment, a Washington-based investments in companies body which represents mulwith business links to countries accused of human rights abuses. Mr Pacheco is tions laws are unconstituconsidering inserting such a tional because they encroach ban in his Indonesia bill.

> laws do not accept they are policy. They claim the ineffective or self-defeating, They claim US state investment bans against South Africa helped bring about its shrunk from doing so. change of government, and recent anti-Burma laws have death because it does not prompted companies such as PepsiCo and Apple Com- soft on human rights." says puter to sever ties with the country.

> Opponents fear US President Clinton's imposition campaign contributions have this week of federal sanctions on Burma will add fuel to the fire. Some think his action will be seen as vindicating sanctions, and encourage human rights groups and ethnic communities to press state legislators to pass further discriminatory laws.

"There is a danger that paign." any group which cares about political conditions anypushing its own sanctions proposal, directed against Greece, Turkey, Pakistan or wherever," says Mr Tod Malan, head of the Organisation for International Invest-

tinational companies. Opponents say state sanc-

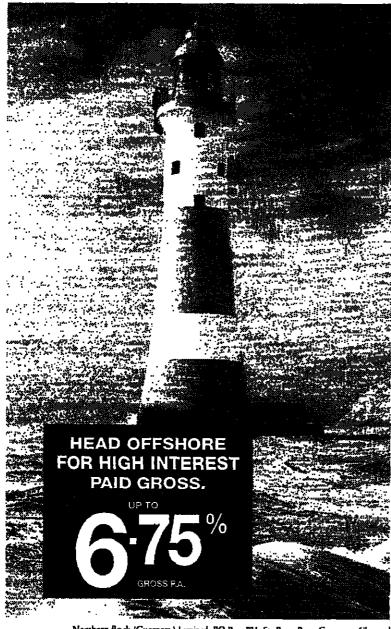
on the federal government's US supporters of sanctions right to determine foreign administration could easily halt such legislation by challenging it in court, but has "Washington is scared to

want to be accused of being one state government official. Some observers believe controversies about foreign also weakened the administration's will to act. "If President Clinton sued

Massachusetts over its Indonesia sanctions bill," said one, "his political opponents might allege that he was doing so because indonesian interests had helped fund his re-election cam-But Unless Washington

decides to lay down the law, where in the world will be some companies believe their only hope of stemming the sanctions tide may be to turn to the US courts them-

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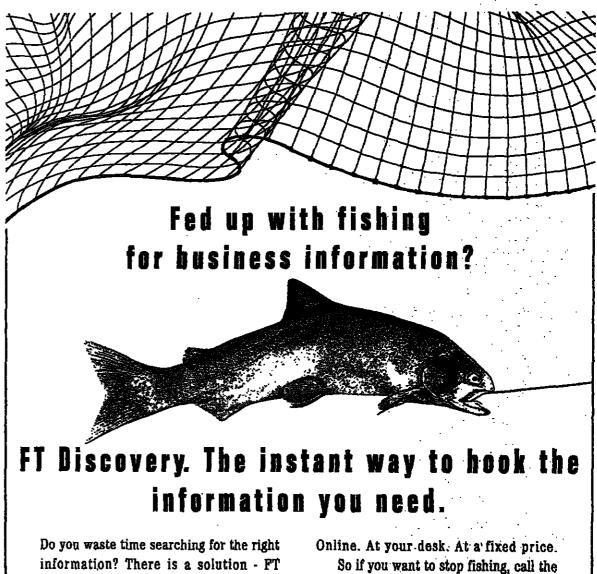
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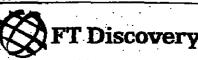
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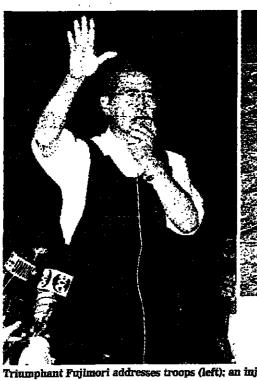
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Triumphant Fujimori addresses troops (left); an injured hostage being carried from the embassy; and an uncertain Japanese foreign minister Ikeda (right)

Fujimori's new popularity does not disguise need to defeat causes of terrorism

Uphill task for Peru's instant hero

n the surface, Tuesday's 40minute assault to rescue the hostages in the Japanese embassy residence in Lima restores at one bold stroke the tarnished prestige of Peru's armed forces and turns their commanderin-chief, President Alberto Fujimori, into an instant hero.

It may even encourage him to pursue his ambition to stand for a third term as the country's president in three years' time.

But despite the military success Mr Fujimori still faces an uphill task to eliminate violence and terrorism in a country where authoritarianism is part of the problem.

The strike was carried out with almost surgical precision, the boldness of the military tactics equalling or even outshining the audacity with which the Tupac Amaru (MRTA) guerrillas stormed the residence eighteen long weeks before.

Despite the difficulties of retaking the heavily defended building. the objectives were fully met. Only one of 72 hostages - a Supreme Court judge - died, and that of heart failure following a bullet wound: armed forces victims numbered just two. Pre-empting problems with subsequent trials and sentencing, all 14 MRTA militants were polished off in the first min-

characteristically sonal direction of the operation intelligence high command, but it upper echelons of power in the is more remote than ever. (nicknamed "Chavin de Huantar" proved hard to justify. The hos- armed forces and national intelli-

Tuesday's operation could hardly have been more spectacular. Many commandos erupted through tunnels painstakingly dug over months. Blowing a hole in the floor of the residence living-room, they surprised eight of the 14 guerrillas playing football. Tear gas and stun grenades coupled with simultaneous attacks at the front and rear of the building brought it swiftly under control.

months of spying with microforces responsible for the assault. He called them "patient, efficient and heroic". In a parallel tribute,

The attack was planned after

delivered shortly after the residence was secured, he also praised the role played by the intelligence services, widely criticised for their lack of accountability and excessive influence in government.

Very few knew of the assault plan. The so-called commission of guarantors - the Canadian ambassador, the International Committee of the Red Cross (ICRC) and the Peruvian archbishop of Ayacucho
- had maintained mediation efforts until a few hours before the surprise assault. Force had always, at least officially, been considered the last resort.

It is thought to have been the nos, chief security adviser. An euphoric President Fujimori, option favoured all along by President Fujimori and the milita commandos from all three armed were physically well cared for.

phones and infra-red censors that gave a precise image of the inside of the residence.

A local newspaper reported yesterday that professional miners brought in by police started digging tunnels in January, and that one tunnel caved in at one point. injuring several miners. Police played martial music over huge speakers outside the residence to

mask the sound of the digging. A rebel who said he had been monitoring radio links claimed the

With hindsight, the MRTA may have dug its own grave. On top of his intransigent demands for the release of prisoners, the guerrilla commander, Nestor Cerpa, gave President Fujimori the pretext he sought late on Sunday: medical visits to the hostages, said Mr Cerpa, would henceforth be restricted to once a week. Mr Fuilmori's contin-

gency plan at once came into play. Political analysts yesterday agreed the dramatic televised assault will have an immediate and positive effect on the popularity ratings of what is referred to as Peru's governing "triumvirate" -President Fujimori, General Nicolas Hermoza Rios, armed forces chief, and Mr Vladimiro Montesi-

"The president's stock will probadiy rise and, very likely, lysts, Mr Fernando Rospigliosi. a respected sociologist, reflected

four youngest Tupac Amaru members tried to surrender before being killed. "They were in a room on their own. They gave up out of fear," he said. But troops had orders to kill.

All 14 rebels died. Seventy-one hostages were rescued; one Peruvian hostage and two soldiers died. President Fujimori said 25 other captives were injured. Most of the hostages were Peruvian officials; 24 were Japanese diplomats and businessmen.

"The human rights crimes revealed in recent days will be forgotten, at least for the moment."

Mr Fujimori may now look forward to standing for a third presidential term in the year 2000. But three years is an eternity in Peruvian politics and the popularity boost of this week's success may soon subside. In the medium term voter concerns over poverty, unemployment, the under-performing economy and the continuing dearth of effective institutions will outweigh Tuesday's coup.

Japanese support for the Fujimori regime is likely to continue. Mr Ryutaro Hashimoto, Japanese prime minister, while admitting the assault had taken him by surprise, reacted positively. But the likelihood of Japanese sympathy

after a pre-Inca fortress), has been tages were largely well treated; the gence service (Sin) will be experts in counter-subversion anism of his current regime." unstinting in his tributes to the 140 efforts of the ICRC ensured they strengthened," said one of the ana-sounded caveats. Mr Carlos Tapia,

achieved through military action."
Mr Isaac Velasco, an MRTA spokesman based in Hamburg. promised revenge actions from four commando groups. But the likelihood of a new upsurge of terrorist violence seems remote, for the moment at least.

With the killing of the 14 militants inside the residence, MRTA's fighting force is further depleted and its level of popular support highly restricted. Sendero Luminoso, historically the larger and more powerful of Peru's two guerrilla movements, is reduced to a go ahead if the two sides can largely unco-ordinated collection of | settle their differences over isolated bands operating sporadically in remote areas.

But it may be worth recalling the words, and the passion with which they were spoken, of Cerpa, the dead guerrilla commander, hours after he led the storming of the residence on December 17. It was the killing of six workmates in a police assault to break a 1979 strike that convinced him of the need for armed struggle. "You have to understand violence in Peru is structural," he said, "not the action of madmen."

If President Fujimori wants to eradicate terrorism, break the circle of violence and create a lasting peace in Peru, in the words of the political commentator Mr Jaime de greater institutionality and reduce Amid the general euphoria, some the arbitrariness and authoritari-

Sally Bowen

Mixed feelings reign in 'over-cautious' Tokyo

By William Dawkins in Tokyo

The success of the Peruvian hostage rescue was the cause of a mixture of celebration and unease in Japan yesterday.

The Peruvian security forces' raid on the Japanese ambassador's residence in Lima was carried out without consulting the Tokyo government and against its often repeated policy of seeking a peaceful solution, regardless of the time needed to achieve one.

Mr Ryutaro Hashimoto, the Japanese prime minister, appeared uncomfortable when he had to say national politics at Aoyama Gakthat while he was delighted about uin University, accused Tokyo of housewife captured the mood in ual employees safety above wider Editorial Comment, Page 15

Dr. Arturo Antonio Puricelli

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regretted he had not been informed in advance. The prime minister learned of the attack by television, said an official. Far from dancing in the streets, like the residents of Lima, Tokyo's residents carried on business as usual.

These contrasting images gave rise to unfavourable comparisons yesterday by several commentators, between the decisive stance of the Peruvian government and Japan's tentative approach to handling this and other crises. Mr Kenichi Ito, professor of inter-

CONTRACTS & TENDERS

THE GOVERNMENT OF THE ARGENTINE REPUBLIC

-Secretariat of Communications-Privatisation of the concession of the services

provided by the Argentine Postal Company

ENCOTESA

ENCOTESA, the Argentine state-owned company that carries out postal, financial and tele-

graphic services, is holding for a national and international public tender for the concession of

The subject of the tender is a concession for 30 years to operate all the postal, financial and

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Closing date for submission of Financial bids: 28 July 1997 at 3:00 p.m.

was, he said, another example of Fujimori took the initiative." "insubstantial ways of thinking about how to ensure national security that have prevailed in post world war two Japan." The classic earlier instance was the govern- a break with their former tendency ment's initial reluctance to provide

help in the Gulf war. Mr Atsuyuki Sassa, a former govthat Mr Fujimori's uncompromising stance against terrorists should be commended. That view was popularly shared, according to street polls carried out by the media. One porate willingness to place individ-

That lesson was taken to heart by several Japanese business lead- kidnapped in Mexico. ers, who espoused the use of force against terrorism when necessary, to give in to kidnappers' demands. Others were more muted in line with the traditional caution that

ernment security adviser, added has influenced Japanese companies to pay ransom demands, thus exposing themselves to criticisms of encouraging terrorism.

The most recent example of cor-

the release of the hostages, he failing to make a substantial con-remarking: "Japanese politicians interests is Sanyo Video Compotribution to lifting the siege. This talk a lot but don't make moves. nents, the electronics company, which last August paid \$2m to obtain the release of an executive

> But even if qualified, yesterday's corporate support for the Peruvian government's action does contrast with Japanese companies' previous reluctance to confront terrorists, verbally or in any other way. On the evidence of yesterday's response to the rescue, many in Japan now feel emboldened to take a less weak stance against terrorism, rather than leave it to foreign governments to show an example.

CONTRACTS & TENDERS

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Grenada, Cuba sign accord

By Pascal Fletcher

Grenada, the Caribbean island where a US military invasion in 1983 ended four years' rule by a revolutionary government backed by Cuba and the Soviet Union, has moved to revitalise ties with Cuba by signing a co-operation agreement

The accord was signed by Cuba's President Fidel Castro and Mr Keith Mitchell, Grenada's prime minister, on a four-day visit to Cuba. It covered co-operation in

health services, agriculture, tourism and sports, and included plans for Grenadans to train in Cuba. It foresaw Cuban technical support for farming and the processing of traditional export

Mr Mitchell praised Cuba's contribution between 1979 and 1983 to health and education in Grenada and its help in building the Point Saline international airport. "I issue a special invita-

tion to the loving and kind Fidel Castro to visit our beautiful island," Mr Mitchell said. He put the warming of relations firmly in the context of Caribbean unity; such integration "was essential in a world of competing economic blocs".

Albright to take tough Moscow line

By Bruce Clark in Washington

Mrs Madelelne Albright, US secretary of state, announced yesterday that she would go to Moscow next week with an uncompromising message on the ssues that are holding up a breakthrough in Russia-Nato relations.

She was addressing a committee of the US Senate. where separate deliberations were starting on Nato enlargement and the treaty outlawing chemical weapons. A vote on the treaty is expected today. Both issues are seen as big tests of the Clinton administration's credibility in foreign affairs.

In an implicit assurance to the Senate that the US would not offer Russia too many 'sweeteners' to secure its assent to the enlargement of Nato, Mrs Albright made plain that she saw little room for further flexibility.

US officials were surprised when President Boris Yeltsin, after a meeting last week with Germany's Chancellor Helmut Kohl, seemed certain Russia and Nato would be ready to scal a broad partnership next month. Nato says its accord with Russia, whose signature is tentatively scheduled for May 27 in Paris, will only how much freedom of action the western alliance would have to deploy forces on the soil of new members.

Nato has already said it has no reason to deploy nuclear weapons on the eastern edges of an expanded alliance - or to station in that region a significant

number of US or western European troops. Neither of these pledges amounts to a binding commitment not to send nuclear

weapons, armour or troops

eastward under any circum-

stances. That is the pledge the Russians would ideally like. Russia also wants to restrict Nato's ability to install military infrastructure on the eastern fringes of an expanded alliance.

Nato is insisting it will issue invitations to new members - probably Poland. the Czech republic and Hungary, and possibly others at its Madrid summit in July, regardless of whether it has reached an agreement

with Russia. While a clear majority of the Senate has indicated broad support for Nato enlargement, there are sceptics in both parties who are apprehensive about the cost or fear sweeteners to Russia will cancel out the benefit.

General John Shallkashvili, the US armed forces chief, cited the need for Nato unity yesterday as he joined President Bill Clinton yesterday in urging the Senate to ratify the chemical weapons convention. "Every one of my Nato counterparts supports the CWC," said the general.

The CWC, a treaty which has deeply divided the Republicans who occupy 55 of the 100 places in the Senate, drew support yesterday from Mr Bob Dole, the former presidential candidate and Senate majority leader.

"Is it perfect? No, but I believe there are now ade quate safeguards," he said. citing the assurances the administration has given Republicans about a range of issues including the risk of intrusive inspections of chemical facilities in the US.

Senator Trent Lott, the new majority leader, made clear the crucial issue would be the administration's ability to soothe concerns about articles 10 and 11 of the CWC. Sceptics fear these articles could force the US to share chemical weapon technology with rogue nations.

AMERICAS NEWS DIGEST

US accepts 1m immigrants

Nearly 1m foreigners were granted permanent resident status in the US last year, reversing a four-year decline in legal immigration rates. About 915,900 people immigrated legally last year, a 27 per cent increase over the 720,461 people granted permanent resident status the year before,

the Immigration and Naturalisation Service said. Nearly half of the new arrivals clustered in just three states: California, New York and Texas. Other leading destinations were Florida, New Jersey and Illinois.

While the 1996 numbers mark an upswing from the past four years, legal immigration rates remain well below the highs posted at the turn of the century. Last year's increase is due in part to a 1986 law that provided amnesty to nearly 3m illegal immigrants. As those immigrants became citizens after five years of legal residency, they in turn have been bringing in spouses,

Evangelist Reed to quit

Mr Ralph Reed, who mobilised millions of evangelical, conservative Christians into a powerful political force, announced yesterday he was stepping down in September as director of the Christian Coalition. He said he would set up a political consultancy company probably based in Atlanta to help the election prospects of conservative candidates opposed to abortion. He said he had no current plans to seek elective office himself.

Known for his boylsh looks, he spent eight years at the Christian Coalition, created by television evangelist Pat Robertson. Its annual budget grew from \$200,000 in 1989 to \$27m last year. Today, it claims 1.9m dues-paying members in 2,000 chapters. In last November's elections, it distributed 45m voter guides in 125,000 Reuter, Washington

Mexicans urge army role

Mexican industrial leaders yesterday called for a greater role for the army in fighting crime. "The correct thing to do is reduce delinquency and for that the participation of the army is needed," Mr Jorge Marin Santillan, president of the Confederation of Industrial Chambers of Mexico

The concerns were raised at a Mexico City forum called Techno-Security 97.

Organisers said more than 400 bands of organised crime operate in Mexico City, often preying on retailers and reselling stolen goods on the black market. "The industry of organised crime, on top of robbing us, is an unfair competitor in selling our own products in the informal commercial sector," Mr Marin said. Reuter, Mexico City

Fake car rollover claim

Suzuki Motor says it has evidence Consumers Reports magazine faked a 1988 rollover test that killed sales of the Samurai and cost the company hundreds of millions of

Mr James Fitzpatrick, an attorney for the magazine, dismissed the Suzuki allegations as "having no basis in fact." Mr George Ball, general counsel for American Suzuki, presented films, documents and the sworn affidavit of a former Consumer Reports car technician as what it said was proof the magazine deliberately tipped a Samurai sport-utility model to get dramatic television footage of the vehicle approaching a rollover.

Mr Ball said the company obtained the materials last month through its lawsuit alleging that the Consumers Union, through its magazine, engaged in fraud and deception in obtaining and publishing the results of the Samurai rollover tests. Suzuki dropped the Samurai from its product line in 1995. AP. Washington olls abou

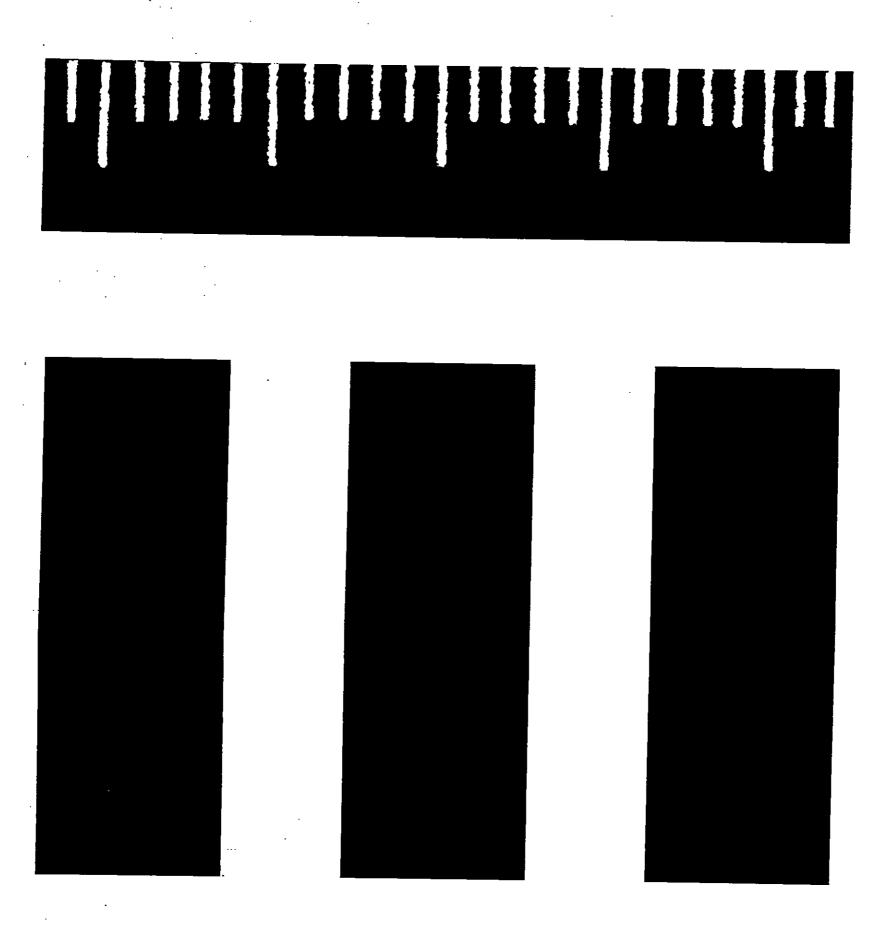
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Growth 'tilting towards domestic demand' | Eack in the big league

IMF calls for early rise in interest rates

By Robert Chote and Richard Adams

The International Monetary Fund sent an unwelcome message to the contenders in Britain's general election yesterday, calling for an early rise in interest rates and a Budget package of tax increases or public spending

In its authoritative World Economic Outlook, the IMF warned that growth in the UK "may be tilting too much towards domestic demand". Its analysis was reinforced by official statistics and surveys showing continued growth in consu ing combined with falling export orders.

The IMF raised its 1997 growth forecast from 2.9 to 3.3 per cent, saying sterling's strength posed no immediate threat to expansion. It said there was a risk inflation would exceed the government's target in 1998 and beyond unless action was taken to rein in demand.

"This would need to be

of monetary policy", the Economic Outlook said.

"While the fiscal deficit has been reduced substantially in recent years, the November Budget tightened the fiscal stance only slightly further in the near term, and more fiscal action is needed to help restrain demand and alleviate the burden on monetary policy".

The IMF made its recommendations as the UK Treasury published the minutes the March 5 meeting hetween Mr Kenneth Clarke, the chancellor of the exchequer, and Mr Eddie George, governor of the Bank of bank. Mr George again argued for a quarter-point rise in interest rates to 6.25 per cent.

domestic spending, especially by consumers, would ued to grow at a rate which could not be sustained in the long term without pushing up inflation. The Office for ened to stop inflation rising.

figures showing continued growth in consumer spend-

Retail sales volumes rose by 0.3 per cent between February and March, giving an annual increase of 4 per cent. Excluding food, sales

growth was even stronger. The Confederation of British Industry reported that factured goods remained strong, although exporters were hit by the recent rise in the pound's exchange rate.

The CBI's latest quarterly survey of over 1,000 manufacturers said a third reported higher UK orders since January. But the sur-England, the UK central vey found export orders were at their lowest for four Business confidence remains high. But optimism

Mr George warned that among factory goods export ers continued to fall, reaching levels last seen in the mean the economy contin- recession of the early 1990s. Ms Kate Barker, the CBI's chief economic adviser, said that policy should be tight-



Company	Main factories	1992	Output (units) 1996	1997*	Employ- ees
Nacco (US)	Scotland/ Northern Ineland	14,000	23,500	23,500	1,200
Linde (Germany)	Southern England	1,000	5,500	6,000	600
Jungheimrich (Germany)	Southern · England	2,500	4,000	5,500	. 240
Crown (US)	Southern England	600	2,000	2,200	350
Halla (South Korea)	South Wales	<u></u> .	<i>></i> –	1,000	n/a
TOTAL		18,100	35,000	38,200	2,390
Projection					

Lift trucks industry makes itself at home

Britain is coming back into the big league in making lift trucks. based in U. even though it has no significant manufacturer of its own. Next month, Queen Elizabeth will open the UK's newest factory making the systems – a £19m (\$30.8m) plant in South Wales being set up by Halla, a large South Korean machinery

This year the world's Big Three lift truck producers -Nacco of the US and Linde and Jungheinrich of Germany - are expecting to make 35,000 vehicles in their lik factories, up 6 per cent on the 83,000 last year and twice as many as the

17,500 in 1992. If Crown, the second big-gest maker of lift trucks after Nacco in the US and which last month acquired its first UK factory, is added to the picture, then Britain will this year make more than 38,000 trucks - or some 8 per cent of world production. Lift trucks are used in factories, warehouses and distribution

Since global lift truck output hit a low point during the early 1990s recession,

based in UK produce 8% of industry's world output

manufacture of the systems around the world has cent to about 450,000 last year. This means UK production has been growing at some three times the rate of overall world demand.

Britain's truck production, three quarters of which is exported and is worth an estimated £500m a year, is the second biggest in Europe after Germany. The success of the UK's truck producers can be attributed partly to the companies being part of international groups which can feed output around the world.

Even though for much of the post-war period the UK has been a centre for lift truck production, until recently it was controlled mainly by medium-sized British-owned companies.

These included Lansing agnall, which was bought by Linde in 1989; Lancer Boss, taken over by Jungheinrich three years ago; and Hamech, a Basingstokebased company with which Crown has had a manufacturing joint venture since 1992 and which was acquired by the US group

While the UK companies were acknowledged leaders in design, they lacked the the most of their manufac-

turing ideas. Their thinly developed world presence also meant they suffered dis-proportionately if their UK

customers stopped buying.
Mr David Toolan, manufacturing director of Jungheimrich's UK production operation, which has been renamed Boss, said a key factor behind his company's plans to double UK output this year was Boss's "ability to make use of Jungheinrich's international sales

Similarly, more than 70 per cent of the production from Nacco's two factories in the UK - which it took over in the 1980s after buying Yale and Hyster, two USowned materials handling companies - is exported. Half the production from the UK ends up outside Europe, mainly in southeast Asia and the US.

The UK-based producers say a second reason for their relative success relates to the UK's good record in recent years in terms of economic growth and as a place for engineering-based manufacturing

Mr Vic Parry, finance director of Crown's UK arm, said: "We see the UK as a reasonably deregulated market place in which it is not too hard to sell lift trucks. It also has had a fairly expansionist economy, with good mobility and flexibility among the workforce and

competitive wage rates." Halla cited similar reasons for bringing its first European factory to south Wales - an added attraction being a government grant for an undisclosed amount.

Peter Marsh

trouble

the Internet

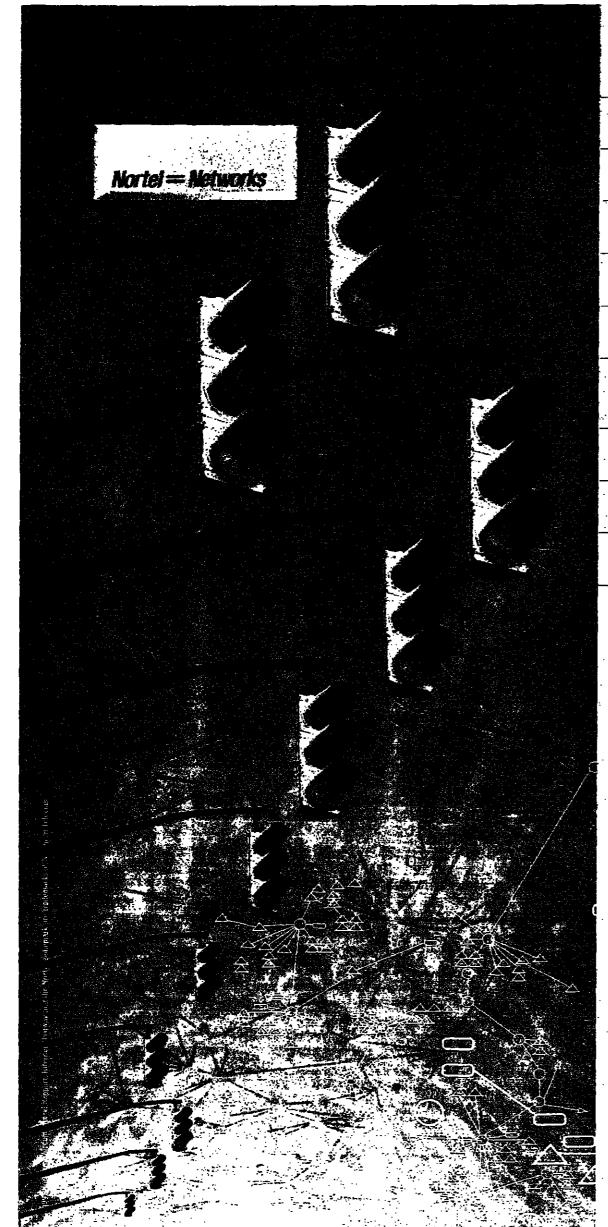
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UK NEWS DIGEST

Honda chief in prices warning

Market pressures will force UK makers and importers of cars to keep price rises below the rate of inflation "for the foreseeable future", Mr Ken Keir, managing director of Honda (UK), warned yesterday.

He spoke in the run-up to next week's UK Fleet Motor Show which will coincide with the launch of a new generation of English-built Honda Civic models with higher specifications than the outgoing models but at prices averaging £500 (\$810) less.

Honda's warning and price realignment reinforce the predictions of some independent motor industry analysts that the overall level of new car prices in the UK must fall possibly substantially – if the industry's chronic overlittle comfort to rival Europe based manufacturers, such as Ford, which are struggling to contain losses in the

According to research by Marketing Systems, an industry monitoring group, intense competition has already resulted in falling new car prices in most European John Griffiths, London

KVAERNER GROUP

\$44m order may save 500 jobs

Kvaerner, the Anglo-Norwegian shipbuilding and engineering group, yesterday announced a reprieve for up to 500 workers facing redundancy at its Govan shipyard in Scotland after winning a £27m (\$43.7m) order for platform supply vessels. Staff at the yard, one of the last shipbuilders on the River Clyde, near Glasgow, have been told the company was reviewing plans to cut 40 per cent of the workforce - a move announced earlier this year when it

lost a UK government order for two Royal Navy tankers. The rethink follows Govan's success in winning the contract to build two platform supply vessels for Toisa. the Bermuda-based shipping company, with options for a further two 83m-long ships.

DEFENCE INDUSTRY

GEC fails to win aircraft work

r)

The General Electric Company has failed to win a large slice of work on the 22bn (\$3.25bn) programme to supply the government with new Nimrod reconnaissance aircraft for the Royal Air Force, despite government efforts to push the business in GEC's direction.

The failure to award the business to GEC was attacked by Mr David Clark, the opposition Labour party's defence spokesman, who claimed that the government's commit-ment to the British defence industry was a sham. British Aerospace and Boeing won a competition to supply the Ministry of Defence with the refurbished Nimrods last summer, while GEC backed an alternative US proposal. However, the MoD said at the time that GEC would have a "strategic partnership" with Boeing, which will supply the aircraft's electronics system. Bernard Gray, London

TELEVISION

Ratings dip for new channel

Channel 5, the new terrestrial television channel, suffered a sharp dip in its viewing figures in its second full week on air, according to the latest ratings figures. In the week ending April 13, Channel 5 took 2 per cent of total viewing compared with 3.6 per cent in its first week. The 2 per cent share compares with the 4.3 per cent achieved by Sky One, the cable and satellite channel which is available in far fewer homes. Pearson, owner of the Financial Times, has a stake in Channel 5. Raymond Stoddy, London.

DAVID THOMAS PRIZE

US essayist is winner

The sixth David Thomas prize was awarded in London last night to Mr Gregory Palast of New York for an essay entitled "Secrecy, Democracy and Regulation". The prize of £3,000 (\$4,860) was presented to Mr Palast by Ms Jenny Rossiter, chair of the Trustees. A runners-up award of £500 was made to Ms Beatrice Bray of London for a work on employment and mental health. The prize was estab-lished in memory of Mr David Thomas, a Financial Times journalist killed on assignment in Kuwait in 1991.

NEWS: UK

Labour lead is slipping

By John Gapper in London

The leaders of the two main British political parties stepped up attacks on each other over European integration yesterday, amid signs that support for Labour has slipped a week

before the general election. After an ICM opinion poll found Labour's lead over the Tories had slipped to five percentage points, research for the Financial Times among two small groups of voters suggested they were having last-minute doubts about Labour.

The voters interviewed by FCB, an advertising agency. found the issue of European integration was becoming more important, and that voters were not convinced Labour could fund a series of spending pledges through existing taxation.

Mr John Major, the prime minister, told voters they should not trust Mr Tony Blair, leader of the Labour party, and said there was "a chasm" between the two parties on European integration and the

European Union. would "go cap in hand to too long. Amsterdam to sign away control over much of

The general election campaign

Britain's booming economy", if he was elected on May 1. A summit of EU leaders is to be held in Amsterdam in June to discuss integration.

He said that Britain had not entered the EU "for socialism through the back door or for a federal Europe". Mr Major has made Europe the centrepiece of his campaign in spite of a split over the single currency inside his party.

However, Mr Blair said Labour would fight for British interests in Europe. and that the Conservatives' record on issues such as BSE, or "mad cow disease" was "a sorry saga of textbook incompetence".

Those interviewed in the FT/FCB study expressed scepticism about Labour. "All you see is a group of well made-up politicians who say the right things, and talk about what you want to hear," said one voter.

Others said that Conservatives had everyone down" Mr Major said Mr Blair had been in power for

IMP call, Page 12

Polls suggest Candidates quit bizarre contest

'Sleaze' claims bring BBC reporter into battle, reports Liam Halligan

ously should visit Tatton in throughout much of the five north-west England, Elsewhere in the country, the general election campaign is controlled and stage-b gations that Mr Bell is presmanaged. But this former stronghold of the governing Conservative party is hosting Britain's most unor-

thodox constituency contest in living memory. Tatton is essentially a two-horse race for Westminster between Mr Neil Hamilton, the sitting Conservative member of parliament, and Mr Martin Bell, a former BBC war correspondent. The candidates for Labour and the Liberal Democrats, the two biggest opposition parties, are nowhere to be seen. Also on the starting

blocks are eight "fringe" candidates - including Ms Burnel Penhaul, a bizarrely clad transsexual commonly known as Miss Moneypenny the Transformer - all of them attracted by the media circus which is Tatton. The complex reasons

behind this strange contest can be captured in one word "sleaze". Of all the issues that have plagued the Con-

nyone who thinks "sleaze" - a term used to the British take summarise allegations made themselves too seri- against Conservative MPs years of the last parliament. It is because Mr Hamilton is at the centre of these alleenting himself as an "anti-

> A journalist for the past 35 years, Mr Bell wields a degree of moral clout as well as instant recognition with voters. He became a household name when, in front of his own cameras in Bosnia, he was hit by shrapnel below his flak jacket and writhed - live on screen -

> Mr Hamilton has admitted accepting gifts and hospital-- including two stays at the Paris Ritz - from Mr Mohamed Fayed, owner of the Harrods department store in London.

The MP says he saw no harm in the Ritz visits, comparing them with Sir Winston Churchill's stays on Aristotle Onassis's yacht, but says he should have declared them in the parliamentary register.

When the left-leaning Guardian newspaper revealed the visits last year.



Neil Hamilton (left) is fighting to survive as an MP after denying accepting "cash for questions" from Mohamed Payed. Tim Smith (right) quit as an MP just before the election was called after admitting that he had received money from Mr Fayed for lobbying on his behalf

But crucially, Mr Hamilton denies being paid in cash for putting questions to ministers on Mr Fayed's behalf in the House of

The allegation that Mr Hamilton, among other Conservatives. received "cash for questions" brought such political pressure on Mr John

mission to the Commons committee on standards and privileges.

The committee's report is yet to be published. And Mr Major's decision to end parliament almost three weeks before it was strictly necessary means it will not become public until after the May 1 election, fuelling speculation that it contains some juicy information on Mr Hamilton. Yet Mr Hamil-

ton maintains he is "inno cent until proven guilty". Mr Bell stepped into the election race amidst the public consternation caused by the non-publication of the report. Despite being recruited by Labour and enjoying logistic support from the Liberal Democrats, his relationship with the two main opposition parties

Mr Bell maintains he is "an independent", but both Labour and the Liberal Democrats have withdrawn their candidates from the Tatton contest to give him a fighting chance. Having threatened to sue

Mr Bell if he stood as an Mr Hamilton said his opponent's "independent" label makes a mockery" of voters in Tatton. "Bell is a stooge of the Labour Party with Liberal Democrat support," Mr Hamilton says. But the voters seem to dis agree. Constituency polls suggest that Mr Bell has a good chance of winning. The

most recent polls give Mr Bell 50 per cent, with Mr Hamilton gaining 39 per cent - a margin, which if repeated on polling day would give Mr Bell a comfortable 6,000 vote majority.

Court acts against French blockade

last night hopeful of resum-ing sailings to the blockaded French ports of Calais, Boulogne and Dunkirk today after winning a court injunction in France ordering French fisherman to halt their action, our Transport

Court action by the ferry companies came on the same day that the UK Freight Transport Association sent a symbolic invoice to President Jacques Chirac seeking at least FFr800m (\$138m) for delays suffered by European drivers during French truck blockades last November.

Mr David Green, associa tion director general and president of the International Road Transport Union delivered a letter and the invoice to the French embassy in London. "French bureaucracy and procrastination means that there is presently no sign of any payments in the near future, the association said. P&O and Stena Line said they were diverting ferries from Calais to Zeebrugge in

EU currency alarms party's business backer

r Paul Sykes, the millionaire businessman who has contributed to the campaign funds of Conservative candifunds of Conservative candidates who oppose the single Stifled, Says European currency, is angry at the threat he believes monetary union poses to British sovereignty. He is even more angry at what he sees as the deliberate stifling of the debate over the single currency by the political, proudly business and media establishment, including the Financial Times.

"It's no good being bishment, distribution and wealthy in a country that's leasing. But when the Japalosing its sovereignty," says Mr Sykes, who insists it is not too late for the Conservatives to win the election. "They can definitely still win – on this issue."

acepts III

grants

4.00

The money will fund advertisements in national newspapers which will carry the results of polls Mr Sykes has commissioned.

Voters will be asked how much they know about the single currency and whether they would want sterling to join if it meant Britain joining a single European economy, as Mr Sykes insists it would. "I reckon it's going to be more than 80 per ceut 'no'," he predicts.

Mr Sykes has been a Conservative party member for 26 years and was one of the higgest contributors to party funds last year with a donation of £214,000 (\$346,680).

His business career has spanned scrap metal, property development and the information superhighway. The son of a miner, he left school at 15. His first moneymaking scheme was cutting up old buses for scrap. The break came when he found there was a big market for their diesel engines in developing countries. He soon had a thriving business supplying parts throughout Asia. "There are still a lot of Chi-

Debate on euro is being Conservative campaigner

nese junks sailing around with Sykes engines," he says

Back in the UK, the Paul Sykes Organisation branched out into bus refurbishment, distribution and nese moved into his markets in Asia, he decided to sell up. He raised more than £30m which formed the capital for his second fortune in property development.

He was one of the first developers to move into London's Docklands - and one of the first to get out. "It was clear the infrastructure just was not there."

About 18 months ago he bought into Planet Online, which claims to be the leading commercial Internet service provider in the UK. His involvement with Planet left him with time to stand as a Conservative parliamentary candidate. But he stepped down last year in protest at the government's policy towards the single EU cur-

"I wouldn't have to do that now," he says. "John Major is the only leader of a major party who has promised a free vote on the issue. I think that is as far as he can go in his position." And he is convinced it could be far enough to

snatch the election. David Wighton



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Warning on fund manager changes

sack fund managers because of poor investment performance are usually making a formance. This led pension mistake, according to WM, funds to pick fund managers the performance measurement consultancy, our strong performance. Investment Correspondent writes. WM found that over a five-year period pension schemes which appointed new managers tended to underperform those that

made no changes. However, WM also found that the average pension fund was likely to retain the to keep their strong perforsame fund managers for about 10 years. Only 35 per cent of pension funds managers often outperform changed their fund managers the new managers in the ers during the period under examination.

Pensions schemes which common reason for appointing new fund managers was to improve investment perwho had recently achieved

WM's analysis of 368 pen-

mance going. Furthermore, the deposed

WM said that the most

sion funds with assets totalling more than £285bn (\$461.7bn) - half of the UK's pension fund assets - suggests that this strategy normally turns out to be the wrong one as the new investment managers are unable

period following the change.

Installing safety all over the world. Da mine

Economic Viewpoint · Samuel Brittan

Delusion of fiscal policy

Tax increases are not only unnecessary in the UK, they are also unlikely to be an effective means of curbing inflation - as history shows

accepted doctrine since is

that monetary policy should

be used to adjust demand

while fiscal policy should

aim at a stable long-run bal-

ance between expenditure

and receipts. Temporary def-

icits or surpluses due to the

business cycle should be

taken in their stride and not

corrected by policy. This

still seems much sounder

than the siren voices in

Why should fiscal demand

management have been so

unsuccessful? After all, if

people pay more tax do they

not have less to spend? The

simplest explanation is Mil-

ton Friedman's "permanent

income hypothesis". People

have a rough intuitive idea

of what their income is

likely to be over a lifetime,

or at least over several

vears. They therefore take

temporary setbacks or

favour of a return to fiscal

fine-tuning.

The political environment is "very hostile" to tax increases, according to the UK Economic Analyst, published by Goldman Sachs, the US investment bank. It thus believes a Labour government would be unlikely to tighten fiscal policy in the budget it has promised GDP. for the summer if elected.

As a result, tax changes are likely to be neutral in impact, apart from the are unrealistically low forpromised windfall tax on utilities to pay for a special employment programme. would be offset by reductions in others.

The analysts at Goldman Sachs bemoan their own prediction. In common with much respectable opinion domestic inflationary pressures by putting less reliance on interest rate increases which tend to sor push upwards an already high pound.

Alas, I beg to differ. Too many British economic and financial commentators help to deflate home believe they are not doing their jobs unless they lobby for a tax increase - a view which finds a ready echo in the Treasury. Their arguments are not as consistent as they suppose. As one cynical economist said to me: "Would these people be arguing for tax cuts if sterling were regarded as being

too weak? The case for tax increases cannot convincingly be sector finances. The table shows that the public sector borrowing requirement is on a rapidly falling path. It is likely to reach 1 per cent of gross domestic product in 1998-99 - hardly more than government capital expenditure. By the turn of the century, the borrowing should turn into a repayment. This is so even if one chooses less optimistic projections. The view that the public expenditure plans are too

tight to be achieved is

mostly myth. As I showed in demand. The problem with taxes before the second elec-behind the indirect tax regu an Economic Viewpoint on November 7, the degree of overoptimism in the government's real spending projections in the last four years has not been high - it averaged about £700m or less

Sceptics who say, for example, that the plans for health service expenditure get three things. First, there is the "contingency reserve" which chancellors can, and do, use on priority items such as health. Second, the Treasury's good luck looks like holding for another couple of years, with inflation coming in below projection. Third, it is always possible they believe a fiscal tighten- for a new government to ing would help reduce switch expenditure from one area to another while staying within the overall limits bequeathed by its predeces-

> In the present conjuncture the argument of the financial puritans is basically that tax increases would

Annual % change

Update by IFS

2.6 -

Underlying UK retail price inflation

UK budget balance projections

this orthodoxy is that it ignores much evidence of the ineffectiveness of fiscal policy.

A test case came in the

US during the late 1960s when President Lyndon Johnson attempted to curb than 4th of a per cent of inflation at the time of the Vietnam war with a tax increase. But the inflationary impact of the war was reined in only when the Federal Reserve tightened monetary policy. In the UK. policymakers were taken aback by the apparent failure of the 1967 devaluation to have any impact on the balance of payments despite the tough budget which followed it. In the end it required prodding from the International Monetary Fund in favour of monetary objectives before decisive results were seen from

devaluation. In fact, fiscal management has not been used to finetune domestic demand in the UK since 1974 when Denis Healey, then Labour

strokes of good fortune in their stride. If they have to bear a tax increase which does not

look permanent, they will reduce their savings, run down their cash balances or borrow rather than reduce their standard of living. They will not do the latter until they have clear evidence that their former view of their prospects was too optimistic. Mostly, however, they try to avoid the slings and arrows of fortune by temporary changes in their saving or borrowing habits. There is one theoretical

exception which should in all fairness be mentioned. This refers to purely temporary changes in consumer taxes, such as Value Added Tax or excise duties. If increases are believed to be temporary it will be rational for households to postpone their purchases until these taxes come down again, there is no need to pile on They would still be acting in the agony on the traded accordance with an unchanged view of their highly fallible forecasts likely long-term income. Indeed, such thinking was high as it is.

tion of that year. The lator introduced in 1961 by Selwyn Lloyd, then Conservative chancellor - this allowed him to vary indirect taxes by up to a tenth in either direction. The regulator was used on a couple of occasions but has lapsed in the last 20 years.

The problem here is boringly practical. If Gordon Brown were the next chancellor and raised VAT by a tenth or a fifth, how many people would believe he would reduce VAT again before long?

commonsense assumption is surely that "regulator" increase would be absorbed into the tax system and that if "tax cuts" were possible later they might be in different taxes altogether. That is exactly what happened both when Selwyn Lloyd used the regulator in an upward direction in 1961 and when Denis Healey used it to cut indirect taxes before the second election of 1974.

What direction, then should financial policy take? For the time being, there is no need to do anything in the UK. If Mr Brown were to raise base rates by another 1, point to 61, per cent as an olive branch to the Bank of England, there would be no need to denounce him - the prospect of such an increase is already taken into account in the level of sterling. But on the basis of Goldman Sachs's projection, there is no need to do much while sterling remains at anywhere near its present level. For the strong pound is imposing all the pressure

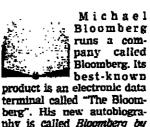
domestic spending and keep inflation low. If sterling falls back sharply, as many analysts expect, that will be the time to raise interest rates. But goods sector on the basis of while sterling is riding as

necessary to offset rising

BOOK REVIEW - Peter Martin

BLOOMBERG BY BLOOMBERG, by Michael Bloomberg With invaluable help from Matthew Winkler John Wiley & Sons, 252pp, \$24.95

The Colonel Sanders of financial services



berg". His new autobiography is called Bioomberg by Bloomberg. Does that tell you something about his character? If so, Bloomberg (the man) is unlikely to be dismayed.

His book provides engaging commercial arguments for a personality cult. "Just as my old partner Billy Salomon ran Salomon Brothers as his company, with his name and his reputation on the line, now it would be my name at risk," he says. "I would become the Colonel Sanders of financial information services ... the one whose company and product would be on everyone's lips."

Well, not quite everyone's. Outside the financial markets. Bloomberg and his products are not well known. Inside them, however, he is everywhere, in 16 vears, since he was fired from Salomon Brothers, he has built from scratch a global rival to the financial data leaders, Dow Jones and Reuters. His company is privately held and valued at more than \$1.5bn.

The book - partly credited to Matt Winkler, the former Wall Street Journal reporter who runs the Bloomberg News service - is a slick description of how it was done. It starts with the Tarrytown meeting just outside New York in August 1981 at which Salomon partners agreed to sell out and Bloomberg was told he was not wanted. "So there I was, 39 years old and essentially hearing, 'Here's \$10m; you're history'.

Though his career at Salomon was mostly as an equity trader, Michael Bloomberg

Bloomberg financial market data. In 1979, after losing one of Salopany called mon's endemic power struggles, he was moved sideways to head the firm's computer operations. He proved as controversial in his new job as he had on the trading floor - insisting on a single firm-wide system, refusing to buy International Business Machines mainframes, and taking an iconoclastic atti-

tude to big projects. "You can do a six-month software project in 12 months. You can probably do a 12-month project in two years. You cannot do a twovear project, ever. At Salomon, we promised everything and set out to build less, but something we could install before new management took over with less enthusiasm for our project." he says.

Bloomberg's musings on how to buy and manage computer technology provide much down-to-earth wisdom, "Buyers who 'outsource' should find a way to ally use them before they pay the bill and even, if possible, before giving a firm order... If you remember one thing from this book, make it 'Buy what's deliverable, not what could be!" "

Bloomberg practised what he preached. After setting up his own data firm, his first customer was Merrill Lynch. The investment bank's in-house computer people wanted to supply the same system, saying they could start in six months. That was my opening. I'll get it you don't like it, you don't have to pay for it!' I practically shouted. 'Since Hank can't even start for half a year, there'll be no time risk. And since you only pay if it works, no cost risk either."

The Bloomberg team worked 14-hour days to get by ringing +44 181 324 5511

Michael ing computers to providing newly introduced software problem Rept the machine from starting up. Still, we took it down to Merrill while the others kept debugging the computer code. Everybody was astonished that the machine had actually appeared; nobody really expected an on-time deliv-

> To Bloomberg's delight. the machine worked. "The software bug that had befuddled us all weekend had been fixed - while we were in the taxi. When I saw the machine light up that day in the Merrill Lynch office. I lost any residual doubt that Bloomberg could make it. We had picked just the right project. It was big enough to be useful, small enough to be possible. Start with a small piece; fulfil one goal at a time, on time."

That tale captures the book's essence: myth created on the hoof: poker-work mottoes; above all, a sense of what it is like to be an entrepreneur. The arguments, the ups and downs, the sense of try products as they'll actu- personal ownership - those were, he says, the best days. 'I used to write all the cheques myself. I signed every contract. I did the hiring and firing. I bought the coffee, sodas, cookies and chips we nibbled on. I emptied the wastebaskets and dusted the window sills."

Bloomberg is clearly proud of his company's size. "Nevertheless, when I find we 'iust cleared it with legal' or had a meeting 'to keep others in the loop'... I want to scream." By this stage in the book, readers are likely to be done in six months and if so involved in Bloomberg's adventure, so swept along by his prickly, aggressive. imaginative character that they feel like screaming in sympathy.

> Bloomberg by Bloomberg is available from FT Bookshop

Animal Research And **Medical Progress**

A Nobel Prize - winning scientist argues that animal research is essential to future advances in medicine, for humans

Any comparison between life at the end of the last century and of this one would highlight the enormous advances in medicine which many people nowadays take

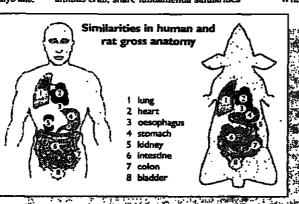
almost for granted. By 1900, clean water and good sanitation had reduced the death rate from infectious diseases, but there was still very little that medicine could do for sick people: no antibiotics, no vaccines, no insulins, no pharmaceuticals to treat high blood pressure. ulcers, cancer or mental illness. Surgery was severely limited by the serious toxicity of the only anaesthetics then available; ether and chloroform.

All the medical advances of this century have been the product of both basic and applied research. Although this research has relied on the full range of techniques available, it would have been impossible without animal experiments. which have been a key factor in every major medical advance. Insulin, which has saved millions of diabetics from an early and painful death, was discovered through research on dogs. Lithium, one of our most successful pharmaceuticals for mental illness, was originally discovered by a researcher who observed its calming effect on animals. Obviously, veterinary medicine owes an even greater debt to animal experimentation.

Whilst some clearly regard any use of animals in experiments as controversial. there is little realistic argument about the critical role that animal studies have played in medical progress. Specific advances in medicine are based upon an understanding of the biology of the body system affected, which resulted from fundamental research produced over many centuries. We would never have been able to develop treatments for high blood pressure without the discovery by William Harvey of the pumping of blood by the heart around our veins and arteries.

In his historic "De Motu Cordis" published in 1628. Harvey refers to work on over 30 animal species, including man.

Crucially, the same biological principles are shared across many different species. Animals that are billions of years older than man in evolutionary terms, such as the limulus crah share fundamental similarities



The second secon in their biology and physiology. Many important advances in fundamental medical research, including the discovery of vitamins, the immune system and the endocrine system, have been the result of work on animals, which also plays a vital role in applied medical research. All new medical treatments have to be tested on human volunteers before they can be licensed for medical use. However, ethical considerations demand that, before giving a potential new medicine to a human volunteer, we must be confident that it will not cause them any harm and is likely to be effective. The only way to achieve this confidence is to understand how that medicine behaves in a living system. That understanding can only be obtained from animal studies.

Laboratory animal research has its limitations - it provides models for the human patient - but they are much better models than any non-living system. For instance, current treatments for rheumatoid arthritis may alleviate the symptoms, but do not modify the disease process itself. To develop such medicines, we need to understand the pathology of the disease, a complex, long-term interaction of the immune system, and cartilage growth and degeneration. This cannot be modelled in non-living systems, even the most sophisticated tissue cultures, but can only be observed in the living animal. There are several animal models of rheumatoid arthritis and they have revealed much important information about this condition. Whilst arthritis is a very painful

> condition with severe effects on quality of life, it is rarely fatal. There are many other serious diseases which are fatal, and which we cannot yet treat adequately: AIDS, Alzheimer's, multiple sclerosis, many cancers and cardiovascular diseases, and inherited diseases such as muscular dystrophy and cystic fibrosis. The history of medicine shows that by directing medical research at the cause of the disease, we can understand the process

better and develop effective treatments. There is every reason to believe that the same holds true of the diseases we now face. However, if we are going to address these diseases, we will need to be able to use all the available research methods, including studies on animals. They continue to form an essential part of medical research and testing.

Professor Sir John Vane was awarded the Nobel Prize in Physiology and Medicine in 1982 and knighted in 1984; currently, he is Director-General of the William Barvey Research Institute in Queen Mary and tfield College, London University.

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·LETTERS TO THE EDITOR·

Number One Southwark Bridge, London-SEI 9HL

We are keen to encourage letters from readers around the world. Letters may be fared to +44 171-873 5938 (please set fax to 'fine'). e.mail: letters.editor@ft.com Published letters are also available on the FT web site. http://www.FT.com Translation may be available for letters written in the main international languages.

CBI keeps all options open on Personal European monetary union

From Sir Colin Marshall Sir, Your article "CBI set to back single European currency" (April 23) is

misleading. You state that the options put to Confederation of British Industry members in our consultation process all point to entry into a European single currency. This is not true. The consultation paper you refer to sets out the complex business arguments for and

for the foreseeable future (at least 10 years). The other two options do support the UK entry into

Emu in principle but differ with regard to timing and preconditions. One suggests entry as early as possible (1999 or soon thereafter), the other a commitment in principle but with the precise timing less clear,

This paper will now be debated by the relevant CBI committees including all regional councils over the against Emu and offers three options. These include one coming months, Indeed, all CBI members are being which rules out Emu entry

encouraged to give us their views. The timetable for this consultation was set several months ago, and has neither been delayed nor accelerated in the light of the timing of the election. Our intention is to reach a position on

whether the UK should join Emu by early autumn. I hope this clarifles the

Colin Marshall president, CBL Centre Point, 103 New Oxford Street London WC1A 1DU, UK

Penalties of the UK's gradual isolation

From Mr D.A.A. Fagandini Sir, I read Ian Davidson's "Island of isolation" (April 16) while travelling and for once I find he is mistaken. There are no doubts, across the Channel, as to British European strategy. We are credited with a unique single mindedness: impeding the integration of continental

Any disappointment arises because concerted efforts to shift Britain away from that strategy have been so unsuc-

There is no doubt either that they will overcome any obstacle we place in their path. Isolation will not come suddenly, even if we negotiate a way out. It will be a gradual process of disenzagement that will leave us greatly impoverished.

Of course, the entire European venture may selfdestruct as so many of us predict or pray for. We shall all then be much the poorer. But the venture may well succeed and we will be the

only disadvantaged nation. What we have is a strategy for failure. We lose both ways. Clever stuff, that, And they're going round the country writing it in their election pledges.

D.A.A. Fagandini. 6 Alleyn Park, Dulwich. London SE21 SAE, UK

Perhaps the US approach

to asset valuation, market-

based rather than dividend-

actuaries and pension trust-

vency test introduced by the

already introduced the con-

cept of market prices into

the assessment of funding. A

further shift this way could

be very appealing to employ-

minimise contribution rates.

ers looking for reasons to

ees. The annual minimum

funding requirement sol-

1995 Pensions Act has

an increasing number of

based, could find favour with

Tax credit conundrum for actuaries

From Mr Stephen Lowe. Sir, Whether reduction or removal of advance corporation tax credit on dividends leads to any gain to the Exchequer (Letters, April 4). removal of ACT could pose a conundrum for actuaries.

Hitherto, their dividendbased approach to valuing assets of pension funds has worked reasonably well. This may be because the level of dividends has generally been a good guide to the normalised earnings level of UK companies.

But if the abolition of ACT caused dividend growth and the level of dividends to part company with the level and trend of earnings, there would be a case for change.

lition reduce the starting

Not only could ACT's abo-

dividend yield, but the prospective growth rate of dividends might be assumed to be much lower. Companies might be under pressure to increase payouts to compensate investors for the loss of tax credits.

But the rationale for the policy would presumably include a desire to stimulate retentions and investment by companies. For abolition of ACT to have its desired effect companies would try to adjust their payout of earnings downwards over a multi-year period. This would cause long-term dividend growth expectations to be lowered, substantially reducing the expected return from equities using the

established actuarial

principal, global policy Gertmore Investment Man-16-18 Monument Street. London ECSR SAJ. UK

view of imagery

From Mr Richard Camber Sir, David Barrett ("Truth of the Matter", April 19/20) laments the tyranny of the past over the present, but chooses the wrong target. Art history teaches us that for a short period of time and in a relatively confined geographical milieu, roughly Europe between the 15th and the early 20th centuries, there were people who styled themselves artists and pro-

This was a passing phenomenon, in no way to be confused with the fact that, over vast reaches of time and in many other cultures, visual imagery served radically different purposes, as, indeed, it does today. Whether one chooses to

duced what they called art.

call this art is irrelevant, except to those, like Mr Barrett, who persist in calling themselves artists.

Richard Camber, 28 Heath Drive, Hampstead, London NW3 7SB, UK

Workplace balance

From Mr Roger Lyons. Sir, I welcome the CBI's survey on the cost of workplace sickness (Letiers, April 22), but there is something 1 cannot quite work out. John Cridiand of the CBi

is quoted as saying that employers should introduce family-friendly policies such as flexible leave, childcare support and term-time working". Can this be the same CBI that is bitterly opposed to the EU Social Chapter which is consider ing the introduction of unpaid parental leave? Wouldn't this measure do a ot to help people at work

Roger Lyons. general secretary, 33-37 Moreland Street. London ECIV 8BB, UK

-, : :=>

Cinema/Peter Aspden

Caricature at the expense of nuance

of ironic quips and gentle morality tales; of tea in the afternoon, repressed erotic urges, the petty hypocrisies of bourgeois society...yes, Jane Austen is back. In spirit, at least, as the mentor of both author and heroine of Cold Com-fort Farm. Stella Gibbons published her parodic novel in 1932 taking a swipe at contemporary literary fashions with a sparkle that had reviewers comparing her to Evelyn Waugh. Gibbons's protagonist is Flora

> COLD COMFORT FARM John Schlesinger

> > **EDDIE** Steve Rash

VERTIGO Alfred Hitchcock

RETURN OF THE

Richard Marquand

THE SPIRAL **STAIRCASE** Robert Siodmak

Poste, whose ambition is "to write a novel as good as Persuasion", and thus removes herself from city life to stay with longlost relatives in the damp heart of Sussex. The family of Cold Comfort Farm is not so much dysfunctional as deranged, however: Flora's cousin Judith has the cheerful demeanour of a Medea; her sons Seth and Reuben are priapic and paranoid respectively; father Amos preaches hellfire with disturbing vividness, while tedious D.H. Lawrence devotee Mybug communes pompously with nature, while becoming extravagantly obsessed with

a chief

· Warning

Once embroiled in their affairs, Flora decides, in true Austenian fashion, to take charge of their

ust when you thought that "higher common sense" to illumi-the world had had enough nate their gloomy lives. She enlists the aid of all the fripperies of modernism; a Viennese psychiatrist, flapper dresses, a Hollywood producer. But will she find true love herself?

British audiences have already seen Cold Comfort Farm on their television screens, but this theatrical release is presumably prompted by the success the film has enjoyed in the US. One can see why: John Schlesinger and screenwriter Malcolm Bradbury cannot hope to convey all the subtleties of Gibbons's wicked satire, but make a likeable job of

The problem in the transition to the big screen lies with the tone of the humour, which veers uneasily from the coarse to the epigrammatic, and an acting style, from a usual-suspects cast of British favourites (Ian McKellen, Stephen Fry, Joanna Lumley), which draws vivid caricatures, but at the expense of nuance. Kate Beckinsale's Flora meanwhile floats through the whole affair with a placid sagacity which makes Emma Thompson look like Gina Lollobrigida. But then in a world in which Whoopi Goldberg gets to wear understated Armani suits as she coaches the New York Knicks to the play-offs, anything is possible. Of all the improbable confections Eddie asks us to swallow, perhaps the most unlikely one is that if you show enough attitude, and sassiness, and hand-on-hip belligerence (Goldberg's stock-in-trade), you will be smoothly escorted on to the upescalator of life by a ruthless bilhonaire who is running out of things to own.

Eddie is the Knicks fanatic who is propelled to unlikely stardom as a gimmick, but soon rises to the demands of her fantasy job. She plays butt-kicker, mother-figure, groovy sister as the occasion demands; and her team begins to turn its disastrous season around.

Director Steve Rash is blessed here with a sport, basketball, which can be convincingly porlives, citing the mantra of trayed on screen; the verisimili-



A wicked satire, likeably rendered: Rufus Sewell as the priapic Seth with Kate Beckinsale's Flora in 'Cold Comfort Farm'

ARTS

tude of the on-court scenes and the vivacity of the acting, much of it from former or current prosionals, make up for a formulaic ending. And there are some timely barbs against the effect of agents on professional sport, and the inelegant, and widespread, use of the third-person by athletes when talking about themselves. One is tempted to say that sport is not that important; but if they are making whole movies about it ...?

newly-lauded Hollywood artisans, the movie restorers. First, the acceptable face of their opaque art: Alfred Hitchcock's Vertigo, freshly renovated by Robert A. Harris and James C. Katz, is a masterpiece, one of a handful of movies that demand to be seen on the big screen. The restorers have done the director proud: Hitchcock's palette has never been so simplyious, and here we see his vibrant colours at their most exotic. Check our first sighting of Madeleine (Kim Novak), seated at dinner in an extravagantly backless dress, swathed in luxurious turquoise.

She remains with her back

It is a mixed week for those

turned, while the camera prowls anxiously among the restaurant tables, as if mounted on the chocolate gateau of the cake trolley. It is this early in the film that Hitchcock establishes his heady mood of lingering sensuality, having first playfully distracted us with Scottie's (James Stewart) trouble with heights.

famously bizarre; but Hitchcock's exploration of just about every psychiatric complexity going ("acute melancholia combined with a guilt complex" pronounces Scottie's therapist, and he only knows half the story) is compelling, never more so than when he reveals the plot's ending two-thirds through the film.

Only then, free from distraction, can we concentrate on the dark eroticism of Scottie's mania. as he transforms the roughtalking Judy (also dressed in turquoise, but this time the bargain basement version) into his ethereal Madeleine. Novak's shimmering appearance when she has completed the final detail of her

effect is like a stripper finally dispensing with the G-string) is as disturbing as any of this director's more notoriously horrible moments. And Hitchcock's attention to detail was never more certain: the Saul Bass credits and Bernard Herrmann's swelling Wagnerian score have more craft and imagination in themselves than an entire season of so-called blockbusters.

While Hitchcock delved ever inwards into the psyche to explore the murky waters of the human condition, George Lucas and his gaggle of FX warriors needed to head for the limits of outer space. There is much talk of "the dark side of the Force" in Richard Marquand's Return of the Jedi, the last and worst of the Star Wars trilogy, but after James Stewart's brittle neuroticism, it takes more than a shiny black bakelite helmet to strike the fear of God.

It is hard to see the enduring value of this much-hyped restoration project. Return of the Jedi is leaden-paced, and after the impressively revolting Jabba the

coiffure to become Madeleine (the little to capture the attention, unless you have a penchant for cutesy wide-eyed teddy bears. Even Harrison Ford's laconicism, one of the saving graces of the entire project, fails to convince.

Ironically, the couple of extra musical scenes newly restored to the film locate this ostensibly timeless tale right back into the years of its production: a bland jazz-funk number played by essorted weirdos in the court of Jabba, and a pan-piped finale featuring our heroes and their supporters, straight out of those anti-Pinochet Chilean Solidarity concerts, when, a long time ago in a galaxy far, far away, people cared about social injustice.

The Spiral Staircase, Robert Siodmak's 1945 thriller, also speaks volumes for its era, a time when you could spot the loose woman-about-to-be-killed from her excessive lipstick. Much drama ensues on the eponymous staircase, on which the villain gives himself away because he "hates imperfection". Plenty of darkness here, too, but from a time when the forces of good rallied round with impressive Hutt is dispensed with, there is resolve, and without teddy bears.

Opera Strong 'Elisir'

t Covent Garden, what used to be John Copley's production of L'elisir 'amore now gets at least its sixth revival, this time by Stuart Mander. Donizetti's rustic "melodramma giocoso" almost an operetta – still looks quaintly pretty in Beni Montresor's 1975 designs. The conductor Evelino Pidó treats the score lightly and tenderly; the Royal Opera Chorus is in excellent form as peasants, servants and soldiers.

All five of the principals are new. The lesser juvenile roles are taken with spirit: Deborah York wields her silvery soprano with great verve as Giannetta, the peasant-maid with an eye for the main chance, and Natale de Carolis lends lively character and a warm, cultivated baritone to the somewhat thankless role of Belcore, the smug romantic rival whom we ought to hiss. We don't, because de Carolis hits a nice balance between hissable rivalry and manly decency.

The itinerant charlatan Dulcamara, a snake-oîl pedlar (loveelixirs available to order), is an archetype of Italian commedia. Bruno Pola's incarnates him as artfully as he sings him, ripely ractised and professional. I was disappointed never to find his capers remotely funny.

An Italian audience would probably relish them more, and appreciate his individual vein far better: national types are often opaque to foreigners. But Mander should have given Pola a proper wedding-lunch to gluttonise: since when did any Italian banquet consist of one small ham, with mingy garnishings?

The star of the evening ought to have been delectable Angela Gheorghiu as Adina, the wealthy, teasing inamorata of our poor anti-hero Nemorino, himself innocent to the point of clinical dimness. Gheorghiu made her brilliant Vienna debut in Adina's role only five years ago, but many things have happened since then. Now, she sounds as if she were doing a bit of gracious slumming between Violettas and Toscas, or even Lady Macheths, Especially in the last act, she encrusts Donizetti's sweetly uncomplicated lines with fraught drama and dark sophistications that outrun Donizetti's period by miles.

That is fascinating, even exciting to hear; but it disturbs the opera to no sensible purpose. It sets Adina far apart from simple Nemorino just as they finally come together. In fact it is Nemorino, the young Catalan tenor José Bros, who proves to be the linchpin of the comedy: no romantic hero (quite right), but a distinctly backward naif of transparent honesty and devotion, with an indeterminate beard and a flat face that transmits his every tremulous pang. He sounded unpromising at the start, the voice seemingly filtered through waxed paper, but I came to like him more and more. For "vocal art", his "Una furtiva lagrima" - the setpiece everybody waits for - would earn at most an AB; and yet he sus-tained it in utterly faithful character, woebegone but ever-hopeful. By the end, I thought his Nemorino the equal of any I've seen-and-heard, as distinct from

David Murray

performances on record.

The Munich Biennale/**John Warnaby**

Fairy-tale British opera

nale, has grown so much in its short life that from next broadcasting, as the work is, in next year it will become an many respects, a psychological annual event. Meanwhile, this drama. year's Biennale, the fifth, provided a platform for The Juniper Tree, a substantial new work by 33-year-old Roderick Watkins.

Watkins is little known in his native Britain, despite a large output over the past decade. The Juniper Tree is the second opera by a British composer of the younger generation to be based Grimm, but in contrast to Andrew Toovey's apparently vio-lent interpretation, Watkins ricia Debney - opted for a poetic and symbolic approach.

The result is a 75-minute cham-

he reputation of featuring the London Sinfonietta bass clarinet is gradually Munich's festival of new under Markus Stenz, can be seen music theatre, the Bien- again at London's Almeida festival in June, and would be worth

hairing a panel discussion before the premiere (his last activity as the Biennale's director). Hans Werner Henze - one of Watkins's composition teachers described The Juniper Tree as very English: a gradual unfolding of a macabre tale of family conon the story by the Brothers flict. Although predominantly Grimm, but in contrast to slow, the work demonstrates an impressive understanding of musical and dramatic pacing, together with his librettist, Pat- and there is no shortage of variety within the overall tempo.

Watkins ensures that the text is always audible, and the imporber opera for five singers and 13 tance of the contributions from flute, cor anglais, clarinet and instrumentalists. The production.

revealed during the song of the bird at the culmination of the tale. Another significant factor is the use of electronics. Watkins studied at IRCAM in Paris, and has integrated electronic sounds into the texture with considerable subtlety. This does not involve much equipment, and will not hinder the opera's effectiveness as a touring production.

last of its six scenes. Among the cast, Robert Poul-ton as the Father and Penelope Walmsley-Clark as the Stepmother deserve special mention - though David McVicar's production is very much an ensemble effort. The humber Tree may not reveal fresh vistas of new music, but perhaps its success stems from not having attempted anything too ambitious - another English trait?

Equally, despite its small scale, it

reaches a powerful climax in the

Admirable Crichton would be even funnier with the addition of a performer reciting the stage directions; J.M. Barrie was simply unable to confine his apophthegms to the lines of the play. Nevertheless, Michael Rudman opens this year's Chichester season with a more than respectable production of Barrie's second greatest hit.

True, the press night audience engaged in its not unfamiliar trait of applauding scene changes, although those executed here - revealing a remarkable desert island design by Johan Engels based on the paintings of Henri Rousseau - fully merit acknowledgment. (Curiously, no applause was forthcoming on the entrances of either Ian McShane or Michael Denison.) Rudman also turns to choreography, with impressive results, to convey the stilted atmosphere of Lord Loam's monthly teas for the servants which, far from breaking down social barriers, give rise to

embarrassment all round. The character of Crichton - the butler shipwrecked with the Timeless social

order

Theatre

Lazenby family, who shatters his lordship's childishly egalitarian notions by demonstrating that some kind of social order inevitably asserts himself - is deceptively delicately balanced; actors in the role generally seem much more at ease either in deferential Mayfair mode than as an exotic chieftain, or vice versa. McShane's vice is palpably versa; although he pays lip service to a reluctance of his new status, his performance exudes almost as great an air of liberation as that of Victoria Scarborough's Lady Mary, celebrating her rebirth as the island huntress Polly. In the opening and closing acts, Crichton's professional unobtru-siveness is belied more by the

theless, he gives a consistently enjoyable rendering. Michael Denison, is, of course, completely at home as Lord

Loam in Mayfair, and seems to relish the chance to escape his starched collars on the island as little more than an accordionplaying mascot: Barbara Jefford makes a perfect act for grande dame. It is Scarborough, however, who most completely and feelingly unites the two distinct personae which her character is called upon to display. The play is an astute choice for

Chichester, taking as it does the conventions of drawing-room comedy only to shatter and rebuild them subtlely out of kil-ter. If the subject seems dated in an allegedly classless age, it is not yet sterile either on its face value or as a widely political metaphor, and neither the piece nor Rudman's production is ever

Ian Shuttleworth

Chichester Pestival Theatre until June 8 (01243 781312)...

Revival sponsored by The Robert Gavron Charitable Trust.

INTERNATIONAL **ARTS**

■ BARCELONA

EXHIBITION Fundació Joan Miró Tel: 34-3-3291908 Peter Greenaway: Flying over water, The Icarus Adventure: 30-part installation created by the British film director, examining the icarus legend and the theme of human flight; to May 25

BERLIN

2.0

CONCERT Philharmonie Berlin - Grosser Saai & Kammermusiksaai Tel: 49-30-2614383 Rundfunk-Sinfonie-Orchester

Berlin: with conductor Rafael Frühbeck de Burgos and tenor James Wagner in works by Brahms; Apr 25

OPERA Deutsche Oper Berlin Tel: 49-30-3438401 Der Rosenkavalier: by R. Strauss. Conducted by Jiri Kout; Apr 27 Staatsoper Unter den Linden

 Die Zauberflöte: by Mozart. Conducted by Sebastian Weigle;

■ BRUSSELS EXHIBITION

Tel: 49-30-20354438

Palais des Beaux-Arts Tei: 32-2-5078200 De Kunst van het Verzameien: exhibition of 20th century works of art from the collections of five Dutch museums. Artists represented include Picasso Mondrian, and Braque; to May 25

COLOGNE

CONCERT Kölner Philharmonie Tel: 49-221-2040820 Kölner Rundfunk-Sinfonie-Orchester, with conductor Heinz Holliger and

violinist Thomas Zehetmair in works by Carter, Moser and Holliger, Apr 25

■ FRANKFURT EXHIBITION Schim Kunsthalle Tel: 49-69-2998820 Sammlung Aargauer Kunsthaus Aarau: display of 184 works by Swiss artists, from the Enlightenment to the present day. Artists represented include Böcklin, Füssli, Klee, and

Vallotton; to Jun 1 LISBON

EXHIBITION Museo Calouste Gulbenkian Tel: Avery Fisher Hall Tel: 351-1-7935131

 Aiphonse Mucha and the Spirit of Art Nouveau: exhibition of 134 works by Mucha, loaned by the Mucha Foundation in Prague. Includes photographic works, jewellery, coloured glass and a selection of posters; to May 4

LONDON

AUCTION Christie's South Kensington Tel: 44-171-5817611 The Marconi Archive Centenary: sale of pieces from the archive of the Marconi company,

pioneers of wheless communications. Highlights include early equipment and a number of transcripts of radio messages, including those made during the sinking of the Titanic; Apr 24, 25

CONCERT Royal Festival Hall Tel: 44-171-9604242

 Philharmonia Orchestra: with conductor Kurt Sanderling and planist Mitsuko Uchida in works by Beethoven and Bruckner; Apr 27

DANCE

Royal Opera House - Covent Garden Tel: 44-171-2129234 Anastasia: choreographed by Kenneth MacMillan to music by Tchaikovsky and Matinu. Soloists include Sarah Wildor and Genesia Rosato; Apr 25

■ NEW YORK CONCERT

1-212-875-5030

 Lucy Ishkanian: the pianist performs works by Beethoven, Chopin and Mozart; Apr 27

The Metropolitan Museum of

Art Tel: 1-212-879-5500 The Florene M. Schoenborn Bequest: 12 Artists of the School of Paris: a display of 21 major 20th century works given to the Museum by Florene M. Schoenborn, including works by Brancusi, Braque, de Chirico, Dubuffet, Matisse, Miró, Picasso

PARIS

and Rouauit; to May 4

CONCERT Théâtre des Champs-Elysées Tel: 33-1 49 52 50 50 Akademie für alte Musik Berlin: Iberian, Etruscan and with harpsichordist Raphael Alpermann, flautist Marion Verbruggen and trumpeter

Bach; Apr 26 EXHIBITION Musée du Louvre Tel: 33-1-40205050

Friedemann immer in works by

 Un défi au goût - Chefs d'oeuvre de la manufacture de Sèvres au XVIIIème siècle: exhibition featuring 18th-century works from the famous French porcelain factory in Sèvre, which was at the height of its success around 1750; to Jun 23

■ PHILADELPHIA

EXHIBITION Philadelphia Museum of Art Tel: 1-215-783-8100 Japanese Landscapes: display

of paintings, ceramics and decorative arts with landscape motifs by Japanese artists. The exhibition includes a set of *Landscapes of the Four Seasons", which underwent conservation treatment at the Tokyo National Museum last year, to Jul 31

actor's own presence than by any

■ STOCKHOLM EXHIBITION

Moderna Museet - Museum of Modern Art Tel: 48-8-6664250 Picasso and the Mediterranean: exhibition examining the influence of Ancient Greece on Picasso's work, placing approximately 200 works dating from 1906-1960 alongside Cycladic, Mycenaean, Greek,

■ THESSALONIKI EXHIBITION

Greco-Roman works; to May 18

Yeni Grami/Old Archeological Museum Tel: 30-31-854317 Hans Arp and Sophie Tauber-Arp: large-scale retrospective of work by the husband-and-wife team who played a leading role in some of the most important European avant-garde movements of this century, including Surrealism, Dada and Expressionism; to May 4

■ VENICE

EXHIBITION Collezione Peggy Guggenheim Tel: 39-41-5206288 George Grosz: The Berlin

Years: exhibition focusing on the years the German Expressionist painter and graphic artist George Grosz (1893-1959) spent in Berlin. Features some 20 oil paintings, 100 works on paper, notebooks, and other objects; to May 18

VIENNA

OPERA Wiener Staatsoper Tel: 43-1-514442960 Hérodiade: by Massenet.
 Conducted by Marcello Viotti. Soloists include Elaine Coelho, Agnes Baltsa and José Carreras; Apr 25

■ WASHINGTON EXHIBITION National Gallery of Art Tel: 1-202-7374215

● The Victorians: British Painting in the Reign of Queen Victoria (1837-1901): exhibition of 70 paintings highlighting the artistic achievement of British painters during the reign of Queen Victoria. Artists of the era bore witness to the energies and tensions of Victorian life, depicting the panorama of the social landscape. The exhibition includes works by Whistler, Sargent, Leighton, Turner, Madox Brown, Rossetti and Holman Hunt; to-May 11

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08.30 Squawk Box

10.00 European Money Wheel

18.00 Financial Times Business Tonight

Chancellor faces battle with opposition SPD Fujimori

Kohl's tax reforms in trouble as talks fail

German Chancellor Helmut Kohl's attempts to push were left floundering yester-day when talks with the opposition Social Democratic party

The breakdown dashed hopes of a rapid agreement on tax strategy which would boost investment in a still-

It also highlighted Mr Kohl's reliance on support from the SPD, which dominates the Bundesrat, the German parliament's second chamber.

Mr Kohl's plans to overbaul Germany's inequitable tax system now face protracted parliamentary battles this summer and autumn which will almost certainly result in substantial modifications.

The German chambers of industry and commerce described the collapse of the in social security payments

when the first signs of a pick-up in investment are

cross-party deal for associated plans to reform Germany's increasingly expensive pay-asyou-go pension system now

Bonn set out its tax propos als for 1999 in January, envisaging reductions worth a net DM30hn (\$17.4hn) a year.

The SPD had accepted the case for some reductions - particularly in the starting rate of income tax - and even called for tax-cutting measures to be added to proposals already in the pipeline for 1998.

But insurmountable political differences quickly emerged cut the top rate of tax from 53 per cent to 39 per cent.

A rift emerged over the SPD's focus on short-term cuts

oping net tax reductions in the longer term, to improve international competitiveness.

As the disputes flared yester day, Mr Theo Waigel, finance minister, complained that the SPD was fixated on "redistributive thinking" and not with sary structural reform. The government's tax legis-lation goes to the Bundestag

tomorrow and is expected to agreed by the lower house parliament on June 27. It will then go to the Bundes-rat - representing the Länder, or states - but the parliamentary mediation committee will

almost certainly be called on to resolve the dispute. Meanwhile, the SPD is preparing its own legislative proposals which would cut social security contributions and

DM7bn-DM10bn. The dispute could drag on

lead to modest net tax cuts of

talks as a "shock" for investors and "almost fatal" at this The two sides were also split 1998. Seoul to relieve 'bad banks' hit by \$13.5bn of risky loans

By John Burton in Secul

"bad bank" system to prevent that had become overexposed its commercial banks collapsing from a growing number of non-performing loans.

The finance ministry's policy, announced yesterday, was adopted over other proposals to save the troubled banking sector, including bank mergers or permitting industrial groups to own banks.

The ministry estimated that Korean banks have bad loans of \$13.5bm, or 4.1 per cent of total lending, mainly to the over-extended industrial sector. Other estimates put the figure at twice that amount.

The government's Korea Asset Management Corporation (KAMC) will take over clean up their balance sheets. banks over the next five years. from next year.

Italy dismay

after the first leaked report

that Italy would not meet the

deficit criterion. He had

assured Mr Prodi the forecasts

were only a technical exercise.

The Commission inserted a

footnote at the request of Mr

Mario Monti, Italian commis-

sioner for the single market. It

said Italy could still reach the

3 per cent target in 1997 "if the

budget measures already taken

have full effectiveness . . . ".

Continued from Page 1

as a result of a collapse in the

property market. An economic slowdown this year has made it difficult for Korea's highly geared conglomerates to service their debts. The Hanbo and Sammi steel groups have collapsed and others are threatened.

The sharp rise in corporate bankruptcies and subsequent increase in non-performing loans have raised overseas borrowing rates for Korean banks and threatened to make some of them technically insolvent.

The KAMC will set up a fund of Won1.500hn (\$1.68hn). financed by bank contributions, bond issues and over-

Continued from Page 1

Saks also

since last year.

prices at or near 52-week lows

planning a \$290m cash-and-

stock bid for Barney's, the

luxury New York-based retailer that has been in chap-

ter 11 bankruptcy protection

The bid has been approved

artment store group which

by Isetan, the Japanese

formed a partnership with

A similar system has been It will collect commissions used in the US, Japan and from the banks for disposing of South Korea is to establish a Sweden to help save banks property that serves as collateral for an estimated 80 per cent of the loans.

In addition, the agency is expected to help save troubled corporate borrowers by selling

The KAMC will help conduct credit risk analysis for the banks, which largely lack this skill after years as passive agents for government-directed funding decisions to industry.

Although the new policy is expected to stabilise recent turmoil, it represents a retreat from government statements that it would allow uncompetitive companies to fail.

But finance officials said the priority was to strengthen the banking and financial sector and sell them in an effort to loans at a discount from the increased foreign competition

company's biggest creditors.

But it faces opposition from the unsecured creditors, who

would recover only 20 cents of

every dollar they are owed. Saks' bid is \$50m higher

than an offer made by Dickson

Concepts, the Hong Kong

based retailer that controls

Harvey Nichols, the fashion-

Neiman Marcus, another US

luxury retailer, is also

believed to be interested.

able London department store.

Saks earnings warning Barney's and is one of the

Uphill task for hero, Page 10 Editorial comment, Page 15

celebrates release of embassy hostages

By Sally Bowen in Lima and William Dawidns in Tokyo

President Alberto Fujimori of Peru toured the wreckage of the Japanese ambassador's residence in Lima yesterday to celebrate the success of his troops in freeing 71 of 72 hostages held by left-wing guerrillas.

The bodies of 14 dead rebels remained inside the building where they died in a surprise assault as they played soccer. The bloody end of the 18-week siege brought a widespread sense of relief but it was mingled with grief and the first sign of recriminations.

At an emotional press conterence, the three members of the guarantor commission which had striven for weeks to achieve a peaceful solution were visibly distressed.

Archbishop Juan Luis Cipriani, the Vatican's representative, wept after reading a brief formal communique. He begged God's mercy on the souls of those who had perished and pardon for Peru.

President Gonzalo Sanchez de Lozada of Bolivia, whose ambassador to Peru was the only remaining hostage who was neither Peruvian nor Japanese, reflected sombrely that the assault has been "a highly risky operation which fortonately had a happy outcome".

In Geneva, an International Red Cross spokesman expressed relief at the release of the hostages but "deplored" the loss of life. Most Peruvians viewed the violent outcome as inevitable.

Mr Jorge Santistevan, Peru's "defender of the people" - a: sort of ombudsman - said the bardening posture assumed by the Tunac Amara (MRTA) guerrillas in restricting medical visits "had changed the panorama and made the use of force justified". While lament ing the loss of life, he considered the result "positive".

The Peruvian government obviously agrees. Armed forces chief General Hermoza Rios dimiro Montesinos - the latter almost never seen in public · were on the scene to inspect the residence and congratulate the special forces commandos at breakfast-time yesterday. For the moment, public criticism of the security forces and the intelligence services is

Business leaders in Japan also joined the applause, in a break with their normal stance of seeking a peaceful solution. to such crises at almost any cost. The raid was unavoidable, said Mr Kosaku Inaba, chairman of the Japan chamber of commerce and industry.

president, is now bringing in profits. Consumer electronics, the group's principal problem area, showed a F125am (\$133.6m) turn-round in the first quarter of 1997. True, it is no longer consolidating profits from loss-making Grundig and it has closed a US domestic account for over F1100m of the difference. Nonetheless, strict working capital control and a harder line on product development is feeding into profits. No wonder investors were pleased with the results. Of course, Philips has been here

the early 1990s, only to continue stumbling behind lower-cost, more nimble competitors. Sales growth remains low, and pricing pressure s intense, particularly in Europe – component division prices are almost 30 per cent lower than last year. Moreover, with a stronger dollar – it has significant dollar reve nues and European costs - and vast store of restructuring provisions, profitability could only improve.

But Mr Boonstra is undoubtedly shaking things up. And with shares trading at 10 times forecast 1997 earnings the shares should go higher if he continues grinding out costs and stripping out non-core businesses. After all, once consumer electronics is on a sounder footing, he has promised to look at a group structure that has put Philips shares at a substantial discount to break-up value.

It is just as well that Spaniards are falling over themselves to participate in the retail side of the latest Repsol offering, because international investors are unlikely to be so ravenous. The shares do not even look terribly cheap any more: Eni and Total both trade on lower prospective multiples of earnings and cashflow. Ah yes, say enthusiasts, but Repsol is hoping for dramatic improvements in both over the next few years. Yet such talk

needs to be interpreted with care. For one thing, Repsol's husinesses remain unattractively weighted towards the downstream. Its dominant positions in Spanish petrol marketing and gas supply are almost regulated utilities, deserving cautious ratings despite the strength of underlying demand.

THE LEX COLUMN

Philips lights up

First there were profit warnings, but Mr Cour Boonstra, Philips's new sefore. It returned from the brink in

> next few years, it starts from a low base — currently, just 16 per cent of

For another, Repsol's aggressive ambitions are in themselves unnerving. Presumably they will require a continuation of the company's recent buying spree. And in the oil industry's current mood. such acquisitions carry hefty price tags. Repsol's recent deals in Latin America are a case in point: while the strategic logic has been defensible, the prices have been full. Scrambling to buy growth abroad may be an understandable response to hemmed-in positions at home, but this is a process in which shareholders' interests have too often come unstack.

Fund management

You are a pension fund trustee; what should you do with a persistently underperforming fund manager? Maybe, if data from WM are to be believed, you should keep the fund manager on. Counter-intuitive perhaps but true, where apparently lousy fund managers have been dumped in favour of rivals with better records, it has more often than material cost.

the WM data is not so much that remain consistent, this would have one fund manager is as good as any to be extended to conventional other - more that an ability persistently to outperform is extremely difficult to spot. WM's findings do not show that exceptional investment skill does not exist - more likely, the genuinely outstanding And although the upstream busi- managers are swamped in the averness should grow strongly over the ages - but they do suggest that

Some trustees and their advisers will not care, bravely trusting in their ability to pick quality never-theless. But what of the fed-up

trustee who is persuaded that trying to select a new fund manager is a mug's game? The rational answer, surely, is not to stick stubbornly with an underperformer in the hope of improvement, but to shift to an indexed fund manager instead. To be fair, British active managers have gained ground on their ed rivals of late. But there remains little persuasive evidence that they can consistently beat the index as a group.

Derivatives

Growth in the use of derivative has far outstripped the ability of regulators to police them. And when they go wrong, the results range from the painful as at Nat-West recently, to downright disas trous, as at Barings and Orange County. Yesterday's proposals from the UK's Accounting Standards Board are a belated attempt to

In the interests of speed, the ASB is concentrating on proper disclosure. Listed companies will have to start detailing in their accounts the number and types of instruments, like options and swaps, they use. They will also be required to give a profile of their loans, showing the average interest rate paid and the currency mix. Second, managements will have to describe their use of derivatives in general terms. While such positions can change rapidly, this should at least provide a broad guide to the kinds of risks investors are letting themselves in

On both these counts, the UK is behind the US, Canada and the International Accounting Standards Committee, all of which have disclosure standards in place. What not been a mistake. Even worse, nobody has yet tackled successfully changing managers typically has a is the trickier issue of how to measure the value of derivatives. The Great news for second-rate fund most helpful approach would be to managers? Not really. The lesson of mark them to market. But to loans, making a mess of balance sheets and raising hackles in industry and the accounting profession. A standard on that subject is unlikely to emerge this century.

> Additional Lex comment on Bank of Scotland, Page 22

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NWM NATWEST MARKETS

Europe today

Southern Scandinavia will have heavy rain. The associated front will bring cloud and rain to most of ireland, central parts of the British Isles, northern areas of the Benelux and Germany. The Iberian peninsula will be mainly surnry and warm, although the Portuguese coast will have rain in the afternoon.

be dry with bright sunny spells and slightly lower temperatures. The southern Balkans will be cloudy with patchy rain.
A front will bring heavy thunder The Middle East will be hot.

Most of Poland and Belarus will

Five-day

High pressure will bring fine conditions to the central Mediterranean and the Ba during the weekend. North-western Europe will gradually turn milder, but may



Lufthansa

1 1 1 11

AND LEEPING

COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Thursday April 24 1997

Glimpses of EU recovery

Gloom about the European economy is quite understandable. But it can be overdone. Much has gone wrong and serious mistakes have been made. But there has also been prog-ress, notably in reducing inflation and curbing structural fiscal deficits. With recovery apparently under way, worries earlier this year about the prospects for economic and monetary union now appear seriously

In its role as principal cheerleader for Emu, the European Commission is expected to be optimistic. But it also has some son to be: EU-wide consumer price inflation is forecast to be only 2.2 per cent this year, the dollar has recovered strongly; of GDP. Even Italy's is expected monetary policy is expansionary; and the pace of growth out-

side the EU is vigorous. a recovery in EU-wide growth ber states ought not to find it from 1.6 per cent last year, to 2.4 too difficult to achieve the tarper cent this year and 2.8 per cent in 1998 seems plausible. In its latest World Economic Out- stability pact. Such growth look, the International Monetary Fund does not disagree.

immediate future are prospects for fiscal deficits. The Commission suggests that thirteen labour force this year. member states - all, except Greece and Italy - will have a But the worst of the EU's fiscal general government borrowing requirement of 3 per cent of now be behind virtually all of GDP or less this year. Even them Henceforth, cuts in spend-Italy is forecast to be only just ing should permit correspondoutside the target, at 3.2 per

bound to be optimistic. The IMF is just a little more sceptical, but the difference is very small. It forecasts that nine EU member states, all small, will have fiscal deficits of less than 3 per formance. Now at la cent of GDP this year. But the can reap some fruits.

close to the target the UK on 3.1 per cent of GDP, Spain on 3.2 per cent and Germany, France and Italy all on 3.3 per cent These figures are so close to the Commission's that one wonders how much influence has been exerted on the IMF.

This outcome is expected when many European economies are operating at well below full capacity. Because of this the structural fiscal deficit of the EU, forecast by the IMF to be less than 2 per cent of GDP this year, is markedly less than the actual deficit. Similarly, the structural fiscal deficits of Germany and France are both forecast at between 1 and 2 per cent to be below 3 per cent of GDP.

If recovery could be sustained

for just a few years at above the The Commission's forecast of EU's long-run trend rate, memget fiscal deficit of 1 per cent, laid down in the growth and would also eliminate the cyclical element in the EU's aggre-More important for the EU's gate unemployment rate, the latter forecast by the Commission at 10.6 per cent of the EU

Governments must not relax. and monetary austerity should ing reductions in taxation; and efforts to promote greater flexi-The Commission is duty bility in the labour market would be rewarded by rising employment within a growing

economy. As the IMF says, a foundation has been laid for improved per

Peru's relief

President Alberto Fujimori of Since he took power in 1990, the Peru has been bold and lucky. economic changes he has insti-His decision to storm the Japa- tuted have sharply reduced nese ambassador's residence in inflation and restarted growth Lima risked the lives of the 72 the guerrilla groups that threathostages inside - and his political future. But after four months in which negotiations between the hostage-takers and the government went nowhere, Mr Fujimori took a brave gam-

ble and it paid off. The death of one hostage, a supreme court judge, was unfortunate. But given the number of hostages and the confined space in which they were held, such an outcome must be viewed as an unqualified military success. Mr Fujimori was right to reject the main demands of the

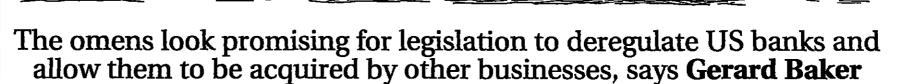
left-wing Tupac Amaru guerrillas, who were seeking the release of colleagues held in prison. He has reinforced the message that terrorism cannot be allowed to pay. That is important in Peru, which was almost destroyed by it, as well as in the rest of the world.

But while Mr Fujimori deserves praise, he should not take this week's plaudits as a blank cheque. In particular, there is a danger that he may use his success to bend the rules in order to stand for a presidential elections in 2000.

But growth has not been sufficient to have much impact of poverty and millions of people still subsist in the twilight regions of the informal economy. Citizens have little effective protection under the law from arbitrary actions by government or other powerful act ors. Particularly set against Mr Fujimori's authoritarianism, the country's judicial system and its other state institutions are weak and mefficient.

Peru's government, including its armed forces, needs modernisation, transparency and demo cratic accountability. For all his excellent attributes, Mr Fuii mori does not seem interested in bringing this about. He should concentrate over the next three years on building these institutions - not on a project to secure his further re-

election. The resolution of the hostage crisis has emphasised the strength of Mr Fujimori. But it has also highlighted the weak ness of his country: Peru is still third term of office in the next too much of a one-man show for



BANK

t has become a familiar rite of spring. Every year at about this time, the US Congress announces it will legislate to reform the country's banking system to bipartisan fanfare and talk of historic change.

The chairmen of the House and Senate banking committees intone in unison the sacred formula: "It is time to abolish Glass-Steagall." The 60-year-old legislation that probibits banks from owning stockbrokers and insurance companies once again receives its obsequies.

The ritual is already well under way this year - but with two important differences. One is that the process might succeed. The other is that it might go much further than previous attempts allowing manufacturers and retailers to own a bank, or at east a substantial part of one.

By the end of April, Mr Robert Rubin, the US treasury secretary, is expected to support limited reform of Glass-Steagall to allow banks to expand into other financial services. But there have been hints that the administration may be prepared to go further and endorse a more radical plan to break down the walls between commerce and banking.

"I think we have a better than 50-50 chance of passing substantial bank modernisation legislation this year," says Mr James Leach, chairman of the House banking committee and the foremost advocate of change. "The main question is what type of change will it be?"

The Glass-Steagall law, enacted in 1933 in the Great Depression, was intended to protect banks and their depositors - from the risks of securities investment. Its most famous clause, section 20, prohibits banks from owning bro-

kers and vice versa. But two important decisions by regulators last year have begun to nibble away at the barriers around banking - even without action by Congress:

 In November, the Office of the Comptroller of the Currency, (OCC) permitted the banks it regulates - national banks which operate under a somewhat different legal framework from the rest of the country's lenders – to open broking or insurance subsidiaries on a case-by-case basis. Though

Banking on diversity

tage of it, some are believed to be preparing applications for ences to open a broking subsid-

 In December, the Federal Reserve, the main bank regulator, used its powers under Glass-Steagall to raise the ceiling on the proportion of total revenue a bank can earn from broking from 10 per cent to 25 per cent. This allowed Bankers Trust, the large diversified New York bank, to announce a merger with Alex.

Brown, a broker, this month. The two regulators are now at loggerheads on how further reform should proceed. The Fed wants any new bank subsidiaries in non-banking activities such as broking or insurance to be under its overall supervision. The OCC would prefer non-banking subsidiaries to be supervised by the relevant regulators for each sector broking by the Securities and Exchange Commission, for exam-

rapid reform - as is the insurance industry. Glass-Steagall reform in the last Congress was eventually scuppered by insurers concerned they would be swal-lowed up by banks.

In recent months, these concerns have been eased by negotiations with banking organisations which have persuaded many insurance companies and agents they can go along with the reforms. There would be limits on hanks' expansion into the insurance market that would enable the insurers to retain a strong grip on their sector.

"The old war between the insurance and banking industries is over," said Mr Ronald Smith of the Independent Insurance

Agents a few months ago. With this increasingly favourable background, two bills are now before the House and the Senate that would go much further on deregulation than previ- Corp, but also from companies

no banks have yet taken advan- ously advocated - opening up that traditionally have not ownership of banks to nonfinancial companies.

Senator Alfonse D'Amato, the chairman of the Senate banking committee, wants to implement a change that would permit any company to own 100 per cent of the shares of a bank. This would open the way for the absorption of banks into conglomerates - for Microsoft to own Chase Manhattan, for example, or Ford to acquire Morgan Stanley.

Such open access to banks worries less iconoclastic politicians who nevertheless still favour some reform. A less radical measure, proposed by Representative Marge Roukema, a member of the House banking committee, would allow mergers only if no more than 25 per cent of the new company's business was in banking.

Proponents of reform say technological change and business developments mean the divisions between banking and non-bank-

arge manufacturers and retailers already have sophisticated operations providing financial services to employees. Many now offer credit cards, loans and other services to their customers.

In a world where General Electric has a multi-purpose financial subsidiary and the carmakers issue their own credit cards, why not rationalise the process and give every company that could afford it the right to buy a bank? A prominent advocate of reform is Mr Eugene Ludwig, the Comptroller of the Currency, who

says the rules leave banks at a competitive disadvantage. "Banks are already facing competition not only from non-bank companies such as GE Capital and General Motors Acceptance

offered financial services such as telecommunications and computer companies," he told the House banking committee last month. It made sense, he argued, to rationalise the market by breaking down the barriers

between commerce and hanking. Supporters of the change also claim the US would benefit from a dose of European or Asian-style economic management. Better coordination between finance and industry would lead to longerterm relationships between companies and their suppliers of funds, they argue.

However, the prospect of giving commercial companies even limited access to banks is fiercely opposed by Mr Leach and some other regulators. Mr Alan Greenspan, the Fed chairman, has urged caution, for example.

They believe it would give far too much power to bank-owning companies which would be able ing activities are less clear-cut to pressure their bank for favour-But both are committed to than when Glass-Steagall was able treatment, such as lower a change in the law and would be interest rates. This would not imprudent lending by other banks competing for a share of

> Above all, they argue, it would pose an unacceptable risk for the economy as a whole by exposing the non-financial sector to the sort of systemic risks that haunt the financial sector. As Mr Paul Volcker, the former Fed chairman, put it last month in giving evidence to Mr Leach's committee: "I do not want the health, safety and soundness of the banking system to depend on the health, safety and soundness of Chrysler."

Put another way, such a change would, as Mr Leach says, "dramatically expand the spread of the safety net offered by the regulators in protecting deposi-

The most intriguing aspect of the debate is the attitude of the banks themselves. While politicians and regulators have made their views widely known over the last month, most banks have

Mr Leach believes this is because many banks are lobbying quietly in favour, not wishing to make public their support in case it scuppers reform. But several bankers have expressed concern about the adverse consequences of any change to

They fear that in return for ending the barriers between banking and broking, they would be subject to much closer regulation. They would, for example, be required to strengthen the firewalls financial services groups are required to maintain to protect customers' deposits from the losses incurred in more risky

One lawyer advising a large bank says that moving away from the relative flexibility of the current system could make life more difficult for banks. "Many banks would simply prefer to take their chances with the current system, under which they are already able to do much of what they want to do," he says.

Some banks believe that further easing of the rules by the less likely to lead to onerous new only disadvantage companies regulation. Such considerations that did not have such access to may prompt them to press hard funds, but might also encourage for the Treasury to reject all the proposals.

Mr Rubin and his Treasury team have spent three months weighing such arguments. The official in charge of policy, Mr John Hawke, treasury undersecretary, appeared to support reform when first mooted but recently the message from the Treasury has become less clear. The administration's view will

be critical. If Mr Rubin supports reform, his backing could persuade many doubting members of Congress to vote for it. It would be an irony indeed if

after years of unsuccessful lobbying to modernise the financial system, banks were now backing away from the idea, just as politicians seem to have wound themselves up to do something radi-

Out of Nomura

Part of the thinking behind a shift in the balance of power Japan's impending Big Bang at the company to mirror the rests on the justified assumption that Tokyo will be unable to compete with New York and London in global finance without more efficient domestic financial institutions. But can the government's radical plan for deregulation work if the biggest financial institutions

remain mired in corruption? The clearout in the boardroom of Nomura Securities, after the admission of improper dealings with corporate extortionists called sokaiya, is a reminder of how little some aspects of Japanese business practice have changed since the bursting of the stockmarket bubble in 1990. It has also emerged that the other three of Japan's big four brokers have had similar dealings with the same sokatyo-linked company. So the question is whether new brooms in the boardroom will

make any difference. Mr Junichi Ujiie, the new 51year-old president and chief Finance's new-found enthusiexecutive officer at Nomura, is by Japanese standards a young agent of change. He also comes from an international background, which spares him from shady dealing. An optimist for a healthier and more transmight say that this exemplifies parent market.

one at the Ministry of Finance. where the younger and bolder internationalists have usurped the places of the old guard. Yet the precedents scarcely

inspire confidence. The resigna tions of the president and chairman of Nomura in 1991 after similar revelations of dealings with gangsters did not prevent the two men from exercising continuing influence at the company. They were back on the board within four years. Moreover, statements from Nomura emphasise that the latest resignations do not imply wrongdoing - hardly the way to cheer the more respectable clients. The law has clearly failed

here: payments to sokaiya have been illegal since 1982. Nor does it automatically follow that deregulation will help improve matters. After London's Big Bang in 1986, increased competition led to lower ethical standards. That said, the Ministry of asm for foreign participation in Japan's financial markets will provide a wider choice to investors and corporate issuers. If backed by tougher law enforcement, Big Bang may yet make

OBSERVER

Holding the line on Emu

Tyes Thibard; de Silguy, the Franch Editorial who has to self the planned single currency to sceptical Europeans, had a hard time yesterday axillating his spring accounts Korecasts. Commission economists had predicted that France and Germany would make a minorint landing on the Maastricht runway, but itsay, in spite of its stremums efforts, would fall short, accompanied only by Greece. The Reine government ied only by was indignant conspiracy

theorists smilled a political fix.
But De Silgon had a secret. mani Ravasio, the Italian head of the Brussels economics directorate DG 2, was wheeled in to explain to the 26 Commissioners - including sceptical fellow-Italian Emma

Bonno how the firecasts had been worked on the firecasts had been worked on the firecasts had been worked on the firecasts as homour institutely escaped the publicage in splic of being at the centre of many storms. A protect of former is polors, he was insplicationable crisis management of protect of it—define the protect of it—defined to the protect of it—de

commissioners that de Silguy arranged a repeat performance in front of the Brussels press corps, where he serenely fielded questions about Italy.

Optical nerve Shoe collector Imelda Marcos, the former first lady of the Philippines, has itchy feet again. She wants to have an eye disorder treated in the US but is under a court order to stay in the Philippines until corruption charges relating to the time when her late husband Ferdinand was president are

in a 32-page plea to the supreme court, she claims the anti-graft court which made the order ignored a recommendation by a panel of doctors that she be allowed to go abroad. Denying the request violates her constitutional right to life. liberty, due process, equal protection of the law, and much lelse besides. No doubt human rights organisations, kept so busy while her husband was

president, are waiting to pounce.

Wisdom deferred There's one bonus for the French from the snap general

few weeks have put them on hold. One factor is that broadcasting rules to ensure fair shares of airtime for political parties might mean fewer plugging opportunities, Another might be the suspicion that people will see and hear quite enough about politics during the

campaign without reading books about it as well. Publishers have also decided that the time is not ripe for Roy's latest cenvre: The Carnival of Hypocrites.

Advertising bias The leaning Tower of Pisa is no languing matter as Angelo Marchio, a native of that city

and chamman of Italy's second largest insurance company RAS, is discovering. The new RAS advertising campaign shows a small red car backing into and knocking down Italy's most famous not quite vertical monument. "RAS will sort it out," the driver intones. "With RAS big disasters become tiny

Pisa's mayor Piero Floriani says the ad is a big upset and he's considering legal action against the company. "The Tower of Pisa is in no need of irony but of help." be explains. The tower has been closed to election. Politicians who planned. tourists for some time and work

to prop it up has been suspended for the last two years because of administrative complications. Marchio is unperturbed by the row, which he sees as good publicity for his campaign. Will he follow up his sponsorship of

the restoration of the equestrian statue of Marcus Amelius in towards work on his home town's off-the-plumb heritage? "I don't think so," he says.

Brief encounters Leaders can't talk about the

big picture all the time: sometimes life's little worries have to be addressed. Much to his britation, Malaysian PM Mahathir Mohamad has felt it. necessary to direct a few choice words to people who "hang underwear like flags" from high-rise apartments. "We know we all use these but you need not display them outside." Calling for high-dwellers in

use tumble dryers, he complained: "In a developed;" country there is no need for the prime minister to go around talking about such matters. But the prime minister here has to give such advice." He went on to tick off those who press the "up" and "down" buttons simultaneously when calling a lift. This "causes the lift to be confused" leading to

breakdowns. Whatever next?"

Financial Times

100 years ago

Budget Deadlock In Denmark Copenhagen, 23rd April. There is now every prospect of a settlement of the conflict between the Government and the Folkething regarding the amount of the military credits to be provided for in the Budget of 1897-98, which has threatened to lead to a Ministerial crisis and to block all Parliamentary busines The members of the Left at a party meeting this afternoon decided to support the proposals for a compromise which first originated with M. Aaberg of the Moderate Right, a member of the Mixed Financial Committee of the arrangement the Opposition agree to vote one third of the special military credits in

50 years ago Buying U.S. Aircraft

British aircraft manufacturers are gravely concerned at what they consider is a growing inclination amongst certain airline and ministry executives towards the further purchase of foreign (American) aircraft for our State-operated airlines. The argument put forward by the "more American planes" advocates is that Constellations are successful machines, and a ground organisation for them has heen laid down.

instruments help

The securities market has been characterised by new issuers and new currencies

II

In their search for higher yields, investors have shown interest in complex financial instruments and peripheral securities since the begin-

Total net issues of international securities surged from \$313bn in 1995 to \$512.4bn last year, according to the Bank for International Settlements in Basle. But within that total the BIS said, the market was charac- in December combined call, terised by new issuers and step-up, perpetual and nonnew currencies, including cumulative clauses.

pesos, Croatian kunas and Icelandic kronur. Even more marked, however, was the use of elaborately structured deals.

"Indeed, the bulk of international securities launched in the fourth quarter of 1996 involved either some form of asset repackaging or the use of derivative features," the BIS says. In exchange for attractive

margins over benchmark rates, investors were willing to accept optional or equitylike features such as calls or step-ups which increased their overall risk One preference share issue

structured and derivative instruments have traditionally been used with caution. While derivatives may be used to hedge foreign exchange exposure on over seas bond or equity portfo-lios, many pension fund trustees place limits on the use of "complex instru-

For institutional investors,

In the UK, a 1996 survey by Greenwich Associates, the consultancy, showed that 8 per cent of pension funds were precluded by their trust deeds from the use of derivatives.

ments" such as futures and

ontions

.Bad experiences in the US with complex structures, which were inappropriately marketed, showed the dan- are adequately appreciated

ger that a derivative which appeared to be a cautious hedging instrument could

for mispricing instruments such as caps and floors by recent problems at NatWest Markets, where errors in the options trading book left a For the BIS in Basle, the

appetite for higher yields raises important issues. "With recent international deht issues incorporating increasingly complex derivative features, it can be asked whether the associated risk

and return characteristics

ger that a derivative which appeared to be a cautious faced by raining agencies in the UK. In the UK and the reduced market to make headway in the UK and the reduced market. Last year, First Quadrant, legree of leverage. In the underlying a Pasadena-based tactical issues provide some indication manager, the problems, the BIS said in a local terms of the leeway problems, the BIS said in a local terms of the said in a local terms of the leeway problems, the BIS said in a local terms of the leeway problems. recent peport. recent report. In spite of this cautionary

note institutional investors have become more open to the use of derivatives, both debt and equity, as a tool for obtaining more efficient management of their portfo-

Tactical asset allocation overlays, in which index futures are used to change a fund's overall exposure to certain classes of asset without having to sell the underlying shares or bonds it

sion fund and the £2.3hn Merchant Navy Officers Pension Fund.

Meanwhile, State Street, the global custodian and quantitative fund manager, started providing a tactical asset allocation futures overlay of £460m of Cadbury Schweppes pension fund

While such futures overlays are still regarded with suspicion by many manag-

INDICES • by Barry Riley

come the technique becaus

it leaves them to get on with what they do best. The great advantage is that it doesn't interlege with

what the underlying man-ager does. His job is to generate excess returns by stock selection, and one of the worst things you can do is to keep taking money away from him when you decide you want less exposure to his market," says Mr Bill Goodsall managing director of London operations for

First Quadrant The use of more sephistialso popular with securities houses, who see opportuniers, who question whether ties to generate higher tured transaction should be

New benchmarks set

where our clients are using equity derivatives to rebalance their portfolios, it repoinvestment officer or the finance director, rather than with the traders. It's about restructuring the portfolio rather than going long of this or short of that, which tends to be a decision for the trader," says Mr Martin Owen, chief executive of NatWest Markets:

But the BIS's warning cated derivative structures is about the need for proper understanding of the risk characteristics of any structhey really add value, some returns than on basic brok-ringing in managers' ears.

GLOBAL CUSTODY • by Katy Massey

Leaner, fitter and more aggressive

Fund managers have more choice when allocating investment support activities

Custody is a highly competitive business. There has been intense consolidation, which has seen many financial institutions quit the industry.

The process is continuing. In late February, Montreal Trust and Scotia Bank sold its custody businesses to Royal Bank of Canada, boosting Royal Bank's custody assets to nearly US\$900bn. This puts Royal Bank in the top 10 of custodian banks but its custody assets fall well short of the \$3,000bn held by each of the top three.

In spite of the huge sums held by the biggest custodians, the battle to attract custodians can offer more fund managers' assets is as

have survived consolidation are running leaner and fitter operations and are seeking sively than ever. As a result, fund managers have more choice about who provides their investment-support activities.

Asset management houses such as Scottish Widows have found that the increasing complexity of global investment has made it inefficient for them to run the non-investment aspects of their husinesses themselves.

There are a range of solutions on offer. Scottish Widows appointed Edinburghbased WM to service every aspect of its £22bn portfolio, except the investment decisions. The company's man-medium-sized investment

agers now input their trading decisions directly to the have used up to five or six WM system. These are custodians. This model is matched to brokers' con- increasingly being refined. tracts and sent to the custodian. The custodian re-issues are being shifted on to the the reconciled instructions. which WM consolidates into investment accounts. WM can even measure fund performance and report to investors.

Custodians are increasingly including investment operation to accommodate accounting and performance measurement in the range of services they offer.

Bringing the custody busises up to date has meant huge investment in technology to automate the settlement of trades and movement of assets. Automating and transfer agency." these processes, which used to be repetitive and paperdominated tasks, means that additional volumes can be absorbed with little increase in costs. It also means that

scale to pay for their spending on information technology. In the race to attract says Mr Maloy. fund managers they are starting to offer the kind of activities traditionally carried out by specialist firms. These value-added services, such as valuations, client reporting and investment accounting, can provide extra revenue as fees for these more complex tasks are higher than for straight-

forward safe-keeping. There are advantages to this arrangement. It removes the need for fund managers to maintain multiple relationships. A fund manager may have a few custodians. an administrator and several brokers. Until recently, a

"More and more functions

Maloy, managing director at Chase Manhattan Bank. Mr Dan Wywoda, head of global custody and trust at Mellon Bank, agrees. Mellon is expanding the scope of its

these functions.

custodian," savs Mr Paul

"Fund managers run a huge range of different vehicles and we aim to provide the full range of services they require: not only ing, client correspondence

In expanding the range of services they offer, custodians are becoming more choosy about the new business they acquire. They are looking for broadly diversified clients as opposed to and managers' assets is as sophisticated services. static long-term single-maratense as ever. Custodians are seeking to ket investments. "We want those institutions which achieve huge economies of clients who invest in multiple markets and/or who are based in multiple locations,"

Specialist fund administration services point out that fund managers on the basis health and welfare actuarial their businesses are very dif- of offering a one-stop shop. ferent from that of custodians and it is easy to exaggerate the synergy between their activities.

Mr Tony Solway sees the problem from both the fund managers' and the support service providers' point of view. He is in charge of the administration for Henderson's fund management activities and is also a director of Henderson Administration, which administers £2.5bn on behalf of about 50 fund management clients. Mr Solway says the admin-

Istration business is itself



custody but fund account- Dan Wywoda: Mellon is expanding the acope of its operations

managers choose administration on the basis of a firm's experience of a particular vehicle. But he adds: "Regulatory and economic pressures mean that more, smaller fund managers are looking to outsource everything to one organisation. Mellon's custody and fund They want someone to own the process.

He thinks it unlikely, however, that custodians will be able to step in and attract coverage, investment in technology and economies of scale, because when a custodian settles trades it tends to be a uniform process. In administration there are economies of scale but they are not great. The detailed accounting rules and regulations vary enormously between, say, investment funds and unit trusts," says

Mr Solway. Henderson Administration has found that the solutions it offers managers are becoming more complex, not less, and will become even more difficult for custodians to replicate. "As the world shrinks we are crafting many more individual solutions for clients. For instance, we may arrange for Clearing and Settlement mag-

funds which are domiciled in

quite diverse and many fund Japan to be administered in Luxembourg for tax or regulatory reasons."

Undeterred, Mellon has hired a new chief executive for its fund administration business. Mr Tony Shearer is charged with more closely integrating the activities of administration services.

The custodian has also aconired Buck Consultants. a New York-based consultant which provides pension, services, as well as consultvices to pension plan sponsors and corporations. Mr Solway, while acknowl-

edging that custodians moving into the administration area might pose a threat, insists that the role of the custodian and the role of the administrator are likely to remain discreet. We have good comple-

mentary relationships with custodians, which makes the most of their strengths and of ours," he says. Mr Maloy, however, thinks

that operations like Chase Manhattan's have the edge: We are the natural winners of this argument because we are already sitting on the Katy Massey is editor of

such as First Call Research

Direct, part of Thomson Financial Services, have

started to carve out other

niches. Research Direct pro-

vides a full text electronic

equity research service

based on material supplied

by more than 100 brokerage

firms, of which 20 are based

in Europe. The service.

which is also available on

existed before

It is difficult

to imagine that markets there were indices

What was the capital gain on the UK equity market last varying levels of participa-year? Well, the FTSE 100 tion in capital appreciation Index and the FTSE All-Share Index went up 11.6 per cent and 11.7 per cent respectively. That looks close enough. But the FT 30 Index climbed only 4.6 per cent. No wonder that years ago

British unit trusts loved to compare their performance against the 80-share, but were eventually told not to. Once you get into the area. of sector and style indices the discrepancies can widen FTSE SmallCap Index per-

further. Unusually, the formed much in line with the broader market last year, recording a capital gain of 12.4 per cent. But the FTSE 350 Lower Yield Index rose 16.5 per cent compared Higher Yield twin.

extra income, the Lower Yield Index - a simple kind of style index heavily influindices - such as the Dow designed to reflect the markets as a whole, although for

reasons of easy calculation. they were limited to about 30 have been launched, espeblue-chip constituents. it possible to refine the concepts. Some indices have more precise benchmarks. become much broader - the ... Alternatively, plan sponsors All-Share embraces 96.7 per can use style indices to help cent of UK market capitalis- them judge if their specialist ation. But others have managers are following the become narrower, the most styles they profess, or driftfocused among the FTSE ing into alternatives.

family being the FTSE AIM Index, covering 0.5 per cent of overall market value. Specialist indices have

benchmarks for many differ-

style for managers ent styles of portfolios. Indi- particular cycle. This kind of ces also provide the framework within which deriva- frowned on by consultants tive-based products can be in the US. created, ranging from futures contracts to longerterm index-linked mutual funds, or stock market-

> by equities. The original indices were run cheaply by newspapers. banks or stock exchanges as loss-leading promotional devices. Now there is money to be made. This was shown by the takeover of the Capital International World Index series by Morgan Stanley a few years ago, and

linked bonds which offer

Times and London Stock Exchange joint venture. active field of development was global equity indices, with the FT launching a World Index in collaboration Poor's. This created an alter-Even allowing for the native to the longer- in aggregate.

established MSCI World

more recently by the estab-

lishment in London of FTSE

International, a Financial

enced by growth stocks - assess the performance of a bond indices, the leaders outperformed by more than specialist manager - such as being the JP Morgan Global "Custody depends on global ing and administrative ser- 6 percentage points in 1996. a smallcap growth or large The original stock market company value manager against a general index such Jones Average, started in as the S&P 500. In different 1896, and the FT 30, which market conditions there will appeared in 1935 - were be variations in return which do not reflect the skill of the manager.

cially in the US - such as this has extended into · Computer power has made the Russell 2000 Small higher risk fringe markets, Growth Index - to provide

Such deviation from mandates can arise either out of were indices. The nightmare incompetence or through a for the future, perhaps, is surreptitious search for that if the index-trackers been created to provide extra performance at an have their way there will be unfavourable time of their indices but no markets.

illicit style rotation is much

Independence International Associates of Boston has extended the principle of style indices internationally, splitting about 20 country indices into value and growth sub-indices on the basis of price to book ratios.

THERE.

The original idea was to find straightforward ways of outperforming. Indeed, most of the markets show substantial bistorical performance by value stocks. Mr David Umstead of IIA warns, however, that style performance can be cyclical and exposures may need to be managed carefully.

Indeed, in the US domestic market there is much discussion of how institutions such as pension funds can use In the 1980s the most style management to improve risk-adjusted returns. There is an obscure debate about whether pension plans should actively with Goldman Sachs and, manage their style expowith 6.9 per cent for its more recently, Standard & sures on a cyclical basis, or should remain style-neutral

In the 1990s there have been significant develop-However, it is difficult to ments in the area of global Government Bond Index. and a similar-series produced by Salomon Brothers.

Because of the difficulty in separating income and capital these are constructed as roll-up indices and provide the framework for a rapidly Therefore style indices growing industry of global bond management. Recently with Italy showing the best dollar returns last year among developed economies. but being ontoaced by the 34 per cent return on the J.P.Morgan Emerging Markets Bond Index.

> It is hard to imagine that markets existed before there

FINANCIAL TIMES

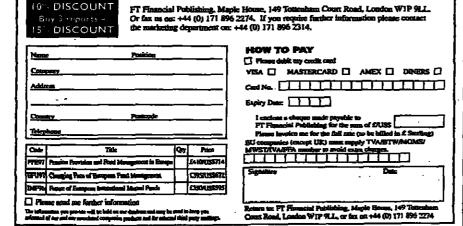
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INFORMATION • by Paul Taylor

Systems to tidy up the clutter

Data suppliers have built their reputations in particular market segments

Global portfolio managers are increasingly reliant on systems that enable them to find, manage and sift through the torrents of electronic information which cross their desks. They can choose between

a handful of big information providers - such as Reuters. the world's leading financial information vendor, Dow Jones Telerate and Bloomberg - or dozens of market specialists offering niche ser-The market for financial

data is expected to grow from \$6.5bn last year to \$8.5bn by the end of the decade. But competition is fierce and some of the established companies are struggling to maintain growth. Financial information vendors have tended to build their reputations on exper-

tise in particular market seg-ments. Reuters has dominated the market for foreign exchange and equity prices, Telerate terminals have been ential for those tracking US government bonds and Bloomberg has provided exhaustive analysis of fixedincome securities.

More recently specialists

the Internet, allows clients to obtain the original full text of research reports, including charts and graphs in colour. This proliferation of service suppliers, many of whom insisted on using their own proprietary termirials, created a battle for space on the desk ton Reuters was the first financial

information supplier to

address the issue of desktop

clutter. It started allowing

other companies to display

their data on its terminals in Since then so-called "open systems" - mostly based on data feeds to standard personal computers running Microsoft Windows - have become the norm. This has enabled many fund managers to replace multiple proprietary terminals with a single PC capable of displaying data from a number of sources, including a new group of suppliers whose ser-

vices are built around the Internet. One result of the growth of vides price and accounts his minm price for their services mation.

ŧ

networking and intranets internal company networks based on Internet technology standards - is that competition between vendors has started to shift from the desktop to the servers - the computers which sit at the heart of networks and distribute data to desktop PCs. Their marketing, once directed at individuals, is moving towards corporate decision makers.

become increasingly critical in this new battleground. Telerate insists that customers buy its market data if they want access to the news service from its sister company Dow Jones. Bloomberg promotes its database of 2m bonds and other fixedincome securities, more than double its nearest competi-Meanwhile, the other big

vendors are following Bloomberg's example in constructing historical databases which allow fund managers to analyse past performance. The growing demand for consolidated historical data is reflected in Primark's decision to launch February, after its acquisition of UK-based ICV in October.

existing real-time price infor- able. Another way for data mation, the new module pro-

tory on UK listed companies, unit trusts and investment tion from different markets trusts, with detailed historion the same screen - for cal data covering UK and example, by displaying bond international indices, commodities and fundamental economic indicators. Mr David Taylor, manag-

ing director of Datastream and ICV said: "We are confident that the combination of Topic3 with the quality Datastream data, including nearly 30 years' history and Content, particularly extensive fundamental data-exclusive content, has represents an attractive proposition for equity professionals looking for immediate access to historic performance and fundamentals to support investment deci-

Primark, which is snapping at the heels of the traditional financial data vendors, is trying to add value and create exclusive content by compiling comparative international corporate data. The group employs 160 staff in Ireland and India to restate company reports according to international accounting standards, so that fund managers can make valid cross-border

comparisons. . . As investment banks and global in their approach, the ability to compare different In addition to Topic3's becomes increasingly valuvendors to command a pre-

10

is to bring together informaand foreign exchange markets side by side and allowinvolving both sets of figures. Such on screen consolida-

tion moves are matched by growing signs of consolidation among some of the service suppliers themselves. Aside from the ICV acquisition, Primark has acquired two other niche companies in the past six months. Similarly Welsh Carson Anderson & Stowe, a New York investment firm, is building a full-service vendor around Bridge Information Systems by acquiring services such as Knight Ridder Financial Stronger competition for the established vendors of financial data, coupled with the emergence of new providers satisfying particular customer demands, should ensure that the market for these services remains dynamic.

Coupled with the growing impact of the Internet as a low-cost delivery channel for information, these factors the Topics Analyst service in fund managers become more are likely to ensure that the purchasers and users of realtime and historical market markets on the same screen data will emerge as the main beneficiaries of the current changes in the market for the supply of financial infor-

INANCIAL TIMES SURVEY

GLOBAL FUND MANAGEMENT

The industry's assets are now estimated to exceed \$22,000bn and the commercial importance of the sector is underlined by the number of financial institutions anxious to build up their presence, writes Barry Riley

Growth on a grand scale

Quietly but inexorably the ning at about \$600bn a year. management of portfolios of securities is becoming one of a UK organisation which the world's important and influential growth indus-

The underlying securities markets are expanding rapidly. Helped by the global bull market the worldwide stock market capitalisation is heading towards mutual fund assets and per-\$20,000bn. Fixed interest haps \$6,400bn controlled by markets add up to something very similar, although in this case more because of a torrent of new issues, especially by governments, than because of rising values. Net issuance by the Group of Ten countries has been run-

Top 25 international cities

Ranked by institutional equity holdings

London

3 Metropolita

Zurich

Paris

12

13

15

18

17

18

21

23

Chicago

Philedelphi

Frankfurt

Houston

Hong Kong

Hartford/Gre

Recently British Invisibles, promotes exports of financial and business services, estimated that the assets of the global fund management industry exceeded \$22,000bn in 1995. This included \$8,200bn in pension fund assets, about \$5,300bn in

Although the vast bulk of the ownership of securities. and trading in them, is entirely domestic there has been a strong increase in international business. Portfolio flows into the US have

753.7

877.8

379.0

199.0

242.4

231.3

189.3

119.6

122.4

144.2

129.1¹

104.9

54.6

52.8

62.9

45.7

59.8

haps \$6,400bn controlled by

insurance companies.

1.016.5

896.4

411.0

289.0

261.1

242,6

179.4

173.3

157.2

126.1

89.0

78.1

64.3

been running at more than \$200bn a year, and foreign buying of Japanese stocks and bonds exceeded \$70bn last year. The commercial impor-

tance of the fund manage

ment business can be seen in the string of big deals put together by financial institutions anxious to build up Among the transactions can be included the \$24bn Morgan Stanley-Dean Witter merger announced in January, which hinged very much on the attractions of Dean Witter's mutual funds business, and last year's acquisition by National Vestminster Bank of Gartmore in the UK. Barclays Bank, meanwhile, has become the world's biggest

quantitative (or formulabased) fund manager by purchasing the asset management business of Wells Fargo and forming Barclays Germany's Dresdner Bank has said it would like to buy another UK-based fund man-

interesting and attractive. the unfortunate experience of another German bank, Deutsche Bank. It may have to pay £420m to cover the eventual costs of the unit trust scandal at its London mention the later damage

pension funds chief. Accidents apart, the move the German banks into the international securities

resulting from the manage-

ment bust-up in January

In the US the mutual fund could be bigger than the being trounced by the US. slower-growing US banking industry in a few years.

In a very different context, in Chile the AFPs - pension availability of generous tax funds authorised under the breaks on life assurance compulsory private retire- savings plans, now worth

age assets worth nearly \$30bn, and this model for long-term savings has been socially divisive. adopted by several other Latin American countries. In ital is therefore filling some-

bank deposits and other short-term assets into bonds, and from bonds into equities. The Chilean AFPs, which are about 15 years old. now have 26 per cent in agement business - it domestic equities and 66 per already owns Kleinwort Ben- cent in government bonds son and Thornton - because and other long-term debt the British industry is so instruments. But British pension funds have more That there are risks in like 75 per cent in equities asset management was and US long-term mutual shown last year, however, by funds, thanks to Wall Street's prolonged boom,

have 66 per cent in equities. Cross-border flows from such investment institutions are becoming very important. This clearly applies to offshoot, Morgan Grenfell the emerging markets, Asset Management, not to where the development of equity and bond markets has depended much on international capital flows. But the same is becoming

which led to the noisy exit of true of continental Europe, where there is comparatively little domestic money for equity investment to finance privatisations - such as the business is a symptom of a forthcoming flotation of global shift into longer-term France Télécom - and the essential generation of a more dynamic and job-creatindustry - which now ing smaller company sector, exceeds \$3,000bn in value - an area in which Europe is

> In France private savings are being funnelled into government bonds through the



Europe, countries such as France and Italy are establishing funded pensions for

thing of a vacuum, and is at the heart of a developing the first time. corporate governance revolu-The progression is from tion in continental Europe. Concepts of shareholder value are being adopted, at least on a limited scale, although powerful trade unions and traditions of active government intervention stand in the way. British institutions have been strongly placed to bene-

fit from these global trends in portfolio investment. They have not been hampered by the investment restrictions which tend to limit cross-border flows elsewhere in Europe, in spite of the efforts of the European Commission to remove the barriers. And until recently American investors have been largely absorbed with stic markets.

about FFr2,500bn (\$440bn) in

total. The proposed pension

funds are being attacked by

French trade unions as

International portfolio cap-

mates that portfolio assets managed in the UK reached well over \$3,000bn by the end of last year. At least a quarter of this was managed for foreign clients, and BI says that the overseas earnings generated by fund man-

agers' services totalled £425m in 1995. According to Technimetries, which runs a worldwide shareholders' database, London is the biggest centre for institutional equity ownership after Tokyo. Including Edinburgh, British cities managed about \$1,200bn in 1995. But the US as a whole, adding New York, Boston and several other centres together, came out clearly

on top at nearly \$3,000bn. London will have a struggle on its hands to match the competitive power of the US fund management industry. With the financial eclipse of Japan in the 1990s the US has become increasingly dominant in global markets.

capitalisation and London has badly misjudged the bull market on Wall Street. American global managers are often more in tune with the economic forces and investment styles which are now driving the markets.

Many professional investors in Europe think that Wall Street is just a bubble which will burst, rather like Tokyo in 1990. But so far. despite recent wobbles, they have been disappointed. Americans tend to argue, in contrast, that the equity culture is going global and those who fail to understand the powerful long-term political and technological forces that lie behind it will be

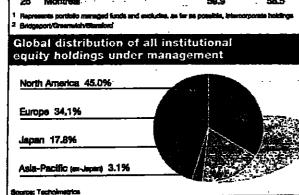
sidelined, at best. Meanwhile, at any rate, the number of investment mandates continues to grow, and the global fund management industry is an increasingly valuable customer for a host of services and products. These range from cus-Apart from anything else, tody, foreign exchange and the US represents 45 per cent back-office systems to the British Invisibles esti- of the global equity market international information yet.

sources and worldwide comout which global portfolio managers could not operate. Governments in many

countries still resist the implications of allowing unhindered investment flows. They think that domestic capital will be cheaper if it is bottled up, and they fear the disruptive effect of heavy and possibly panicky capital flows, as in Mexico two years ago.

On the other hand, governments in the Far East and Europe have themselves pumped more than \$100bn into US Treasury bonds over the past year, primarily to hold down their currencies against the US dollar.

As economic growth slows and populations age the case for encouraging private sector capital outflows from countries such as Japan and Germany becomes more powerful. German banks seem to understand the point. Global fund management has a long way to go



STOCK MARKETS • by Philip Coggan

Bourses fight for supremacy

Competition is driving national exchanges to forge links with each other

European stock markets are battling it out for supremacy. The growing importance of equities in European financial markets and the imminent arrival of a single currency are encouraging bourses to link with each other and change their

Competition has also been increased by the investment services directive, which allows European exchanges to place trading screens in other national centres. The directive came into effect in January last year.

An obvious challenge to national bourses is coming from Easdaq, the pan-European stock market. It is an attempt to mimic the success of Nasdaq, the US overthe-counter market which specialises in high-tech comanies. The new exchange is designed to attract young and fast-growing companies from across the continent.

Under Easday's listing requirements, no trading record is required and just 20 per cent of the share capital needs to be in free float. Results are reported quarterly, as on Nasdaq.

The first company to list on the bourse was Dr Solomon's, a UK developer of anti-virus software, which also took a quote on Nasdaq. Innogenetics, a Belgian biotech company, was not far

As well as from Easdaq, local exchanges face a threat from Nasdaq itself. A num-

have decided to float on Nasdag, which is used to dealing It is a network of small-cap with high-tech companies. A companies in national marprime example was Qiagen, a German biotech company, which decided to go to Nasdaq when it needed money.

The national bourses of Europe are responding to the challenge. Paris set up Le Nouveau Marché more than a year ago and has managed to attracted a decent scattering of companies. Amsterdam's Nieuwe market was launched in February and there were plans for Frankfurt and Brussels to launch similar markets in March.

The idea is to link the four exchanges together as EuroNM, allowing brokers at the four centres to trade in each other's stocks. Within a few months traders in each of the four markets will be able to view listings on the others via a common data feed. Reciprocal dealing facilities between Paris and Brussels should be in place, by the end of the year, with Frankfurt and Amsterdam joining later. The initial aim will be to attract mainly foreign institutional investors wanting to enhance long-term returns by putting a small pert of their money

in high-risk shares. The imminent launch of EuroNM prompted a battle of words between the promoters. Mr Yanick Petit, deputy general manager of Le Nouveau Marché, said: "We will be going into direct competition with Easdaq, but we believe companies attracting a wide variety of international investors."

"EuroNM is not competition. change in attitude. Mr John kets. Easdaq is a dedicated stand-alone stock market attracting different larger companies and because of that, a different mix of inves-

The Danish Stock Exchange announced in rency. In many cases November that it was interested in forming a Nordic bourse with Stockholm, Helsinki and Oslo in a bid to meet the challenge of stock market integration in Europe. A Nordic bourse is expected to be the fifth largest in Europe. .

Such an ambitious link-up looks unlikely, however. There are some suggestions that Stockholm's dominance - it would have more than half of the combined market capitalisation and trading volume - would create obstacles to a merger. And the Stockholm exchange is itself occupied with negotiations to merge with the OM network of options

The old system of financing European companies through bank loans and supportive shareholdings is breaking down, partly because banks are changing their attitudes and partly because the new hi-tech companies may be too high-risk to be suitable for conventional bank finance.

With pension funds starting to develop in many European countries, and with US and UK investors will prefer to deal with their scouring the world for nary the stock exchange local exchanges and have attractive stocks, companies the added advantage of are looking to create a broad institutional investor base. Mr Stanislas Yassukovich,

Langton, chief executive and secretary-general of the International Securities Markets Association, says: "The implications of the single currency are profound. Local players in markets will eventually lose their edge by virtue of having lost their curdomestic investors will have been restricted from investing in overseas equities, and those restrictions should ease because of the single currency."

Electronic trading has already revolutionised the foreign exchange and bond markets and is changing the world of equities. "With new technology, geographical advantages don't count for much," adds Mr Langton, although he says "some countries will want an exchange, rather like a national airline, as a matter of local pride and thus some markets will be supported by the bottomless pockets of local governments".

Domestic exchanges can also face competition from local challengers. The London Stock Exchange has had a rival in the Tradepoint Investment Exchange, an electronic system which is order- rather than quotedriven. Launched in September 1995, Tradepoint has struggled to make progress and has only about 0.3 per cent of trade in UK equities.

Its main role may prove to have been to spur the stock exchange into action. In Janpublished details of the rules covering its own orderdriven system, which is due The advent of European to replace the market-makeconomic and monetary ing system on October 20.



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Greater freedom to 'get on with i

One offshore regulator described his job as ring-fencing the playground

When fund managers go offshore, they find themselves operating in a very different regulatory envi-

One offshore regulator described his job as "ring-fencing the playground. You only allow in the best people, but then you let

them get on with it".

Freedom to get on with it is the first thing that attracts fund managers to offshore centres. Offshore retail and institutional funds have greater flexibility than onshore collective investments. They can gear" themselves by borrowing to invest, they can invest in a wider range of instruments, and a particular advantage frequently cited - they can go more com-pletely liquid in a falling market. Offshore funds are at once

adventurous and defensive. For some offshore fund managers, the

allowed in the "onshore" markets in which their funds will be mar-

Another reason for going offshore is the ability to attract international business. Mr Martin Dryden, managing director of Gartmore Fund Managers International and chairman of the Jersey Fund Managers Association, says: "If you have an international company with employees who are mobile throughout the world, they are going to want their pension and investment arrangements in a neutral territory, where moving from one country to another is

with the "fiscal transparency" of

With such freedom and flexibility, the question that arises concerns the quality of the ring-fencing. Freedom - in the sense of less-than-vigilant supervision has not gained itself a good press recently. Various financial scandals last year had the failure of porate rather than official level. The offshore world also has its scandals, of which the most enduring in the public consciousness are the Barlow Clowes affair, which afflicted Gibraltar, and BCCI, which involved Luxembourg and London. Further sfield, several Caribbean centres were

scandals in the eighties.
Offshore regulators are quick to point out that all their scandals are much further in the past than the onshore scandals of last year, and that the offshore world has changed since they occurred.

implicated in money-laundering

He compares the UK's ment, agrees. "What is sad," he extremely complicated tax rules" with the "fiscal transman. fresh as one likes one's fish. If you look at the record of the companies selling offshore funds, you could argue that there has been less scandal offshore than onshore. Certainly, there has been none offshore in the unit-trust industry.

GAM's offshore funds are

- and its UCITS in Dublin.

think that's justified," says Mr Harrison. "Of course, you can find some centres that are less well regulated than others, but I think the emphasis should be on the companies offering the products rather than the centres themselves.

There is certainly an argument that respectability is a selling point for an offshore centre, and therefore something to nurture. No company will wish to associate itself with a centre where its reputation might be tarnished by association. Another point frequently made by offshore regulators is that, as one put it, "when a problem occurs, we're so small that we don't have the mannower to set up a committee. We just have to

Offshore centres are small enough to exclude companies, and they have the regulatory advantage that they are small enough for efficient regulation to be nec-

Such dependence on offshore "Some people seem to think of finance is taken to an extreme in the Caribbean, where the British incentives to arriving companies, respectable, but I certainly don't dependent territories were re-established as offshore centres, in the post-scandal late 80s, by the UK's Overseas Development

The agency took the view that funding the development of respectable offshore finance would be the most effective form would be the most effective form of government sid. Regulation is Mr Harrison turns the question on now provided by the Foreign its head. "The UK is regarded as a Office, "Ethotogh we probably wouldn't made without the Treasury," says the most of the Foreign without the Treasury," says the most of the Foreign without the Treasury," says the most of the Foreign without the Cayman is and that can afford to do their modernised, and we can launch own recruitment have the order.

own recruitment have the option of doing so." he says.

many offshore centres is their past. "Questions of respectabil-ity," says Martin Dryden, "are an overhang from the days when people did so offshore to avoid tax but there s has of that going on nowadays. As butch more about tax efficiency and avoiding

Offshore centres also offer tax and a light burden of corporate and individual tax as well as fiscal transparency. These advantages, however, are not stressed - too much talk about tax brings to mind the old and unwanted label. tax haven. Warming to his theme that offshore centres are at least as respectable as onahore centres,

open-ended investment companies. We can offer single pricing, What is not respectable about different currency classes, different charging structures. But fund managers have been able to do that in Dublin for years.

panies have set up offshore just to

"Many fund management com get a more modern rulebook. And there's absolutely no reason why

PERFORMANCE MEASUREMENT • by William Lewis

End is in sight for prolonged disputes

All sides are now being pushed to standardise performance

measurement

The long-running disputes between fund managers in the US, UK and Europe that have dogged the performance measurement industry for years could soon end.

Several years ago concerns centred on the use, relevance and accuracy of the various performance statistics made available to trustees, fund managers, consultants and investors.

Performance measures received a bad name, partly because of claims by some fund management firms that they had outperformed some folios as representative of isations, particularly global

carefully selected. Inquiries were set up on

both sides of the Atlantic and in 1993 the Association for Investment Management and Research (Aimr), a US body, published its performance presentation stanclosely on the introduction of a voluntary pension fund investment performance measurement code in the UK, backed by the National Association of Pension valuations, and the NAPF Funds, the Association of British Insurers and others.

The NAPF's guidelines called for fund managers to produce independent verification of their track records. In the UK, pension funds turn to the two independent index over some period. CAPS and WM Company -Scams included putting for- to judge the records of their ward so-called "typical" port-fund managers. Other organ-

(US \$ 2,385)

(US \$ 27.591)

(US \$ 34,570)

(US \$ 16,922)

20.76%

1.91%

12.139

1,881

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as of December 31, 1996

(Amounts in millions)

and Minority Interests. Ptas. 313,081

Total Assets Managed Ptas. 4,538,232

Loans and Discounts. Ptas. 2,221,408

Net Income for the year. Ptas. 65,372

Exchange rate at December 31, 1998: US \$ 1 = 131.275 ptas

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Net Return on Average

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Number of employees

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clients' actual experiences custodians such as Chase when in reality they were Manhattan Bank, are trying to break into the market in the UK and Europe.

In the US, however, investment managers report their own performance claims and have them audited. Aimr's code sets out detailed standards to ensure the accuracy dards. This move followed of these figures but some UK pension funds have been concerned that the acceptance of US practices might dilute the UK industry's commitment to independent has been cautious about change.

Other fund managers see the lack of mutual recognition between the US and UK as one of the few remaining barriers to a free transatlantic market in investment performance measurers - management. The rapid expansion of global fund management appears to be pushing all sides to agree to standardise performance measurement.

Mutual recognition would allow UK and US investment managers to market their products in each other's country without adhering to two sets of guidelines.

In February last year the NAPF issued an updated code for fund managers which reaffirmed the warning to them not to flatter their performance by picking and choosing the period over which it was measured. It also extended the rules to cover a broader swathe of the fund managment indus-

At the same time the NAPF signalled its readiness practices has imposed additional costs. UK fund management group is of a potentially more serious to recognise US standards on tional costs. UK fund man-moving ahead with plans to problem.



John Rogers (left): optimistic about reaching reciprocity. Charles Payns (centre): 'we wa John Clemp (right): targets set by pension funds are in many cases u

the measurement of perfor- agement companies which achieve Aimr varification. mance of investments. It tap the US for investors also pendent verification of per-

formance figures. Talks between the NAPF's pension fund investment performance code monitoring group and Aimr now appear to be close to conclusion. An agreement on reciprocity could be signed later

"We are optimistic that we can reach a reciprocity of standards," save Mr John

Rogers of the NAPF. The developments have been welcomed by US investment managers for which compliance with special UK

said it would ask for UK cer- say that they stand to bene- performance measurement the targets being set for fund tifications to be accepted in fit. "It will help UK marries, at Gartmore, the fund man-managers by pension fund the US, but pledged not to ers in their hunt for US busi- agement arm of National trustees are in many cases ness," Mr Rogers says. With a US-UK agreement

looking increasingly likely, some are trying to move the focus on to developing a global standard. The European Analysts' Federation (Effas) set up a permanent commission on performance measurement with high hopes of developing a set of global standards by the end of 1996. It has been in talks with Aimr for some time and last month the NAPF joined the talks formally for the

first time. Ahead of the talks concluding, at least one UK industry experts are warning

Mr Charles Payne, head of it was hoping to become the first major UK investment

house to be Aimr verified. "Our house view is that we see great benefits in both approaches," Mr Payne says. Gartmore is attempting to achieve level two verification, the highest Aimr level. "We as a house want to be 100 per cent audited and transparent," he says. "Everyone will be doing it in five years time".

With the traditional disputes about performance seemingly coming to a close,

Mr John Clamp, chief executive of CAPS, says that

The targets usually require managers to meet or exceed the industry median average performance, as measured by CAPS or WM, but Mr Clamp warns that a majority of trustees could be disappointed in the years

"It is not so much the benchmarks themselves, but the degree of outperform ance against the banchmarks that trustees seem to be putting in place," ,Mr Clamp says. "There appears to be an inbuilt ratchet towards ensuring that trustees expectations will not be met" he sava.

investment consulting firm,

and is taking on an increas-

ing amount of cross-market

work for multinational com-

Another investment con-

sultancy with global aspira-

tions is Bacon & Woodrow.

which last year announced that it had formed an alli-

d to be part of Alan Cane

INVESTMENT CONSULTANTS . by William Lewis

Fantasy of 2002 may soon come

Investment consultants will soon have to put

in place global analysis facilities

Picture this: it is 2002 and five global firms of investment consultants, wins the contract to advise Shelled, a global oil and gas company. the 100 staff pension schemes it sponsors around the world.

consultant at Baken & Woodstock, thinks back five vears when another multinational company gave him a similar brief. He recommended that the company take on different fund managers in each region because he was not able to find one fund management group with strength in every main

The company commis-sioned two other investment consultants to advise on its pension funds in Mexico and South Africa because it was not convinced by Baken &

Five years on however. and things have changed considerably. The fund man-agement industry has become truly global, dominated by five fund management groups which have investment operations in all the main markets. Baken & takeovers involving fund name Watson Wyatt. Woodstock has grown management groups have Mr Urwin says: "A number through alliances and merg-created global organisations, of our clients are globalising

ers to become the biggest investment consultancy in the world and Shelled is happy to have Baken & Woodstock as its only

Each of the three fund management groups short-listed for the beauty parade Baken & Woodstock, one of can offer Shelled an investment strategy, style and process which is consistent around the world, and each is financially strong enough on investment strategy for to weather any regulatory The winner is Danker

he world.

Bank, which just two years
Mr Neil O'Hanlan, senior

Bank, which just two years
before took over the last remaining independent UK fund management group, Marmalade Asset Manage-

Shelled is particularly impressed by Danker's infor mation technology, which will give its pension fund trustees around the world instant computer access to information about how their assets are being invested. In the real world many

consultants, whose job it is to analyse and recommend which fund management groups pension funds should take on, are convinced that Woodstock's pitch about the fantasy of 2002 may soon being a truly global consulbe true.

They believe that the trend of companies and fund management groups becom-ing global organisations will have to be matched by similar developments in investment consultancy. In particular, consultants say that the recent spate of



Vilgel O'Sulliva en: 'we're going to

requiring them to put in place global analysis and research facilities. Only a few firms can claim

to have made a start. Mr Roger Urwin of Watson Wyatt says that efforts have already been made at the investment consultancy to standardise management practices and research in its offices around the world. "We are trying to use the same sort of approaches and techniques to select managers in different markets," he

says. Watson Wyatt is a strategic alliance of two firms, Wyatt, the US benefit con-

sultancy, and R. Watson, a UK partnership, both of which have adopted the



- the multinationals that have lots of pension fund assets across the world. They are very interested in consistent and high quality approaches to selecting managers across the world."

Another firm with clear global aspirations is William M Mercer, one of the world's biggest employee benefit and opensation firms, with 100 offices in 24 countries. Mercer Investment Con-

sulting, its investment advisory subsidiary, employs more than 200 professional staff and has annual revenues of more than £30m. Mercers is the biggest UK investment consultancy and has been making big efforts to grow its investment consultancy business elsewhere in Europe

Mr Nigel O'Sullivan, head of Bacon & Woodrow's international investment consultancy, says that the increasing trend for pension schemes, particularly in the US, to invest in non-domestic assets is leading to demands for advice on manager selection in foreign markets as well as asset allocation between various mar-

national network of consul-

"Companies need to have a global control, someone identifying the different liabilities in each country and making sure the investment strategies are in line with the corporate statements," he says.

In May 1995 it took over companies are able to pool,

Klein Hansveld, the Dutch and invest, pension fund assets from different parts of the world - are attracting "great interest" he says.

Mr O'Sullivan concedes however, that consultants are still some way from being able routinely to reccommend fund management groups for large global man-

ance with Callan Associates, Instead, consultants focus the biggest actuarial consul-tancy in the US. on recommending a preferred list of fund managers The two firms advise cliin each market. With the ents with more than \$550hn emergence of giant fund (£340hn) under management. management groups, how-Under their agreement each ever, "we are going to see an firm has access to the othincreasing number of global mandates", he says. Nevertheless, the strides er's databases and local market knowledge. Bacon & Woodrow is also part of

consultancies such as Wat-Woodrow Milliman, an interson Wyatt, Bacon & Woodrow and William M. Mercer tancies covering 26 counhave already made towards becoming global organisations appear to be already paying off.

Global Money Management, an industry newsletter, recently declared Wat-son Wyatt to have acted as advisers on the greatest number of publicly-known international mandates in 1996. It is the fifth consecutive time that it has come top of the GMM table. William M. Mercer came second and Bacon & Woodrow fifth. GMM reported that Watson Wyatt advised on the award of 27 mandates

worth \$22.9bn, compared with 25 mandates worth Mercer advised on 20

The possibility of global mandates worth \$2bn, pension fund pooling compared with Bacon & vehicles - through which Woodrow's four mandates Woodrow's four mandates Worth \$1.5bn

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FINANCIAL TIMES THURSDAY APRIL 24 1997

RISK ASSESSMENT • by Katy Massey Moves to pin down uncertainty

Fund managers are keen to measure the elements of risk in investments

The question of disclosing the inherent risk in investment portfolios has become

Mr Philip Warland, director general of the Associa-tion of Unit Trusts and Investment Funds (Autif). recently brought the issue to the attention of the UK investing public by discussing the possibility of risk disclosure in marketing mate-

Autif is still considering whether to act, but the industry's response to Warcomments has revealed the contentions nature of the issue among investment managers.

The fund management industry has absorbed a tremendous amount of research since the 1970s into how risk in the financial markets is

Standard risk measures for pline of risk management is banks' trading environments have been adopted and trading environment and Risk control for all managers applied in Bank for Interna- this has increased its influtional Settlement rules and

Market lodex	Historic Risk volatility rating (% p.a.)
Gold mines MSCI Gold Mines Hong Kong MSCI Hong Kong	
Pacific ex-Japan FT/S&P World Pacific ex-Japan Emerging markets IFC Composite	34 4 30 4
US smaller Nasdaq OTC companies Japan MSCI, Japan UK smaller Hoere Govett smaller companies companies	24 3 23 3 23 3
European smaller European Selected Companies Opportunities US MSCI USA	22 3 20 3
UK FTSE All-Share Barope ex-UK MSCI Europe ex-UK World equities: MSCI World	19 2 16 2 16 2
World government Salomon weighted bonds world bond UK government Salomon UK bonds government	10 1 10 1

European Community rules through the capital adequacy directive. Both these regimes regulate how much risk banks take. The discia permanent feature of the ence in the fund management industry.

And it is a discipline. Mr Gary Smith, head of Gartmore Investment Management's investment risk consultancy, emphasises the academic basis of his work. concentrates on quantifying the degree of uncertainty in

managers which "allows risk. enough flexibility without

having too much risk". The appetite for informa-tion about the amount of risk in investment products has been driven by mathe-matical research. "Fund managers, consultants and clients are much more quantitatively oriented. Five or six years ago a typical question would be: What are your returns on your European portfolio?' Now they will ask about the volatility of returns, asset allocation decisions - and want to know how the portfolio has behaved when these have been right, and when they have been wrong," says Mr

The result of research and client-driven demands to understand how an investment manager is earning his returns is that there are a plethora of risk measure-

Standard deviation, which most investors have heard of, is perhaps the most commonly used measure of vola-

investment decisions. Mr how financial markets lar technique to manage Smith aims to create a express uncertainty. Uncer-regime among Gartmore's tainty is the definition of

> Standard deviation expresses the amount by which investment returns will deviate from their average. The figure is applicable for 66 per cent of the time. For instance, if between 1978 and 1991 the annual volatility of world bond markets was 10 per cent, it means an investor would expect the returns from the world bond markets to vary no more than plus or minus 10 per cent from their long-term average performance two out of three years.

The problems with this method are obvious. It is purely historical and will continue to behave as they have done in the past. But it has the strength of being widely used and simple to understand.

Gartmore rates amount of risk in its funds according to the standard deviation of the markets they invest in.

A more sophisticated risk ing index of 3 per cent. A measure that is widely used tility. It is important because by fund managers, is trackthe variance in the value of ing error. This brings the assets, their volatility, is principles of the most popu
where a more aggressive of ignoring risk, even in successful vehicles, can be dire, says Mr Till Guldimann. He

trading risk, value at risk (VAR), to bear on investment portfolios. Using mathematical models it produces, like VAR, a single figure to express the relationship of a portfolio's performance to an

index of the market. Tracking error uses a snapshot of a portfolio's current investments and so, unlike standard deviation, need not be purely historical. It also expresses the effect of a manager's style on performance as well as the amount of risk that he or she is taking relative to the rest of the market.

Tracking error can illustrate the relationship between the different characteristics of a portfolio and assumes that investments the uncertainty of its returns

An index fund would have a tracking error of 0.5 per cent. The figure is this low because all the fund is doing is replicating market it is only useful when judged returns. A growth fund, investing in low-volatility stocks to produce steady returns, might have a tracksmaller companies fund,



tion over investment choices, might have a tracking error of 7 per cent.

These indicators reflect investment decisions. Unfortunately tracking error ignores market risk. Like standard deviation, and a number of other widespread risk measurement techniques such as alpha, beta, r-squared and Sharpe ratio, with other characteristics. No single figure will ever give all the answers.

Although there is limited information available to investors, the consequences

is an originator of RiskMetrics, the VAR-driven trading risk management system, and executive vice-president of Infinity Financial Technology, a risk management software com-

He points out that successful investors can suffer if they fail to recognise the amount of risk in their portfolios managed by third parties. "Good returns in the past may push fund managers to take bigger risks in the future," he says.

However, advanced risk management calculations are most likely to be applied by investment managers themselves, institutional investors and their advisers. Private investors are unlikely to have the mathematical skill and computing power. This means there is still no easy way for private investors to compare the risk of different companies products. Although many managers have, like Gartmore, a proprietary riskrating system, the language and techniques used are spe cific to individual institutions. Only a voluntary or regulatory code to standardise risk disclosure in mar keting material will overcome this.

Investors must wait to see if Autif will grasp the nettle.

Katy Massey is editor of Clearing and
Settlement Manazine.

BACK OFFICE • by William Lewis

Still busy with their own housekeeping

The industry has been slow to divest itself of its peripheral activities

Fund managers are rarely short of views and one that they have stuck to fairly rigidly in recent years is the belief that companies should more often buy in - the rest.

. In a range of industries, such as car and food manufor companies to focus on core functions and buy in other services from specialist suppliers. But until which controls the non-US recently, as one UK cominterests of FMR Corp. the pany chairman puts it, in US Fidelity group company, the fund management industry it has been a case of "do what I say, not what I do".

A fund manager's core function is meant to be analysing portfolios and selecting stocks, but consultants rassing in light of Fidelity's say that a majority of asset management groups in the UK and other European markets still do most of their own back office and other

administrative work. There has been a shift by several fund management groups over the past two years to contract out parts of their administration, leaving their fund managers to focus on investment decisions and portfolio management.

A series of outsourcing deals hit the headlines in the administrator, found that UK last year, most involving WM, the Edinburgh-based investment management scheme administration. information and administration specialist.

At the end of last year WM announced that it had been appointed by three fund management operations to ted levels. manage parts of their investment portfolios. Earlier in the year Scottish Widows, the life assurance company. said it had agreed to con-tract out the administration

of its £22bn portfolio to WM. Prudential Portfolio Managers announced that as part of outsourcing the custody of its £45bn portfolio to Midland Bank and Mellon Trust, Premier Administration, a subsidiary of Mellon Trust, would be responsible for the pricing of PPM's £2.1bn of unit trusts. Eventually it will also be responsible for cent less than an in-house the pricing of PPM's £2bnworth of unit linked life and pension products.

These deals have made industry specialists hopeful that fund managers will soon be as willing to outsource their back office work per cent to 10 per cent. as they are to contract out global custody. But compared with the fund management industry in the US, the UK and Europe are greatly underdeveloped.

One of the main reasons for the conservative istration arm, said that in approach of fund managers the year to March 1996 manto outsourcing is concern agement fees as a percentage about regulatory difficulties. of average funds under Fund managers, particularly administration were 0.21 per in the UK, say that it is so cent. This compares with important for back office average management fees of work not to go wrong that 0.28 per cent for UK instituthey insist on it being done tional funds under manage-

managers were heightened last year by the administrative chaos at Fidelity Broker age Services, which prompted the Securities and Futures Authority, the UK stockbroking regulator, to

The SFA plans to discipline the low-charge stockbroker, probably with a fine, for failing to raise its customer service to an adequate focus on what they are good standard. FBS ran into diffiat and either sell off - or culties in April last year when it introduced a new settlement and record-keeping system. Last October the broker closed to new private client business at the request of the SFA.

Fidelity International, stresses that the broking business is owned by FMR. but it is clearly an embarrassing setback for the Fidelity group of companies.

It is particularly embarplans to market its multicurrency shareholder record keeping system. Fidelity launched its Global Fund Administration System last year to provide information to managers and clients in various languages and currencies. It wants to sell this for other companies to use.

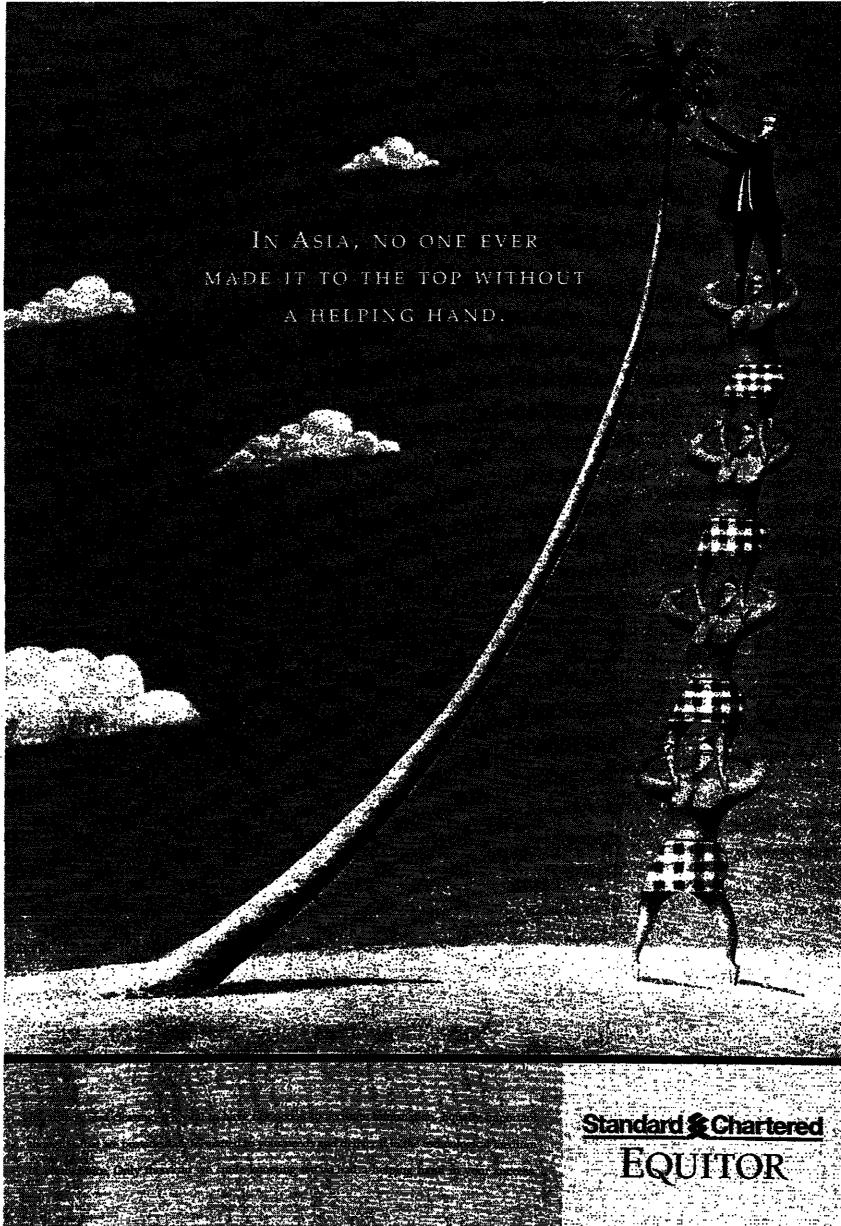
A recent survey of 203 UK pension schemes by Hartshead Solway, the UK's leading independent specialist third-party pension scheme about one-third had never considered outsourcing their While most schemes with outsourced services said they were "broadly happy", one-fifth said that standards had not reached the expec-

The survey also found that compared with four years ago, 21 per cent more firms are indicating that they might consider outsourcing their pensions administration. But "it is clear a hard core of around half of the in-house administered schemes sampled take the view that outsourcing is not likely to be an option they will ever take up," it says.

Hartshead says that the costs of running a thirdparty administered scheme are on average about 22 per administered scheme. In the past year third-party administration costs for larger schemes have increased by between 2 per cent and 4 per cent. The range for in-house administered schemes was 8

But the economics of con-

tracting out are not clear. Margins in administration are generally thought to be low. Henderson, the UK fund management group which has a specialist fund adminment and 0.64 per cent for



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BRITAIN • by Daniel Green

remarkably good health:

It remains one of Europe's most important centres for research and development

Considering that the UK has lost half its large pharmaceuticals companies in the past three years to mergers and takeovers, the industry is, in remarkably good

It remains one of Europe's most important centres for drug research and development both for home-grown businesses and overseas investment. In addition, it has Europe's biggest and most successful biotechnology sector.

There are many factors behind this success but few are permanent, or unique to

It is almost 18 months since Fisons was taken over by Rhône-Poulenc Rorer, the US drugs company controlled by Rhône-Poulenc of France.

That was the last in a series of takeovers that also saw the Boots drugs business swallowed by Germany's BASF and Wellcome taken over by Glaxo for tion around the world has more than £9bn (\$14,3bn) .

These takeovers were accompanied by large-scale job losses - including 7,000 from Glaxo Wellcome - and site closures such as the Wellcome research centre at Beckenham in Kent.

Pharmaceuticals industry employment in the UK fell from a record 81.000 in 1993 to 75,000 in 1994, according to the Association of the British Pharmaceutical Industry, and is likely to have fallen further since.

But at the same time as the cuts, some companies grew. Sweden's Astra, one of the fastest growing of the world's top 20 drugs companies, took over Fisons research centre in Loughborough in March 1995. Pharmacia & Upjohn, the US-Swedish merger, put its beadquarters in the UK later the same year.

More recently, SmithKline Beecham has chosen the south-east of England as the bridgehead into Europe for its huge north American clinical laboratories business. It intends its site at Heston, near Heathrow Air-port, to offer non-urgent laboratory testing for much of north west Europe. It already has it first contract with a hospital and started its marketing effort this

Perhaps most important, is the rapid growth of biotechcology companies in the UK. In employment terms they are still small, with less than 11,000 employed by 221 companies, according to a report published last month by consultant Arthur Andersen

The potential is apparent from the stock market valuations of the companies.

The biggest company, British Biotech, has market capitalisation of \$2.5bn, comparable with that of Fisons in its last years of independence. British Biotech employs only about 400 people. But it will take only a handful of successes from the TIK biotechnology sector to recreate the breadth of the early 1990s.

The apparent ability of the UK to sustain its drugs industry and even regenerate it at a time of consolidamany causes

Some benefits the UK has in common with other countries. There is a strong science base which in the past has received funding from government and research

However, the erosion of research has been enough to cing regulatory scheme prompt drugs industry calls (PPRS), has also been cred-

1975 76 77 78 79 80 81 82 83 84 85 86 87 88

Employment in the UK pharmaceutical industry



The company, which employs about 400 people, has market capitalization of £1.5bn

for a reversal of policy An industry council identified "severe problems arising from the current erosion of the science base in terms of infrastructure and equipment, and the lack of practical skills of many of the new

The UK drug pricing sysstate support for scientific tem, the pharmaceutical pri-

Under PPRS, which was set up in the 1950s, companies are free to set prices provided they make a return on capital invested which is below a ceiling set by government. This is considerably freer than the rules in most of the rest of Europe, where drug prices themselves are set by govern-

pharmacenticals sector.

ited with encouraging a

Some companies, notably Merck of the US, are opposed to the PPRS. It is opposed to any controls of a free mar-

It and other companies want a free market across Europe, not least to eliminate the price differentials between countries that have fostered "parallel importers", which buy medicines in countries where set prices are low and - using the European single market's open borders – take the medicines to high price countries for re-sale.

Last month the terms of tages for the notoriously liti-PPRS were renewed for another 18 months in an interim review of the scheme. Merck senior executives privately concede that they have little chance of reforming PPRS in the

The very stability of the PPRS has been a benefit to the industry in the UK, according to Mr Ketth Krzywicki, president of Pharmacia & Upjohn UK.

"It means you can look 10 years ahead with reasonable confidence, and that is the ength of time it can take to research and develop a new

According to Mr Stephen Kon, pharmaceuticals industry lawyer at the law firm SJ Berwin, the UK has advan-

gious pharmaceuticals "UK courts tend to refer matters to the European

level much faster than in many other countries." he says. "And that means that problems (relating to Europe-wide issues) are dealt with more quickly".

But Mr Kon feels that the presence in London of the European Medicines Evaluation Agency (EMEA) has made little difference yet to the UK's attractiveness to

"It's like those US compa nies that put their offices in Brussels in the belief that Brussels would become the Washington of Europe," he says. "But Europe is not federal like the US."

Fiscus research centre in Loughborough was taken over by Astra

far is that only a handful of regulatory offices in the UK, although Pharmacia & Upjohn cited the EMEA's nator's brand. presence as a contributory factor to its decision to put its headquarters near Lon-

Far more important, he says, is the fondness with which successive UK government have looked on the drugs industry as a source of

employment and exports. The UK is unusual in having the health department as the industry's sponsor and its biggest customer by far.

That has not stopped governments from occasionally imposing modest price cuts on drugs. And the UK has by inadequate state spending

Certainly, the evidence so of generic prescribing - in which pharmacies dispense companies have set up small the unbranded version of a patent-expired drug rather than staying with the origi-But such measures are a

> long way from the windfall tax the French government industry last year and government price controls in Italy which have brought repeated threats by Italian companies to relocate out of the country.

in the UK the drugs industry is largely happy

The main danger it sees is that the flow of science one of Europe's highest rates on higher education.

THE US • by Tracy Corrigan in New York

Drugs companies will boost earnings by lifting sales volume, not

their prices

pharmaceutical companies are back in favour with investors, and analysts are singing their US corporate earnings growth is about to slow, many US pharmaceuticals produce growth of more

than 10 per cent. Drugs companies will appealing to HMOs. achieve this not by forcing through big price rises - the tn the past - but by generating strong sales volume growth. At the same time. they are maintaining or expanding heavy investment in research and develop-

This is a far cay from circomstances just a few years analysis say. ago. At the beginning of the decade many considered the outlook for pharmaceutical almost hysterical in the early 1990s about the impact of government health reform and managed care," says Mr Alex Zisson, pharmaceuticals analyst at Hambrecht & Quist. In the event, the radical healthcare reform envisioned by the first Climton. administration did not really get off the ground.

Managed care - the bulkbuying of healthcare aged care companies are through insurance compa nies, shifting power away from doctors and patients and into the hands of insurers - did take off. Many Americans, often through company schemes paid for by their employers, now belong to so-called health maintenance organisations, which frequently limit patients' choice of doctors as well as the range of treatments they can receive.

But even then, "managed care hasn't turned out to be the monolithic industry" that had been feared, says Mr Zisson. Pharmaceuticals companies were concerned that the increased clout of managed care companies, with their buying power, would allow them to force nassive discounting of drug

While HMOs have won discounts, these have generally been fairly modest. According to surveys drug prices line with inflation, at 2 per

cent to 4 per cent, compared looking more and more at at the beginning of the decade.

been able to compensate for weaker price inflation with in the long run. increased sales volume. HMOs have been willing to buy more drugs because: they prefer patients to get drugs rather than expensive more expensive surgery. Drugs companies have been successful in developing companies are expected to drugs which can avoid the need for later surgery -which are particularly

The fastest growing cate-gory last year was cholesterpolitically unpopular and ollowering drugs, according arguably unsustainable to Lehman Brothers' approach that has been used research. These can prevent facing patients who are not treated early. Lipitor, a new cholesterol reducing drug to be marketed by Pfizer and Warner-Lambert this year, could have sales of more

"More and more studies are starting to show that there is nothing as cost companies in the US was effective as a good drug," Mr bleak. "Wall Street was Zisson said Only 7 per cent of healthcare spending in the US was on drugs, compared with 12 per cent in Europe, he added. Europe, he added. Mr Mario Corso, research

analyst at institutional brokerage Rodman and Rencals and managed care com-

However, the rapid pace of

according to Mr Zisson, but not for all drugs.

shaw, agrees that there has been "an improvement in the way that pharmaceutipanies work together. Man-

apies" that will save money

new drug approvals by the US Food and Drug Adminis tration is unlikely to be repeated this year. Last year praises. Amid concerns that stays in hospital and even 58 new compounds were approved, according to Rodman & Reushaw, compared with an average of 25 to 30. Mr Corso believes that the number of drugs approved this year will be back in line with the average, as "a good part (of last year's approvals) was the backlog" of drugs waiting for approval. The FDA's approval process is getting quicker for some eas like cancer and Aids',

> Still companies have been specessful at creating more powerful drogs within an existing class or better treatthan \$400m in the US alone, ments which will replace earlier drugs. Among this year's big product launches are Trovan, a quincione antibiotic developed by Pfizer which could be launched by the end of the year, and Rezulin, a diabetes drug

from Warner-Lambert. There has also been a spate of "lifestyle" drugs. such as Propecia from Warner-Lambert for male pattern baldness. Redux, an antiobesity drug from American Home Products, last year generated \$132m in sales, according to Argus

Research. But competition between

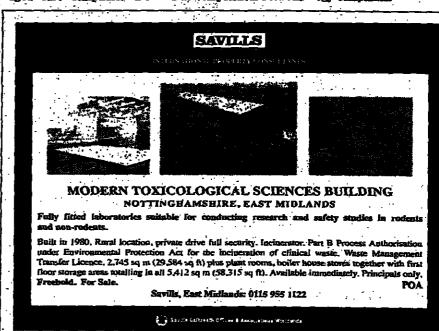
with 6 per cent to 7 per cent the longer-term costs of tor, the new cholesterol lowhealth care and are more exing drug from Warnerwilling to pay the price of Lambert and Pfizer, will Drugs companies have more expensive, newer there have to compete with existing products, Zocor from Merck and Pravachol from Bristol-Myers Squibb.

Still, "the rapid pace of cholesterol drug prescription growth is likely to be sustained for much of the rest of the decade" according to .Mr. Jerome Brimeyer. Lehman Brothers' pharmaceuticals analyst in Doctor's Orders, a recent report.

The result of increasing head-to-head competition on drugs is more spending on more aggressive advertising. US pharmaceutical companies run television and press advertisements touting the superiority of their prescription drugs over those of their rivals. This is a new phenomenon – although the practice has long been used for over-the-counter drugs.

According to Lehman Brothers spending on directto-consumer advertising for prescription drugs has doubled in the past two years. Spending on research is

also increasing. Pfizer is increasing its R&D spending by 20 per cent to \$2bn this year, Mr William Steere, the chairman and chief executive officer, said: "As a company, we are entering an era of unprecedented new-product opportunities." As well as having speeded up its own research processes, drugs companies are entering more joint ventures and licensing agreements with mainly US-based biotechnology companies.





According to the ancient Chinese philosophy of yin and yong, the universe is composed of opposing but interdependent forces. # Interestingly, this philosophy resembles the concept of homeostasis, the natural balance that occurs within living organisms, including the harmony between antagonists and agonists that regulate vital functions. Thus, an important factor in the search for new medicines is developing compounds that work together with the body's own restorative and regenerative abilities. ■ To lead healthy lives, we must seek balance with nature, with society, and within ourselves. As a leading pharmaceutical company, Takeda is striving to help people attain this balance.

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PHARMACEUTICALS

Despite optimism over strong earnings growth in 1997, chief executives refuse to take the upbeat mood for granted. More bids and deals might be just around the corner, writes Daniel Green

Feelgood factor is back but industry stays wary

n 1996 the world's phar-latest drugs. While the treat-ing, therefore, drug compaenjoyed one of its most profitable recent years. Indeed, the industry has entered a period of calm there has not been a hostile bid in the sector since 1995 and no large mergers for a

money the old fashioned way by selling plenty of goods at high profit margins. pharmaceuticals groups from doctors and patients recorded double-digit earnings growth in 1996, compared with an average for US companies of about 8 per

Chief executives, such as Mr Richard Jay Kogan at Schering-Plough of the US, believe 1997 will be another nell, president at Pfizer of year of good earnings the US. "We did no [price] believe 1997 will be another growth, with the percentage share "around the low to mid teens".

Drug companies offer two explanations for this strong were static - officially performance which has come in spite of continued efforts to control healthcare spending by governments and other healthcare buyers, such as US health mainte nance organisations (HMOs). First, the use of more effective drugs can itself

save money by allowing patients to leave expensive hospital beds sooner. Cutting costs elsewhere in the health system may be a better way of saving money. therefore, particularly as

drugs account for only

between 10 per cent and 20

per cent of national health-An example of this is the reduction in demand for beds in Aids clinics, follow-

ing the introduction of the

\$10,000 a year, the cost of a bed can be \$1,000 a day. Second, HMOs are finding it harder to buy drugs at dis-

count prices.

costs by limiting the number of drugs in each medical Companies are making area their doctors can prescribe and then negotiating discounts with the suppliers. But in the past year they worried that their choice of treatments was being cur-

> "You look at the 1980s [when HMOs were a rarity]. and this industry was raising prices 8 or 9 per cent a year," says Mr Hank McKindiscounting until about four years ago and price rises went down to zero."

> Last year, however, was different. While price rises despite a rise in sales, revenues actually rose, partly because smaller discounts were being given, he con-

With sales and profits ris-

Roche

maceuticals industry ments can cost more than nies have seen no need to indulge in the mergers and takeovers of the early 1990s. They have, however, not

been idle, even though tactics have remained cautious HMOs have sought to cut and conservative. Last month, America's biggest drugs company, Merck, announced a \$5bn purchase of its own shares. It was the latest, and big-

gest, share buyback in the Most US and European have come under attack drugs industry, and comes on the heels of a \$3bn buyback by the same company last year, and a host of smaller ones from the likes of Chicago's Abbott Laboratories and New Jersey's Schering-Plough.

For tax reasons, share buybacks are rare in Europe. But stock market analysts and finance directors are busy studying the rules on the legality and tax status of

Some like what they see. On March 19, analysts at Credit Suisse First Boston declared that a buyback by Switzerland's Roche was "much more likely than a major acquisition". After at least two years of

> patients, as well as genetics research that is increasingly suggesting that a given drug might work for some people

> > last month, "It may be the one that works best for a proportion of patients." There has been a similar

restoration of faith in the effectiveness of using a sales force. The mergers of the

about to make a multi-billion dollar takeover offer for a rival drugs company, the idea that it might spend the instead is striking. Tax questions have not

stopped some other Euroways of handing cash back to shareholders. Last month. the world's biggest drugs company, Switzerland's Novartis, raised its dividend payout by 19 per cent, at a time when sales and profits grew by only about 5 per

The change to a more riskaverse mood is clear in two other areas. In the early 1990s, many drugs industry executives declared the death of the "me-too" drug. one that was similar to existing products and designed to take 5-10 per cent of a large and established market.

The changing healthcare environment meant that it nies including Bristol-Myers was no longer worth developing such drugs. HMO drug lists of the two or three medicines in each medical area their doctors could prescribe would shut out the also-rans. Pressure from doctors and

and not others, has, however, changed that. with the me-too drug," said a not been tackled by the senior executive of a US pharmaceuticals company

chiatrists. early 1990s were followed by the size of our US sales force done.



ob cuts in sales forces, the justification for which was have a whole new generaclaimed to be changing patterns of drug purchasing. The growth of buyers' groups, especially, but not exclusively, in the US meant that fewer sales people could

negotiate larger deals. But the past six months has seen a series of recruitment drives by drug compa-Squibb and Schering Plough

and Novartis. have increased its US sales force from 2,300 to 3,500 since 1994 and its non-US sales force from 6,900 to 10,000 over the same period.

The companies argue that

the change of heart is because of the number of new drugs being launched. In addition, some of the new "There's nothing wrong drugs are in areas that have drugs industry before, such as Alzheimer's disease, multiple sclerosis and schizophrenia. That requires the creation of specific sales forces to serve specialists. such as neurologists or psy-

in the past five years. We tion of representatives," says Mr Hank McKinnell, Pfizer's president. "Doctors don't resent it, I think doctors call them rather than them call-

The radical restructuring which took place in the early 1990s may now, according to many US company executives, centre on Europe, where there still exist a number of mid-sized compa-Pfizer, for example, will nies that have so far not been involved in the industry's reconstruction." Mr William Steere, chief execu-

ing on the doctors.

tive of Pfizer, says. "Although the pool of possible candidates for merger has shrunk fairly substantially in the last few years, some of the weaker European companies will look at

"There will be some consolidation, and some of it will be hostile."

In Europe, views on whether further restructuring is likely are divided. Sir Richard Sykes, chief executive of Glazo Wellcome is "We've probably doubled there will be more big deals

But Mr Klaus Pöhle, chief financial officer of Berlin's Schering, one of the midsized European companies takeover targets, disagrees. "There is room for global medium-sized companies if their focus is tight enough,

diagnostics and female bealth. That may be the case when the industry as a whole is performing well, but the risks of relying on one or two areas may

he says. Schering itself is,

for example, number one in

stances change. Novartis is one company continually questioned about when it will make takeover offers - perhaps not surprising, given that its cash pile is increasing at more than SFr3bn a year.

become apparent if circum-

Dr Daniel Vasella, chief executive, says: "I am not concerned that we are cash rich, but we are not a bank and will not sit on the money like Scrooge," he

"But we will be prudent among those convinced that Remember, these are the good times. They will not

IN THIS SURVEY

remarkably good has The US: Pharmaceutical companies are back in favour with investors Page 2

Switzerland: Adopting to a changing market is as important as finding new wonder drugs

Japan: Observers say the fragmented pharmaceuticals sector must undergo substantial consolidation France: An eventful and curious time for the French

Biotechnology: Symbiosis puts down some roots R&D: The global industry has increased research and development spending fourfold over the past

Marketing: Governments and researchers benefit from over-the-counter sales, but do customers?

Production Editor: Phillo Sanders

For all those who think spring flowers are just something to be sneezed at. Hoechst.

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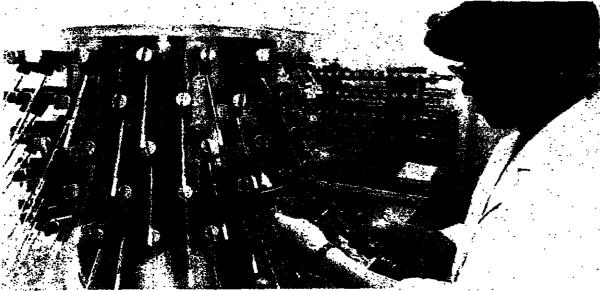


allergy sufferers finally catch their breath.

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JAPAN • by Bethan Hutton in Tokyo

onsolidation prescribed

Attempts to cut the nation's drugs bill mean that companies must seek new income

The wave of mergers in the world pharmaceuticals industry has so far passed Japan by: but industry observers say that Japan's fragmented pharmaceuticals sector must undergo sub-stantial consolidation if it is to compete in changing markets, both at home and

There are more than 1,500 pharmaceuticals manufacturers in Japan, most of them tiny. There have been just 10 mergers or acquisitions among them since 1987, and none of any great size. Japanese corporate culture views mergers and acquisitions (M&A) negatively: they are seen as a last resort for companies which would otherwise face bankruptcy.

However, one significant merger is in progress: Green Cross is to merge with Yoshitomi, under the Yoshitomi name. But this is hardly a sign that Japanese attitudes to M&A are changing - it is seen as a rescue operation. given the continuing law suits related to Green Cross' involvement with HIV-infected blood products in the

Yoshitomi's business was also in a poor state, and it larger market share, ensure it sympathetic treatment from the Ministry of Health and Welfare (MHW) on drug pricing, and put off preda-

"It is a kind of poison pill," says Mr Shigeru Mishima, pharmaceuticals analyst at UBS Securities in Tokyo: Green Cross brings its legal liabilities to the match.

Mr Mishima believes that mergers will become increasingly necessary for survival, particularly since the megamergers of European and American companies give their Japanese subsidiaries larger shares of the domestic market. According to Mr Mishima, it is widely rumoured that overseas pharmaceuticals companies have approached a number of Japanese companies. including Yoshitomi and Tanabe, with merger propositions, but they have so far all been rebuffed

The rationale for consolidation in the Japanese market is obvious to Western eyes. For example, the profusion of pharmaceutical manulacturers in Japan means that much of the R&D work is low-level and duplicated elsewhere, and therefore brings low returns.

Sittingbourne



want to acquire marketing networks, not research and development (R&D) facilities, in Japan, so could easily cut costs by dropping R&D in any acquisitions. It is still difficult to make full-time employees redundant in Japan, however, which means that efficiency benefits from mergers would not be as great or as immediate as in the US.

Japanese culture is a barrier to internationalisation in areas other than resis-Yoshihiko Yamamoto, pharmaceuticals analyst at Salomon Brothers in Tokyo, points out, the new internationally harmonised stanstill a tradition that the doctor knows best, and patients are rarely consulted or given detailed information about their own treatment, even to the extent that it is still com-

cer patients that they have the disease. Moving from this situation to full informed consent is a significant leap; the response so far has been to move trials over-

Other influences are also at work, adding to the need to expand overseas or improve efficiency domestically. One is government pressure to reduce drug prices. Japanese doctors prescribe more drugs than their counterparts anywhere else tance to mergers. As Mr in the world, Japanese pharmaceuticals are among the most expensive, and public bealth insurance covers almost the entire cost of medicines. All of this, comdards for clinical trials bined with Japan's rapidly require informed consent ageing population, have was a likely M&A target. from all participating prompted the government to drugs bill

Over the past few years, the MHW has been making annual cuts in the official prices at which doctors are reimbursed for the drugs mon practice not to tell can- they prescribe. The next

tranche of cuts, taking effect in April, averages 3 per cent. So far, however, there has been no significant decline in pharmaceutical consump-

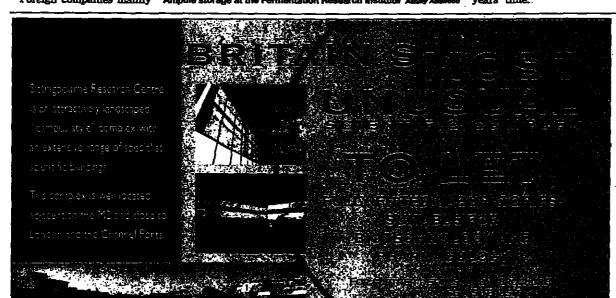
> Patients only pay a fraction - on average 12 per cent of the cost of medication. so they have had no incentive to react against overprescription. The government's next tactic is to increase patient co-payments, but this has been delayed by protests from the medical profession.

Even if government measures reduce the volume and cost of drugs prescribed per patient, the overall drug bill is unlikely to decline over the long term, as the ageing of the population increases ever, profit margins for pharmaceutical manufacturers will be affected, so companies are looking abroad for new income flows

A few Jananese commanies are already taking significant steps in this direction. Takeda, for example, has been expanding its oversea network, and has plans to list on the New York stock exchange. Eisai is also developing rapidly abroad. It has not yet launched its latest key product - Aricept, a drug for Alzheimer's patients - in Japan, but it is aheady on the market in the US, through a partnership with Pfizer, and will soon be launched in the UK then the rest of Europe. As yet, Eisai is still dependent on links with partners such as Pfizer, because it does not have a complete marketing network of its own, but that may soon change. Eisai report edly hopes to increase the proportion of overseas sales from less than 10 per cent now to more than 35 per cent over next few year

Companies which follow this path may preserve their independence, but it seems unlikely that that there will be 1,500 Japanese pharmacentical manufacturers in 10





FRANCE • by David Owen in Paris

Bull market for sector's stocks. despite Juppé's special charge and slowing sales

It has been an eventful and, in some ways, curious time for the Freigh pharmaceuticals industry. On the one hand, last year

may go down as the year France's bard-pressed centre-right government, anxlous to rain in the country's stubbornly high social secu-rity deficit, and hence improve its chances of qualifying for the single European currency, finally succeeded in putting a brake on domestic drugs sales.

According to IMS Interna tional, the specialist pharmaceuticals industry market researchers, sales of pre-scription drugs in France rose only 2 per cent in 1996 to \$15.1m, one of the slowest rates of growth in the world's top 10 markets.

Analysts attribute this largely to the pressure the French government has put on doctors to prescribe fewer drugs to patients generally reckoned to be among the biggest per capita consumers in the world.

The reforms have triggered a strike among young hospital interns, or trainee specialists, who argue they will deny them a just return on their long training, many observers now expect growth to remain subdued for years to come.

We may be at a turningpoint for French healthcare," says Mr Philippe Cottet, pharmaceuticals analyst with Cholet-Dupont in Paris. "Perhaps the growth rate will not stay as low as 2 per cent, but it will remain under 5 per cent for some time.

In the light of this, it is perhaps surprising that the year was also marked by a raging bull market in the shares of the country's leading pharmaceuticals companies, which rose between 60 per cent and 85 per cent year-on-year on the Paris stock market. This is all the more remarkable as compa-ities were also subject last said to have given compa-



year to a special FFr2.5bn charge, requested by Mr Alain Juppé, the prime minister, in late 1995, as part of measures to reduce the country's welfare deficit.

Analysts point to three reasons why investors were so keen to buy into the sector, in spite of aluggish growth in the underlying

First, the hig French companies are increasingly international According to Mr Cottet, as recently as the late 1980s French companies had very little direct presence in the US market - by far the world's largest. Now, Rhône-Poulenc owns 68 per cent of Rhône-Poulenc Rorer, a US drug group with more than \$5bn in annual sales. while Sanofi bought the prescription drugs business of **US-based Sterling Winthrop** in 1994 and last year

strengthened its presence there further by acquiring Book Pharmacal of St Louis, While figures compiled by the Syndicat National de

l'Industrie Pharmaceutique. an industry body, suggest French companies' presence in US and Japan is relatively small compared to groups from some other countries. they nevertheless have greater exposure to comparatively fast growing markets outside France than only a few years ago.

Second, the reforms are

aggressively on higher mantrol spending one analyst, there is con erable scope to companies "optimise" the perfor mance of their French prod uct portfolio. His estim companies are likely to be able to secure overall margin improvements in this way

for at least a year or two. Finally, investors were gambling that a wave of restructuring was in prospect in a French pharmaceuticals sector subject to markedly less consolidation than has occurred in many other countries in recent years. "The market has speculated . on a trend towards concentration in France," says Mr Arnaud Delépine, pharmacenticals analyst with Société Générale in Paris. We had no really big companies. France was the country where the fewest significant rapprochements had taken place."

Such feelings were finally confirmed last December. . when Hoechst of Germany announced it would buy the 43.5 per cent of the French group Roussel Uclai it did not already own. The price of DM5bn, or FFr1,530 a share, was well over 80 per cent higher than Roussel's share price at the start of

A further announcement came later the same month,

chemicals giant that was a majority of the phar-racesticals group. Sanofi, ved horice it might sell smal Sanoff should move age other pharmaceutical it might sell of atories, through a ger, injurier to speed up development and increase its profitability". EM said, while emphasising it wanted to remain an important

Much recent comment on Sanoti has focused on expec-tations surrounding a number of new products. Mr Jean-François Debecq, chairman, has said he has three molecules that could each generate annual sales of at Teast \$1hn.

One is clopidogrel, a new heart drug also known as Plavix, that is due to he launched next year by Sanofi and Bristol-Myers Squibb of the US. Another is irbesartan, a new type of treatment for hypertension which was co-developed with Bristol-Myers Squibb and is awaiting regulatory approval in the US.

The third is tiludronate, an osteoporosis treatment also known as Skelid, which is already being launched.

So far there have been plenty of rumours, but no deal has actually been announced. If that announcement comes soon. if could put 1997 on course to be as eventful a year for the sector as 1996.



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FINANCIAL TIMES THURSDAY APRIL 24 1997 †

failure of innovation

Producers are having to deal with ageing drugs and pressure for volume discounts

When Hoechst confounded its fans and critics last that not one of the country's month by abandoning plans for a stock market listing of its pharmaceuticals arm, and development pipeline. HMR, it brought into focus a dilemma facing all of Germany's drug makers.

The industry is increasageing drugs and pressure to offer volume discounts. Many German producers have lost ground in the process. The country supplies

world's 64 leading medicines, according to IMS International. This compares with 24.2 per cent for the UK and 84.5 per cent for the US.

This performance is set to get worse, unless German producers can pull off a strategic coup. The problem is leading drugs companies can boast a first-rate research

Schering's main areas multiple sclerosis and contraceptives - are dogged by controversy. Bayer's pipeline ingly having to deal with would be adequate for a much smaller company. Hoechst and BASF are similarly short of new and innovative drugs.

All of these producers would like to upgrade their

the biggest such deal, within Germany, with the 1995 purchase of Marion Merrill Dow for \$7.1bn. BASF has also dabbled, with the £850m purchase of the UK's Boots pharmaceuticals business. These deals delivered

wider marketing networks. But they did next to nothing for the German producers' research and development. Another solution is the

introduction of a sharper focus on drugs. For the mixed chemicals and pharmaceuticals producers, this path was blazed by ICI four years ago. The group was then suffering from a lowgrade pipeline, exacerbated by two high-profile drug failures in late-stage clinical trithen split itself into two more specialised businesses. Today, its demerged life sciences operation, Zeneca, has one of the strongest R&D pipelines in the industry.

But the pressure on mixed companies to follow suit is not driven by R&D considerations, or even managerial

portfolios. Some have looked the potential to release towards acquisitions as a shareholder value. The sepafirst step. Hoechst pulled off ration of Zeneca ended the discounting of a premium pharmaceutical stock to take account of a raft of sluggish and difficult chemicals businesses. On this basis, Bayer argues that separation is sary, a whim borne of shareholder fashion. And Bayer has long managed to achieve acceptance as a

> while retaining a predominantly chemical and increasingly cyclical product portfo-BASF is similarly adamant that there would be no benefits in carving out its life science operations from the rest of the group. It says division would hinder the

integrated production that is

pharmaceuticals company

the group's particular forte. Hoechst, however, decided R&D effort radically, focus-ing much more tightly. It many's tax laws made a simto engineer a split. Gerple demerger prohibitively expensive. But a separation of the drugs and chemicals businesses into stand-alone companies, owned by a single holding company, made possible the listing of effec-

tively demerged entities. The group has now opted for a simpler structure. In a issues. The incentive lies in deal with Swiss chemicals

year, it found a way of leaving specialty chemicals without triggering a tax nightmare. It has decided to offload the rest of its chemiclever ways.

tions to the R&D problem Hoechst is marching in time with its German competitors Bayer and BASF. All three companies are promising a much stronger pipeline in future, and acquisitions will still feature in this.

of small bolt-on purchases on its drugs side. To judge by recent buys these will not bring in vanguard technology or pipeline hopes, but they will fill in gaps in the group's know-how and activities. BASF aims to concentrate on pharmaceutical acquisitions in Asia, and has already set off in this direction. And all three of the main German companies are

The result will be a Hoechst group that is a life sciences group - Zeneca by another path. But the transformation will be slower than initially planned and this, crucially, will provide extra time to upgrade the group's mediocre pipeline. In searching for new solu-

Bayer has flagged a stream

five new products launched

chasing deals with promising biotech companies. R&D managers at Boehringer Ingelheim, the world's abandoned 22 of 37 fields of largest private drugs com-

speed and flexibility. Boehringer Ingelheim, which had sales of DM6.43bn in 1995, is in a position to boast such insights. During the 1980s its R&D output ground to a halt, with just

in the decade to 1992.

It has set about transforming itself with a vengeance However, according to and has appointed an R&D steering committee. It has research, and pumped up its pany, success in securing remaining projects, It has biotech deals depends on pulled off several hotly chased biotech alliances.

And with four new products launched last year, three due this year and four next year, the group's pipeline has been transformed: it will have 20 new products ready by 2002.

The group's German com-

similar R&D upgrades. But, says Professor Krebs, head pharmaceuticals operation, mergers with other companies suffering from undisci-

Improving R&D output requires ruthlessness of purpose. On this basis, the credibility test for German wannabes will be evidence that

they have left behind their

ponderous ways to become

newly tough and nimble.

SWITZERLAND • by William Hall

New leader emerges from shake-up

Adapting to a changing market is as important as finding new wonder drugs

Switzerland's pharmathrough its biggest shake-up since the merger of Ciba and Geigy more than two decades ago. A year ago the pecking order in terms of Roche, Sandoz and Ciba. Following the merger of Ciba and Sandoz at the end of last year, the tables have been

bearer – Novartis. tion in nutrition. But it is in maceutical research. pharmaceuticals, where the

dicine

merger will be judged. vider-oriented, is becoming increasingly payer and consumer driven. "We face refill the group's new prodincreased risks as stringent uct pipeline with a diverse cost control measures in range of products which many national markets means that there is no lonmake the search for pharma- ger any danger that Roche ceutical innovation more will become as dependent less attractive," says Mr with Valium in the 1970s. Alex Krauer, the former Ciba chairman, who now mer chief financial officer of heads the combined group.

Astra, a Swedish pharmaceu-

to be an important source Roche as the "Rolls-Royce" for innovation, but unduly of the industry which is risk-centred politics make poised to start "harvesting" market entry of genetically the benefits of a new generaimproved products more dif-ficult. In addition, a distinct consolidation process is new aids drug, to Xenical(changing the nature of com-petition." Ciba and Sandoz anti-obesity), Posicor (an anti-hypertensive) and Tashave responded to this challenge by combining their businesses just as Ciba and Geigy did in 1970.

dominated the Swiss city of Basle for more than a cen-tury, faces the same set of most independent analysts challenges, as does Ares-Ser- share his enthusiasm and ono, a Geneva-based com-pany, which is world leader half of Roche's drug sales in the treatment of infertility. With annual sales of just ing from new products. If \$800m and a workforce of Roche is going to use some 3.469. Ares-Serono, is now of its SFr15bn cash pile. Switzerland's third biggest most analysts believe that it pharmaceutical company. The fact that both are successful companies which drugs rather than expand it have not yet felt it necessary to bow to the same pressures that forced Ciba and Sandoz tical companies have proved to merge is a reminder that remarkably resilient over Novartis has the most to the past century in adapting to the changing market

the merger of Ciba and their future hinged on manu-Geigy could be regarded as a facturing dyestuffs. Today, it depends on adapting the latfor years by internal rivalest discoveries in genetic ries. Combining two very dif- engineering without alienferent corporate cultures ating an increasingly suspiwithout losing business clous Swiss electorate. For momentum will be a chal- 50 years, Ciba. Geigy and lenge for Mr Daniel Vasella, Novartis's 43-year-old chief executive, who was still they are united in one comworking as a hospital doctor pany. If Switzerland's phar-

Vasella has risen to the top much on its ability to anticiof Novartis worries some pate the changes in the marconservative critics. They ket place as in its ability to point to the apparent diffi-find new wonder drugs.

culty Novartis had in filling the top slot in its importan pharmaceuticals operations as a sign that the group does not have the same sort of management in depth as some of its rivals. Then again, Novartis's willinguess to draft in new execceutical industry is going utives at a senior level could be viewed as a confident gesture by a company that realises that a country of 7m people cannot hope to provide enough top class execumarket capitalisation was tives to run one of the world's biggest companies.

Roche, for example, has been even more aggressive in bringing in outsiders. Just reversed and for the first over two years ago, it headtime in decades Switzer- hunted Franz Humer, 50, land's pharmaceutical indus- Glaxo's chief operating offitry has a new standard cer, to head its pharmaceutical division, the core of its Novartis, with a workforce business. Mr Humer has of more than 100,000 and an since been promoted to chief annual research and devel- operating officer and stands opment budget of more than a good chance of taking over SFr3bn (£1.3bn), is a giant in from Mr Fritz Gerber, 68, an industry of giants. It has who has headed the comspun off Ciba Specialty pany since 1978. More Chemicals to its sharehold- recently, Roche has hired a ers and set its sights on Briton, Mr Jonathan becoming the world's lead- Knowles, head of research at ng life sciences company. It Glaxo Wellcome Europe, to is number one in agribusi- join its executive committee ness and has a strong posi- as head of worldwide phar-

In the past these types of company describes itself as a appointments would only be "strong number two", that made by companies in trouthe success of the Novartis ble. However, Roche's compound growth in earnings of The reasons for the merger 25 per cent a year over the are summed up in Novartis's last decade, is one of the best first annual report. The in the industry and it owes a health care sector, once pro- lot to Professor Jürgen expensive and its rewards again on one drug as it was

Mr Peter Sjöstrand, a for-"Biotechnology is proving tical company, describes mar (for use in Parkinson's

disease). Mr Sjöstrand may be Reche, which along with Pharma Vision, an invest-Ciba, Sandoz and Geigy has ment fund he advises, is Roche's biggest non-family over the next five years comwill be to buy a business research base

Switzerland's pharmaceu-It took a long time before place. A hundred years ago Sandoz co-operated closely in a business cartel. Today, maceutical success story is in Berne 10 years ago.

The speed with which Mr

The speed with which Mr Working for a Healthier Future



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Fast track to approva

The new regulator has become 'part of the scenery' within two years

The new regulator across the EU.

The experiment has largely been a success. In its brief life the EMEA has reviewed scores of applications for drops success. In the self-imposed day thin, a short time for drops success. In the largely been a success, in its brief life the EMEA has reviewed scores of applications for drops success. In the self-imposed day thin, a short time time for drops success. of operation

VI

It is hard to imagine life without the European Medicines Evaluation Agency. Barely two years ago the London-based agency opened for the business of co-ordinating medical regulatory approvals across the Euro-

Now, as Mr Fernand Sauer. its executive director, says: "We are part of the

The EMEA was estab-lished as an experiment in medicines regulations. It was given the difficult task of living and working alongside -but in competition with the national regulators.

small minority of the drugs in the late stages of develop-

For the bulk of new medicines, manufacturers had the ability to choose whether to go for national regulatory

tions for drugs approval. It has recommended 44 of them be given marketing approval across the EU, of which 33 have received it from the European Commission. The remaining 11 are still being considered by the Commis-

Only six drugs out of the 80 submitted have been withdrawn by the companies that developed them - a move which is not unusual for national regulatory bodies to

Drugs that have been launched after EMEA recommendations include the new generation of Aids drugs that have been credited with a sharp reduction in demand The only products that for hospital beds by Aids were compelled to go patients. The approval for through the EMEA were bio Norvir, made by Chicago's technology medicines, a Abbott Laboratories, took just 69 days.

But it has not been and entirely smooth run. There have been tensions with national regulatory bodies and drugs companies have complained, privately, that approval or to test the the EMEA's record on speed untried EMEA in an effort to and efficiency is not as good of questions the regulators BSE issue also led to talks in

Mr Sauer is keen to say that the EMEA's reviews have all been carried out within its self-imposed 300-day limit, a short time compared with the review times of most regulators.

But pharmaceuticals company executives point out that the EMEA can "stop the clock" on the approvals so that the actual time between regulatory submission and a decision can be much longer. Biogen's multiple sclerosis nent Avonex was officially recommended for approval in 216 days. But this excludes 307 days of

stopped clock time. Mr Sauer responds that the clock is stopped only when the EMEA requests further information from the company, and then almost always only for one month. "Everything worked to plan in the first two years," he says, "And now we are turning into a routine what

was a creative process." The agency is branching out into new activities. It has been offering scientific not become fully funded by advisory services to pharmaceuticals and biotechnology companies in the early stages of clinical trials. The aim is to reduce the number

submitted for approval. The EMEA has advised on 80

That service is free at the moment. Mr Sauer has drawn up plans to start charging as part of the aim of reducing its reliance on subsidies from the European Commission. But the EMEA has been winning its budget battles too, says Mr Sauer. "Last year we got impor

tant European parliament budgetary support in the he says. "So in 1997 there are Ecu 14m in subsidy matched income (from pharmaceuti-cals and biotechnology com-panies). The plan for 1998 is to freeze the subsidy while increasing the fee income to between 19m Ecus and 20m Ecus." Some of the extra revenue will come from services, such as the scientific advice, and some from a proposed company subscription system to replace the fees. Mr Sauer is adamant, however, that the agency should

The BSE crisis has shown that we should not be paid 100 per cent by the industry we regulate," he says. The

the private sector.

Approval for the Aids drug Norvir, made by Chi-

Brussels over whether the EMEA should expand its remit to cover food, as is the case with the US Food and Drug Administration.

The answer, says Mr Sauer, was that it should not. The mechanisms of regulation are very different, not least because drug regulation happens before marketing while food regulation is about goods already on

So it appears that the EMEA has succeeded in

establishing itself as part of the medical regulatory framework for Europe but some of its possible fileds of influence have been circum-

scribed Much remains to be deter mined. For example, should its remit be extended beyond new drugs to reformulations of older drugs - such as slow-release tablets? Such questions should be answered before Mr Sauer's five-year contract expires in

MARKETING . by Richard Platford

customer satisfaction

Governments and researchers

benefit from overthe-counter sales. but do customers?

The over-the-counter (OTC) is good both for the government healthcare budgets and for the commercial interests healthcare?

In 1995 the OTC market was \$16bn in the US and \$15.8bn in Europe. The world market is expected to rise to about \$65hn by 2000. This rapid growth is being driven primarily by the increase in the number of prescription drugs being switched to OTC status. In the US 63 active ingredients and dosage strengths have been

switched in 20 years. The increase in the fredriven by two reinforcing sets of interests - those of governments to contain costs and those of the pharmaceutical majors to defend their products as they come off patent.

care organisations and insurers, are looking for publicly acceptable ways to address

escalating healthcare costs. A prescription-to-OTC switch shifts the cost of the drug from the government a regime of self-medication. usually for a less costly product paid for by the consumer. This shift not only transfers the prescription drug cost in a uncontentions way, it also saves the health insurers the cost of the physician's visit and administra-

For pharmaceutical companies the OTC market offers an opportunity to extend the commercial lives of drugs for which patents are expiring. Recent experience has shown falls of as much as 90 per cent in sales value within months, if not weeks, of the patent expiry

Not surprisingly then, rather than fight against generic competition to main-tain a modest market share at significantly lower prices in the prescription market, the pharmaceutical company often chooses to apply for approval to switch to OTC status and thus to operate in a market where, although it still has competition - from own-brand OFC rather than generics - it can fight by investing in brand-equity.

This is a particularly effective strategy for the prescription market leaders in a drug category where they can often adopt an advertising tag line of the nature of "... the product most often prescribed by doctors".

Tagamet, SmithKline Bee-cham's indigestion blockbuster, was an excellent example of this. The product was such a large contributor to SB's revenue that some form of defence against generic competition was

By switching to OTC status in June 1995 Tagamet was able to transfer to the new market the value which the consumer associated with the brand name that had become such a familiar product on the doctor's pre-

in a consumer market the product is being protected by brand-equity rather than by patents. Once established as

a brands OTC products can

have a lifespan of many

The flurry of prescriptionto-OTC switches has also led to a narrowing of the distinction between prescription and OTC products over the past decade.

The need to give the drug market is growing fast. This a sense of branding in anticipation of the switch has forced the manufacturers to seek to increase the awareof the research based phar-ness of patients of the prodmaceutical majors. But is it ucts that are being pregood for the quality of scribed for them in the period leading up to the switch On the one hand this

allows the consumer to be more informed and to participate with the physician in the selection of therapy.

On the other it gives the manufacturer the opportunity to invest in brand-ed-

The degree to which this strategy is being adopted is reflected in the level of direct-to-patient advertising quency of switches is being in the US. More money is being spent on promoting prescription drugs to patients than on the traditional promoting of prescription drugs to the physician.

In 1995 consumer print promotion amounted to ing promotion in medical

journals was \$346m Government policies and the politically-charged desire the commercial strategies of in all countries to contain pharmaceutical companies are promoting the OTC marketplace. This might lead to a reduction in the national healthcare budget, or employer-sponsored but thre is a question over healthcare insurance plan to the impact this is having on the quality of health. The OTC user is taking on the responsibility for diagnosing the illness, selecting from the many OTC products, sing the proper dosage, ensuring compliance and deciding when to end treat-

> The OTC user is being asked to recognise when a pre-existing condition advocates against the use of a product - conditions such as asthma allergies diabetes and pregnancy.

This is particularly relevant for the more potent drugs that have recently been switched.

Two other factors increase these concerns. In some markets, such as the US, potent OTC products can find themselves readily available among benign food products in supermarkets, being bought by consumers who have become almost too familiar with the product as a result of the pre-switch direct-to-patient advertising which can itself engender

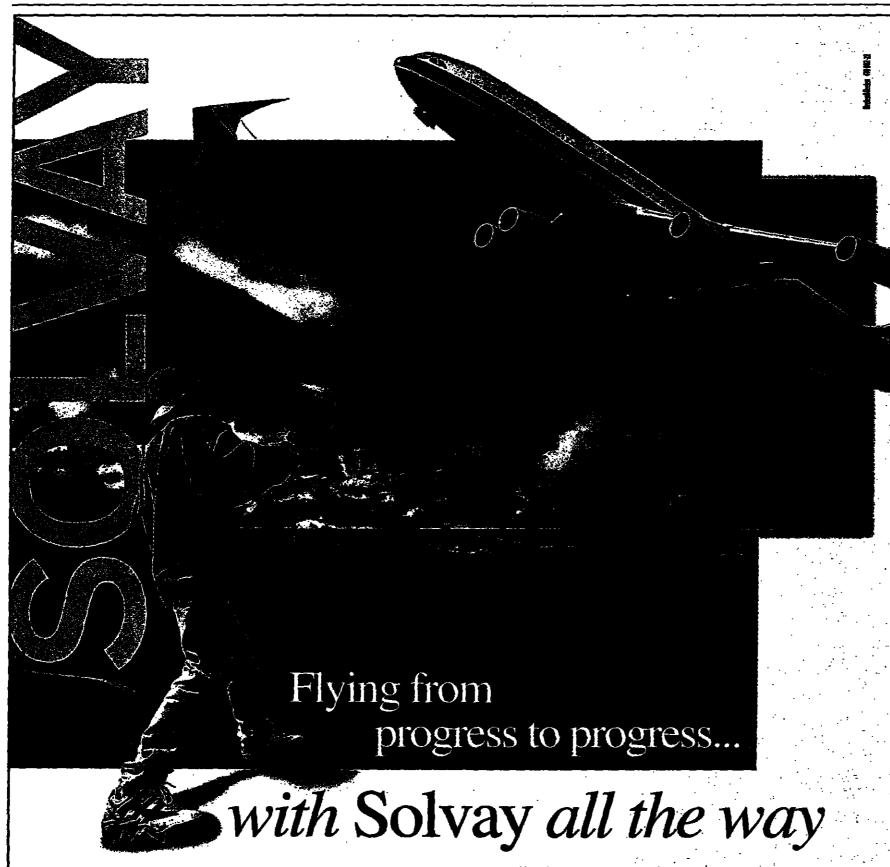
in the UK the government has set out to address this risk by applying the "pharmacy only" caregory, supported by strict regulation about the supervision - and hopefully counselling - that needs to be given by the pharmacist.

Government policy-makers and regulators will continue to promote the OTC market as an elective response to the demands of healthcare cost containment.

They need to weigh the budget benefits that this brings against the risks implicit in this relatively unsupervised market.

Perhaps the US needs to learn from the UK about the "pharmacy only" approach but Europe must not be allowed to overplay the risks that customers may take inappropriate drugs as a justification for maintaining the OTC monopoly still existing in most countries

The author is a partner at the Coopers & Lybrand Phar-



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Industry is aiming for harder targets

Focus is shifting to innovative drugs but 'corporate' culture' also needs to change

The global pharmaceuticals declared publicly by many industry has increased drug company leaders in spending on research and recent years - to increase development (R&D) fourfold the productivity of R&D and over the past 10 years. Yet cut the time taken to bring new drugs have appeared at drugs to market. a steadily decreasing rate

taken to develop a drug, drugs. "Me-too" drugs - fol-from synthesising the mole-low-ups to successful prodcule to first marketing, has remained fairly constant at

ucts already on the market -

made up a higher proportion of the 60 new molecules launched in 1987 than the 37

innovative drugs, designed

to treat conditions for which

there is no existing treat-

ment, generally take longer

to develop than me-toos. At

the same time, the industry

today is aiming for harder

targets - for example degen-erative brain diseases such

as Alzheimer's and auto-im-

mune diseases such as

arthritis. Clinical trials for

drugs in these fields take

longer to perform than for the cardiovascular and gas-

tro-intestinal drugs that

on a set of relevant tasks

with that of your competi-

tors. Benchmarking enables

a company to identify weak

launched in 1996.

On the face of it, therefore, the industry has failed abysmally in its intention -

However, there are mitiduring the same period; in gating factors, which help to 1996 only 37 new molecular explain this apparent failure. entities (NMEs) were One is that the industry is launched - the lowest total far more concerned today for several decades. Mean- than it was 10 years ago to while, the average time launch genuinely innovative

BIOTECH PARTNERS • by Daniel Green **Symbiosis** puts down some roots

The industry has had to rethink the way it undertakes research and development

Biotechnology and the all or part of the cost of clinipharmaceuticals industry cal trials and other issues exist in an uneasy harmony. such as skills sharing. Roy-The promise of new scientific advances in biology and of companies that have been created to exploit them - are undeniable. But the drugs industry has not got where it today is by relying on outsiders.

To accommodate the try has had to rethink the way it does research and

Although pharmaceuticals is one of the world's most profitable industries it is tech product approvals skyalso one of the most isolated. rocketed", according to Bio-Its customers are individual tech 97, an industry annual doctors and the companies report by Ernst and Young. and governments that pay medical bills. Its suppliers Avonex, a multiple sclerosis provide only raw materials drug from Biogen, Vistide, and capital equipment. His- for a viral infection associtorically, the brains in ated with Aids, from Gilead, research, development, sales and Redux, the obesity drug and marketing have been from interneuron.

The pride drug companies take in home-grown skills has probably acted as a any of these components.

Biotech companies and the of this year. technologies they use have been around since the 1970s. But it has been only in the past five years - when the drug industry's profitability came under threat from the cost-control measures of its customers - that working come the norm.

Defining what it means to work with biotech is not easy, since there are two distinct definitions of "biotechnology". One refers to the science of manipulating living materials at a molecular level. This includes altering the genes of, say, bacteria so that they produce insulin, to the kinds of companies that have appeared to exploit this and other tech-

Biotech companies typically start around a single scientific idea. They spend a decade or so losing money before a product goes on sale. Sometimes the idea fails to generate a product and the company fails.

Biotech companies do not need to use the science of biotechnology. Their aim is to invent medicines, whether by chemistry or biology. Biotech companies are, in effect, pharmaceuticals companies without development, sales or marketing.

Biotech companies get their money from a sequence of investors from business angels and venture capitalists to the stock market. In recent years pharmaceuticals companies have become an important source of their capital. According to figures from the US specialist publication. Bioworld Financial Watch, they have probably become the single most valu-

able source of capital. The typical deal has two

components: cash and equity. The cash part con-sists of "milestone" payments that are triggered by a drug's progress through the stages of clinical trials and regulatory approval. It may also include covering

alty payments tend to be

between 10 per cent and 25

per cent. Equity stakes

taken by the pharmaceuti-

cals partner are usually less than 10 per cent. For biotech companies to justify these investments, they must demonstrate that recent success of blotech they are better at inventing companies the drugs indus- drugs than the drugs industry's own research operations. There is a growing body of evidence to sug-

gest that this is the case. In 1996 "the number of bio-

The new products included

The success of these com panies and products triggered a rapid rise in biotechnology company share prices deterrent to outsourcing of in the first half of last year and again in the first quarter

Yet rising share prices have not deterred pharmaceuticals companies from forging alliances with biotech companies, even if the deals are about twice the price they were 18 months ago. According to Bioworld with blotech companies has Financial Watch biotechnology companies raised at least \$3bn from pharmaceuticals companies last year. The figure is less than the \$4.5bn raised from public equity markets but is a serious underestimate. It is the total of deals of which the value has been publicised. This accounts for fewer than half the deals that have been The second definition refers announced but whose details are private. In addition, this figure covers only the payment to be made ahead of commercialisation. If the drug gets that far, then royalty or profit-sharing pay-

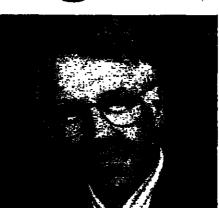
ments would be added Most of these deals have involved US blotech companies and the larger pharmaceuticals companies from Europe and the US. Now the trend may be moving towards mid-sized companies and biotech start-ups in Europe. Companies such as Berlin's Schering are considering ways they can step up the biotech investments in Germany. Several companies, including Johnson & Johnson of the US and Novartis of Switzerland. have established biotechnol-

ogy venture capital funds. These developments look encouraging for further growth in biotechnology, not least because so few deals with pharmaceuticals companies are cancelled. Bioworld counts 21 deals terminated last year - up from 19 in 1995 - compared with 180 forged in the same year - up from 165.

Drug Development (Scotland) Limited Ninewells Hospital & Medical School Dundee, Scotland

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points in its procedures and involving 28 companies. improve them. Although management

were so successful in the Even so, whatever excuses consultants have carried out the industry makes for itself, benchmarking of pharmait is clear that companies need to do more to raise the years, companies have only efficiency of their R&D recently got together to take out during 1996. operations - a need accepted part in a benchmarking proby senior pharmaceutical gramme across the industry, Centre for Medicines One approach involves benchmarking - comparing Research International. your company's performance

The CMR, which is based Carshalton, Surrey, started its R&D benchmarking programme at the end of 1995 with a pilot study

Almost 40 companies based in the US. Europe and Japan (including all the large pharmaceutical groups) took part centical R&D for several in the first full-scale data collection exercise, carried

There will be an annual "macro" study providing under the auspices of the current cycle times for the complete drug development process, using important milestones from synthesis to international launch, and "micro" studies that focus on specific details.

The point is to enable par-

changed company practice. The pilot study, which looked at cardiovascular and nervous system drugs,

the time taken to pass each

mance targets and provide a focus for process improvement initiatives, which will lead to reduced development times and a higher R&D success rate. Although the programme will not be fully established for three more Walker, CMR director, says: "I believe we have already

"corporate culture". This is defined informally as "the way we do things around here" and more formally by CMR as "shared attitudes, values, beliefs and assumpyears, Professor Stuart

tions of people in an organi-Prof Walker belives that "if companies are to improve the drug development process they will have to change corporate culture." revealed large variations in study of the effects of corpo-

from one year up to nearly

panies together twice a year

to exchange and discuss the

data," Prof Walker says. "My

dream is that companies will

advantage comes from the

products they develop.

rather than from the way

One of the more important

they practice R&D."

We are bringing the com-

five years.

milestone. For example the (unnamed) research-based "discovery" stage from first companies in the UK last synthesis to the first human year. Overall, it showed simtest ranged from less than 18 ilar cultural profiles in all months in two cases to more five companies but two of than seven years in three them "were perceived to be others. The time taken to more similar and to have complete the preliminary more creative climates" than phase of clinical trials varied the other three.

Prof Walker says an international comparison would reveal larger differences between companies. "I believe the culture of the country has a major influence. It may be that the UK see that their competitive culture subsumed differences between the companies in our study," he says.

The CMR study did show substantial differences between departments within and elusive - factors each company, It also affecting R&D efficiency is showed that the culture everywhere fell well short of efficient R&D. For example, participants did not have enough time to generate ideas and had too low a propensity for taking risks.

Most encouragingly, reported Ms Shaida Dorabjee of CMR who carried out the study, "there is potential energy and support for change. This can be CMR carried out a pilot immensely valuable in any change management prorate culture on R&D in five

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Cars recovery aids advance at \

By Greg Mcivor in Gothenburg

A sharp recovery in Volvo's car operations helped the Swedish group to almost double first-quarter operating profits in its automotive businesses, in spite of continued weakness in its trucks division.

Group pre-tax profits rose from SKr1.9bn to SKr5.2bn (\$677.9m), although SKr3bn of the improvement came reversal of fortunes at the per cent to 25,350 units, and from an exceptional gain cars unit, which swung from Volvo said it expected to sell

assets. Earnings per share rose from SKr3.10 to SKr9.70. The results coincided with the inauguration of Mr Leif Johansson as chief executive in place of Mr Soren Gyll, but Volvo's most-traded B shares fell SKr1 to close at

Operating earnings from motor activities rose from SKr970m to SKr1.9bn. The increase was driven by a

a SKr191m loss to a SKr1.1bn surplus, in spite of a 10 per cent drop in US sales. It was the division's best showing in the 1990s and was attributed primarily to improv-ing sales of Volvo's new Dutch-built S40/V40 midsized saloon.

Sales of the S40/V40 are back on target after a series of problems last year linked to its launch. First-quarter sales of the model rose 70

up to 110,000 units this year. late 1980s, was the only divi-Turnover across the cars division increased from SKr19.6bn to SKr28.1bn as the number of cars invoiced rose from 85,200 to 94,500. North American subsidiary The operating margin rose and a sharp erosion of Euroto 4.6 per cent, reflecting pean sales. higher volumes and, to a Mr Karl Erling-Trogen, lesser extent, foreign head of the trucks division. exchange movements.

Group sales rose from SKr39.1bn to SKr4I.8bn. vo's profitability since the group has a 13 per cent

Operating earnings slid from SKr78im to SKr804m amid continuing losses at Volvo's

said losses were being reduced at Volvo GM Heavy Truck, its North American

sion not to increase profits, break-even by mid-year, after five quarters of losses, but yesterday admitted progress to restore profits had been slower than expected. In Europe, Volvo's trucks sales slowed by 22 per cent, reflecting softer demand and

increased pricing pressure, which damped margins. Nevertheless, Volvo main tained its European market Trucks, which until last joint venture with General share above 16 per cent and year had underpinned Vol. Motors in which the US said profits remained

EUROPEAN NEWS DIGEST

Andersen shows strong growth

Interim results for Andersen Workiwide, the umbrella organisation for Andersen Consulting and Arthur Andersen, show strong growth in revenues in the six months to February 1997, up 18.6 per cent to \$5.6hn. For the year to August 1996, the two business units showed combined growth of 16 per cent, to \$3.4bm - far outstripping rivals in management and IT consultancy and more traditional accountancy and audit services. The interim results – unpublished but circulated internally – come shead of next week's meeting in Paris at which the organisation's 2,700 pariners will discuss future development. A split between the two units is possible, although reform of their relationship is more likely in the light of such rapid growth. Arthur Andersen saw revenues for the six months of \$2.6hm, up 11.7 per cent on the a year-ago period. Andersen Consulting saw revenues rise to \$2.96m, up 25.6 per cent.

Jim Kelly, Accountancy Correspondent

Autoliv names chiefs

Autoliv, the Swedish automotive air-bag maker, has emerged with a strong management hold on the group formed through its merger with businesses of Morton International, of the US. Mr Gunnar Bark, current chairman of Autoliv, has agreed to be chief executive, while Mr Fred J. Musone, president of Morton's Automotive Safety Products business, will be chief operating officer.

Mr Paul Charlety, chief executive at Autoliv, will be given a senior executive post. Mr Bark, Autoliv chief executive for 14 years until taking a non-executive role last year, has been the driving force behind the merger, which creates the world's biggest air bags and safety belts group, with combined sales of \$3.2bu. Mr Bark will oversee European operations, while Mr Musone will have responsibility for the US side. Today's special meeting of Morton shareholders to approve the merger will also vote on the planned spin-off of Morton's chemicals and salt Grea McIvor, Gothenburg

Elan ahead 30%

Elan Corporation, the Irish-based international pharmaceutical company, achieved a 30 per cent increase in pre-tax profits to \$37.6m for the first quarter, which included the first full contribution from Athena

Neurosciences, the California-based company acquired last year. The company, which has relied on royalties and research income on drug delivery systems to improve and reformulate existing compounds, achieved a 29 per cent rise in direct drug sales. This resulted in better margins, with operating income up 35 per cent, to \$31.5m, on 1996. Earnings per share were flat at 36 cents compared with

35 cents last year, reflecting the dilution resulting from the increased shares from the Athena merger. Analysts are forecasting full-year earnings of \$1.55. This would put Elan on a ple of around 20 - still at a discount to similar drug companies such as Alza. John Murroy Brown. Belfas

FT/S&P World Index changes

The committee which oversees the FT/S&P World Index is considering altering the timing of quarterly constituent changes to avoid periods when markets are less liquid. such as Christmas and Easter. Stock changes are usually implemented at the chit of each quarter. Following a committee meeting in March, changes were made at the start of this month in the constituent lists for Brazil,

Details available from Steven Vale at FTSE International in London (+44 171.448 1810), or at website

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To the shareholders of Alliance Global Leisure Fund

(fonds commun de placement)

By decision of Alliance Capital (Luxembourg) S.A. as

management company with the approval of Brown Brothers

Harriman (Luxembourg) S.A. as Custodian of Alliance Global

Leisure Fund, the fund will be dissolved as of April 30, 1997.

Liquidation proceeds will be paid on to shareholders by the

depositary upon instruction of the management company. Payment

200 1 22

is expected to be made on 2nd May 1997.

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Club Med set to sell cruise ship for \$45m

By Andrew Jack

Club Méditerranée, the French leisure group, yesterday announced the sale of one of its two cruise ships, in a significant step towards refocusing its business.

Club Med 1, which is jointly owned by Club Med ated by Club Med 1. and Services et Transports. is to be sold for \$45m to Carnival Cruise Line, of the US, in a deal which is scheduled to be completed in March 1998.

The action comes at a time of heavy restructuring in the group. In February, Mr Philippe Bourguignon, the former head of the Euro Disney theme park, was named new chairman, as the com-

sions of FFr820m (\$143.8m). Speaking at the annual in Vultur, an Italian operageneral meeting yesterday, tor of holiday villages. It also Mr Bourguignon said there

were no plans to sell Club Med 2, its second liner which would now provide Mediterranean and Caribbean cruises previously oper-

focused marketing and including a reduction in the "spiral of eternal Club Med. promotions"

would not be noticeable at least until the second half of next year.

pany unveiled 1995-96 provi- follows Club Med's recent tive directors.

sale of its 23 per cent stake plans to close a number of its own villages. Shareholders at the AGM

approved 40 resolutions. including the creation of a two-tier board with Mr Bourguignon in charge of a four-He said his plan for the person executive committee, business entailed more and a supervisory board headed by Mr Serge Trigano, changes to pricing policies, the former chairman and son of one of the founders of The board came under

He argued that most of the criticism from several sharechanges in his new strategy holders over the lack of disclosure of executive remuneration and stock options, as well as the payments and The cruise ship disposal shareholdings of non-execu-



Philippe Bourguignon: no plans to sell Club Med 2, which will inherit sister ship's routes . A

Lower charges help Accor Générale des Eaux sale

By Andrew Jack in Paris

Lower financial charges and improved contributions from its partly-owned subsidiaries helped lift net income at Accor, the French hotels group, 15 per cent to FFr1.1bn (\$191m) for 1996.

Sales at the group, which otel, Sofitel and Motel 6 every seven in Sphere. chains, fell 10 per cent over 1995, and operating profit following the appointment declined 13 per cent to

However, reductions in interest rates and the overall level of the group's debt, to FFr1.6bn to FFr1.3bn. There Gérard Pélisson.

was also a strong increase from investments - including Europear, the car rental business - from FFr2m to FFr199m.

The group also announced yesterday its intention to take full control of its 77 per cent owned subsidiary said there would be greater Sphere International, offerowns the Ibis, Mercure, Nov- ing one of its own shares for

last year of Mr Jean-Marc appointed at the time of the creation of a supervisory board headed by the former FFr17.5bn, meant that finan- joint heads of the company, cial charges fell from Mr Paul Dubrule and Mr

He said a restructuring plan including cost-cutting and tighter co-operation across the group would be unveiled in June, and a FFr500m technological investment programme over the coming 18 months. He use of the Accor brand

across the group. Mr Espalioux responded to The results were the first criticism that the group's 1996 results were among the last of the large quoted Espalioux, the chairman French companies to be reported, stressing the delays triggered by the restructuring of its board and the fact that it was a decentralised company with many subsidiaries

By David Owen in Paris

Générale des Eaux, the French utilities, construction and communications group, is disposing of more property assets in deals valued at FFr4.2bn (\$727m).

The company has agreed to sell two towers in La Défense, the business district west of Paris, to SITQ Immobilier, a subsidiary of the Caisse de Dépôt et Placement du Québec, the powerful Canadian public-sector pension fund manager.

The two companies are also combining to set up a building and public works new entity - owned 80 per operations - said it would cent by SITQ and 20 per cent sell the 77,000 sq m Desby Générale des Baux - that cartes tower in La Défens

will acquire a further three towers owned by the French

The first transaction. involving the Esplanade and Pacific towers which have a combined floor area of more than 98,000 sq m, is worth FFr2.5bn; the second, involving a floor area of 59,500 sq m, at about FFr1.7bn. Générale des Eaux said the deals would result in a "slight" book loss.

In January, the French group – which has embarked on a root-and-branch restructuring of its property,

to Blackstone Real Estate Advisors, a subsidiary of Blackstone Group, a US private investment bank. It said Blackstone would buy the Esplanade and Pacific towers if it failed to secure a better offer. That the company has

now apparently done this will lead some observers to see yesterday's deals as forther evidence of an improvement in the Paris commercial property market. As with many French groups, property has been a

source of problems for Gén-Hong Kong and Japan érale des Eaux in recent years, and was the principal reason for 1995 losses of http://www.fise.com

To the shareholders of

Great Nordic Ltd.

The ANNUAL GENERAL MEETING of the Company will be held on Tuesday 6 May 1997 at 3.30 pm at Industriens Hus, H.C. Andersens Boulevard 18, DK-1596 Copenhagen V.

The Agenda is as follows:

a) Report on the Company's activities

h) Presentation of the annual financial statements for approval; discharging the Board of Directors and the Executive Management from their obligations

c) Resolution for the distribution of the net profit for the year, including the declaration of a dividend on d) Proposal to amend clause 1 of subarticle 3 of Article 4 of

the Company's Articles of Association

a) Resolution that the Board be entitled to acquire up to 10 per cent of own shares

f) Election of Board members

g) Appointment of two auditors for the current financial

For the resolution set forth under item d of the Agenda to be passed, Article 18 of the Articles of Association requires that at least one quarter of the Company's share capital be represented at the Annual General Meeting and that the resolution be approved by not less than two thirds of the votes cast and two thirds of the voting share capital represented at the Annual General Meeting

represented, but where the resolution has been approved by the above-mentioned qualifying quorum, the resolution may, however, be passed at a new general meeting convened for this express purpose by said qualifying quorum, irrespective of the percentage of voting share capital represented at the general meeting.

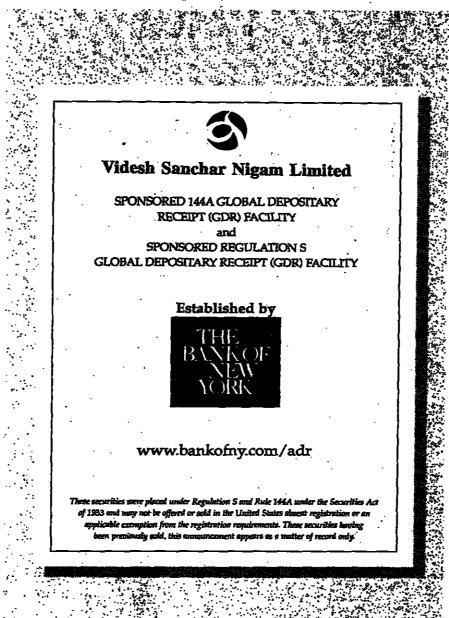
From Monday 28 April 1997 the agenda and the full and complete resolutions to be proposed at the Annual General Meeting, as well as the financial statements, the Auditors' Report and the Report of the Directors, will be available for ection at the Company's reg on the third floor of Kongens Nytory 26, 1016 Copenhagen K, and at the Company's bankers in London, Not later than eight days prior to the Annual General Meeting, the above material will also be posted to the registered address of every shareholder on the Company register.

Admission cards to the Annual General Meeting will be available on request from the Company's office from Monday to Friday between 10 am and 4 pm, up to five days prior to the Annual General Meeting, to any shareholders who can prove good title to their shares. As far as bearer shares are concarned, shareholders shall prove their title to such shares by presenting a statement of their holdings of Company shares as of 24 April 1997 issued by the banks in which their shares

Any right to vote shall be conditional upon the voting share being registered in the name of the shareholder and upon cholder being entitled to attend the meeting pursuant to the above-mentioned provisions. Where a share has acquired shares by way of transfer, the shares shall additionally have been registered in the name of the share! for not less than three months prior to the date of the Annual General Meeting.

Copenhagen 21 April 1997

The Board of Directors



Commonwealth Bank Australia

U.S. \$125,000,000 (Current amount outstanding U.S. \$100,000,000)

For the six months 23rd April, 1997 to 23rd October, 1997 the Notes will carry an interest rate of 6.0625% per annum with an interest amount of U.S. \$308.18 per U.S. \$10,000 Note and U.S. \$7,704.43 per U.S. \$250,000 Note. The relevant interest payment date will be 23rd October, 1997.

Listed on the London Stock Exchange

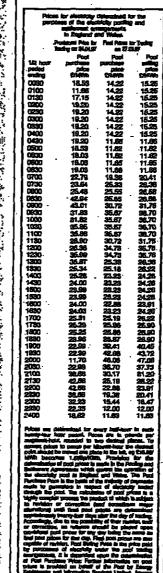
Agent Bank

Commonwealth Bankof Australia ACN 123 123 124 (successor in leave to the State Benk of Victoria)

Undated Capital Notes

Benkers Trust

Company, Londor



(4)

In accordance with the provisions of the Notes, notice in bereity gives that the Ran-of Interest for the sit mouth period ending 23rd October, 1997 has been food at 5.75% per autum. The interest executing for such six month period will be U.S. 529.25 per U.S. 31.000 Beauer Note; and U.S. 529.229 per U.S. 510.000 Beauer Note and U.S. 52.522.59 per U.S. 5100.000 Beauer Note on 25rd October, 1997 against presentation

21st April, 1997

Republic of Amstria
U.S. 4400,000,000
Floating Rate Notes that 2002
In accordance with the provisions of the Notes, notice in heavily given that the Rate of Instead for the size month, period anding 20rd October, 1997 has been found at 5.73% per sension. The instead of the Company of the Co

Calca Bank of Switzerland London Branch Agent Bank

Zlat April, 1997

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Proceeds which cannot be paid to shareholders will be deposited in escrow at the Caisse de Consignations in Luxembourg. Luxembourg, April 24, 1997 ITL 150,000,000,000 Interest Rate Interest Period

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT Floating Rate Notes due 1998 6,59141%

ITL 167,532 ITL 1,676,317 BANQUE GENERALE DU LUXEMBOURG Agent Bank

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in accordance with the provisions of
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1997 to October 29, 1997 the Borpts
will carry at Interest Rep of 6,925%,
that stressed. The Veterest payable on per emission. The Palement II October 25, 19 per U.S. \$1,000 O-ME April 24, 1997 The Republic of Veni U.S. \$298,688,000 USD Debt Conversion Series in the Bonds, notice is hereby given that for the interest Period from April 25, 1967 to October 23, 1967 the Bonds will carry an transpat Path of 8,875%. The interest payment on the relevant Interest payment on the relevant Interest payment day. October 23, 1507 will be U.S. \$34.05 payment. \$3,000 principal area. **OCHABE** April 24, 1997

The Republic of Venezuela U.S. \$965,582,000

Colleteralized Floating Rate Bonds due 2020

wit Series A

FT

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FINANCIAL TIMES

COMPANIES & MARKETS

Thursday April 24 1997 OTHE FINANCIAL TIMES LIMITED 1997



Saudi prince links with burger chain

Prince Alwaleed Bin Talal Bin Abdulaziz Al Saud, the Saudi investor, has joined forces with the Planet Hollywood themed restaurant chain which reported a threefold surge in first-quarter profits. The group's share price rose on news of the earnings and the prince's plans to develop up to 34 restaurants. Page 21

s shakes off weak demand Buoyant overseas sales helped Siemens, the German electrical group, shake off weak domestic demand to post a double-digit rise in orders in the first half of its financial year. Page 19

Molins discovers irregularities UK engineering company Molins shocked the City of London with news that it had uncovered accounting irregularities at its US corrugated board business. Page 22

Hilton shares jump 4% on figures Shares in Hilton Hotels, the US company bidding for the ITT hotel and casino group, rose 4 per cent after the company reported an unexpectedly big increase in net profits. Page 21

Bre-X says Busang does contain gold Bre-X Minerals shares rose sharply after the Calgary-based exploration company said it had found further evidence of gold at the Busang property in Indonesia. Page 26

Quaker Oats to replace chairm Quaker Oats, the US cereal company, is to replace its chairman and carry out a restructuring as part of its planned recovery from the astrous acquisition of Snapple. Page 21

Stet wins Mobilkom Austria stake Stet, the Italian telecommunications group, won a stake in Mobilkom Austria, the cellular telephone arm of the Austrian post and telecommunications monopoly PTA. Page 19

Club Med set to sell cruise ship Club Méditerranée, the French leisure group, announced the sale of one of its two cruise ships, in a significant step towards refocusing iness. Page 18

22 KGHM

nies in this Issue

Accor	18	KWV	
Alcatel Alsthom	19	Куаетег	1
Alitalia	2	Linde	1
Andersen Worldwide	18	Lonrho	2
Anglo American	22, 4	Lurgi	
Angio Irish Bank	22	Merck	
Argentaria	19	Mobil	2
Autoliv	18	Mobilkom Austria	1
Avon Products	21	Molins	2
BA	5	Moore Corporation	2
BSkyB	_	Mosenergo Nacco	1
Banco Popular	19		2
· ·		Nikko Secrities	20, 1
BankWest	-	Nippon Credit Bank	20, 1
	12		•
Boeing Bombardier	21	Nomura	2
		P&O	-
British Aerospace	12	Pearson	1
Buil		Characte & Heleba	
CWS	22	Dhilline	17, 1
Chevron	21	Philine Petroleum	2
China Merchants	20	Discot Hollowood	2
Club Med	18		2
Crown	12		1
Dairy Farm Inti	20		2
Elan	18	Repsol	1
Eramet	19	Saibu Gas	2
European Map Graphi	c 22	Saks Holdings	
Eurotunnel	17		2
First Pacific	20		2
Ford	12		
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Jungheinrich **Market Statistics**

General Electric Co

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Honda

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JR Central

Benchmark Govt bonds Bond futures and options Bond prices and yields ities prices Olvidends announced, UK BAIS currency rates Eurobond prices Phoed interest indices FT/S&P-A World Indica

http://www.FT.com #Annual reports service 30-31 FTSE Actuaries share indices GBts prices London strare service 28 Menaged funds service 22 Money markets New inti band issues Bourses Short-term int rates 32 US Interest rates

Sun Hung Kal

Television NZ

Texaco

Tolse

22 VeriFone

12 Walt Disney

20 Volvo

Toho Gas

Trellis inti

Swire Properties

United Technologie

21

Chief price changes yesterday

Chief F	TILLE	-mai	iges jee			
FRANKFURT	6046					
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Goggen Inc	34.75 +	3.05	fails .			2.25
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	10.85 +	0.85	Unique GRE	53.0		
Marx Inc	10.85 +	4.63	Staden	17 %	_	3.00

Hewlett-Packard to buy VeriFone Eurotumnel

Hewlett-Packard is to buy VeriFone, the leading supplier

of credit card processing systems, in a \$1.2bn stock deal. The acquisition will "sharply accelerate the evolution and acceptance of electronic comoptimal way to bring our dreams of widespread elec-tronic commerce on the Inter-Tyabji, VeriFone chairman and chief executive.

positively to the acquisition.

Philips

back on

shedding

Grundig

By Gordon Cramb

the end of 1995.

to F1460m (\$237m).

last year of F1590m.

6.5 per cent.

Philips

Share price (FI)

track after

Philips, the Dutch electronics

group, pleased investors yes-

terday as it reported its first

quarterly rise in profits since

The company said the

results provide us with the

confidence that we are on

track". Net income from nor-

mal activities rose 22 per cent

The results were at the top

end of analysts' expectations

and the company's shares rose

It was the first quarterly

upturn since the end of 1995,

when Philips lurched from

record annual profits of

F12.52bn to attributable losses

The main factor in the latest

turnround was that Philips'

accounts ceased to include

those of Grundig, the 31.6 per

cent-owned German producer

audio-visual equipment. The

group cut Grundig adrift in

January, withdrawing manage-

ment support and saying it

would no longer cover its

The move was one of a num-

ber of measures undertaken by

Mr Cor Boonstra to restore

profitability since he became

Philips' president last October. Peripheral businesses, ranging

from home entertainment

stores to a printed circuit

board maker, have been closed

or put up for sale, while the

group is moving much of its western European production

Mr Dudley Eustace, Philips'

vice-chairman, said negotia-

tions with Grandig family shareholders on unwinding its

potentially burdensome

remaining commitments were going a little more slowly

than I would have liked". He

hoped these could be resolved

"Western Europe continues to be a very difficult market"

for Philips because of pressure

warned. Sales growth slowed

in Asia-Pacific, and profits fell.

The company again made no money in North America.

Total sales rose 3 per cent to

F116.14bn, while operating

earnings were 21 per cent higher at F1836m, with the

largest share coming from

components and semi-conduc-

tors. Orders were good but "it

is still tough out there", Mr

Consumer products swung

back to a F1206m profit from a

F152m loss, although sales

shrank 6 per cent to F14.81bn.

The only unit still in the red

was professional products and systems, with a F154m deficit.

In Amsterdam, Philips shares touched F1100 for the

first time before closing at

F197, up F15.90. They have

risen 57 per cent since Mr

Boonstra took over.

on product prices, Mr Eustace

to lower-cost countries.

in the current quarter.

Fone's electronic commerce strategy," said Tucker Ander-son, chief investment strate-

gist at Cumberland Associates, an investment group. HP, the second largest US merce" on the Internet, the computer company with 1996 International Data Corpora-companies said. "This is the revenues of \$38.4bm, has been tion, a market research group. in the forefront of developing electronic commerce systems trouic commerce on the Inter-net to reality," said Mr Hatim and business-to-business transactions. VeriFone pioneered secure systems for credit card Market analysts responded payments over the Internet. The acquisition is the largest

"This is a good fit with Veri- ever by HP and reflects an including providing software increasingly aggressive effort to bolster its role in emerging growth markets. Credit card cash cards. payments on the Internet are projected to reach \$95hn in the

> tion, a market research group. The decision to acquire Veri-Fone grew out of a longstanding relationship between the companies, said Mr Richard Belluzzo, HP executive vice-president, HP and Veri-Fone have worked together on several Internet projects,

US alone by 2000, according to

and computer systems to Citi-Bank for a trial of "smartcard"

HP expects VeriFone's technologies with its own to enable widespread business-to-business commerce on the Internet as well as consumer applications. The ability to move money securely over the Inter-"extended enterprise" strategy to enable businesses to create Internet links with customers, suppliers and distributors. VeriFone, based in Redwood

\$1.2bn deal will boost commerce on Internet con Valley headquarters, had net revenue of \$472m in 1996. The company holds about a 60 per cent share of the world card processing systems used

by merchants and retailers. HP said it would operate VeriFone as an independent isiness unit. Under the deal, VeriFone shareholders will receive one share of HP stock for each share of VeriFone. VeriFone's share price rose sharply in heavy trading. At midsession the shares were quoted at \$47%, up 59 per cent from Tuesday's close of \$30%. HP was down \$% at \$49%.

banks deal may face resistance

By Ross Tieman in London and Andrew Jack in Paris

tense battle is shaping up at Eurotunnel after shareholder activist leaders in both France and the UK signalled they would be seeking proxy votes from investors with a view to blocking the company's £8.7bn financial restructuring.

Details of the Channel tunnel operator's revised financing, including a debt-for-equity swap that would give banks and debt funds about half the equity, will be unveiled today with the group's preliminary results for 1996.

Both Ms Sophie L'Helias, of Franklin Global Investor Serrices, and Mr Christian Cambier, head of the Association of Eurotunnel shareholders, vesterday said they planned to act as proxy agents at an extraordinary meeting of Eurotunnel shareholders that will consider the package in June.

Ms L'Hélias, who secured control over 15m votes - more than 1.6 per cent of Eurotunnel shares - at last year's annual meeting, said no decision would be made on a fresh fight until the terms of the deal had been studied.

Mr Cambier said he was confident that investors could obtain a blocking minority to prevent its approval.

To get the restructuring approved, Eurotunnel has to ensure that 25 per cent of the company's equity is represented at the meeting, and then persuade holders of twothirds of the shares represented to back the deal. The maximum representation yet achieved at a Eurotunnel meeting was 19 per cent.

If shareholder consent can be obtained, the steering committee of six lead banks would still have to persuade holders of the £8.7bn of Eurotunnel debt to back the deal.

That task has been eased theme parks, bolstered by a somewhat by the purchase of around a quarter of the debt by US debt funds.

These US funds have been empowered during a monthlong period, which ended yes terday, when original lenders have been free to assign voting rights to those who have

bought the debt from them. Mr Martin Dent, managing director of global investment at Bankers Trust Company, said: "This has cleaned up the lending structure. It brings the investors who own the debt up



Success story: Ralph Flennes and Kristin Scott Thomas, stars of The English Patient, which has buoyed Disney profits

Disney growth beats expectations

By Christopher Parkes of television sets and other in Los Angeles

> Income growth at Walt Disney regained its momentum in the second quarter, beating fore-63 per cent rise to 49 cents from 30 cents last time - on revenues up 10 per cent at \$5.5bn_

> Mr Michael Eisner, chairman, singled out the group's film-related and theme park divisions as principal contributors to the advance. "I am extremely pleased with Disney's outstanding results [which] included impressive box office results from the Academy Award-winning The English Patient and continued growth in worldwide merchan-

in subscriptions and advertising revenues at ESPN, its for the ABC network, and international television sports

Earnings showed a betterthan-expected recovery from

Japan's largest securities com-

tem for presenting its accounts, in an attempt to

Nikko intends to start produ-

cing US-compatible accounts

this fiscal year, following a

similar move by Nomura -

Japan's largest securities

The move reflects growing

industry to introduce more dis-

closure into their reporting

methods. Other securities com-

panies are expecting to follow

suit as Japan deregulates its

financial markets as part of its

The changes in accounting

methods are already having an

impact on the way in which

the securities companies pres-

Japan's four largest compa-

nies will present their results

on three different days this

year, starting with today's

This is a departure from the

traditional "convoy system"

when Japan's financial institu-

"Big Bang" project.

ent their results.

results from Nomura.

Lex, Page 16 tions reported on the same

boost investor confidence.

Revenues boosted by box office takings from Oscar-winning film

scrapped film development

Since then the group has announced a reduction of up to half in its annual output of feature films.

The broadcasting business, based on the troubled ABC network acquired in February last year with the takeover of Capital Cities/ABC, reported a 9 per cent revenue increase with sales of \$1.5bn and operating income 18 per cent higher at \$238m.

The results were helped by cuts in programme amortisa-He reported strong growth and acquisition costs, an subscriptions and advertispartly offset by lower ratings improved results from cable, including ESPN and the Disney Channel.

day. Nikko – which reports its 1996 results tomorrow – will

method gradually over the

both the Japanese and US

association with a local Japa-

nese accounting group, is

Nikko will release quarterly

results rather than providing

Some banking analysts

suggested yesterday that this

may reduce volatility in its

Meanwhile Moody's, the US

credit rating agency, said yes-terday that it was considering

downgrading Yamaichi,

Japan's fourth largest securi-

ties group, from its current

Moody's blamed Yamaichi's

declining market share and

and negative earnings prospects as well as "increasing

competitive challenges by

domestic and foreign firms"

expected to oversee them.

estimates, as Japane

share price.

Baa3 rating.

Coopers and Lybrand, in

The change means that

Star performer was the crethe same period last year when ative content division, embrac-

Nikko to launch

accounts system

acceptable in US

Nikko Securities, one of introduce the new accounting

panies, is to introduce an next fiscal year and provide

internationally compatible sys- parallel results, catering for

attempts by Japan's securities nies have traditionally done.

systems,

the results were dented by a ing films, merchandise and

casts of 45 cents a share with a heavy write-off against retailing, where operating income surged 56 per cent to 390m on revenues up 9 per cent at \$2.8bn.

Feature films The English Patient, released by Disney's Miramax company, Ransom and 101 Dalmatians contributed to the result, along with international home video releases of Toy Story and The

The results, presented on a pro forma basis to remove distortions caused by the Capital Cities purchase, brought net income for the first half to \$1bn. Operating income for the six months was 24 per cent higher at \$2.3bn and earnings

per share improved 32 per cent

Operating income at the

25th anniversary promotion

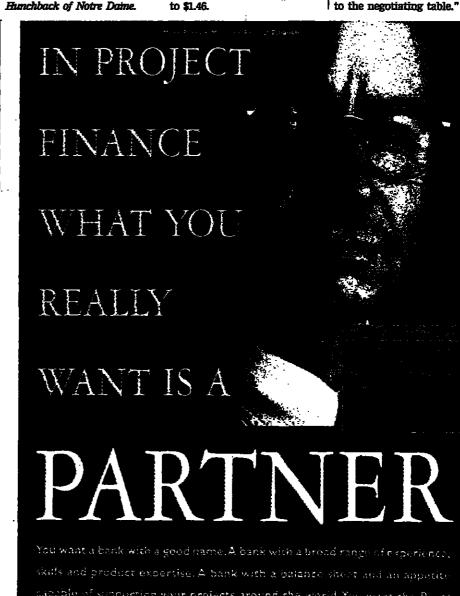
for Walt Disney World in Flo-

rida, rose 17 per cent in the

period to the end of March,

while revenues increased 14

per cent to \$1.2bn.



Bank, With substantial commitments to the oil and gas, mining, infrastruc Qutar, Angula and Peru, the Royal Bank possesses the knowledge And you need from a purties. YY The Royal Bank

establish a partnership eat 0800 34 35 36. 🥻 of Scotland

The Royal Bank of Scotland pk., Registered Office 36 St. Andrew Square, Edioburgh EH2 2YB, Registered in Scotland No. 90312.

for the move. Nomura loses further business, Page 20

Republic of Austria

Federal Ministry for the Environment, Youth and the Family SALE OF LOAN RECEIVABLES WITH NOMINAL VALUE OF ATS 17,554 MILLION

Until 1993, the Federal Ministry for the Environment, Youth and the Family granted

- low- and fixed-interest
- long term
- secured

loans to municipalities to water co-operatives and to commercial organisations for the construction of sewage treatment plants. As part of the privatisation process, certain of these loans will be offered for sale. The loans offered for sale will have the following characteristics:

- Total Nominal Value ca. ATS 17,554 million Average remaining life: 9 years (duration)
- ca, 98% of the nominal value secured by guarantees of
- nublic authorities Remainder secured partially by bank guarantees
- or by mortgage
- 185 borrowers (each with borrowings over ATS 20 million) 1115 individual loans

The loans may be purchased in packages or individually. Due to the duration and the security of the loans they are well suited as basis for Asset-Backed-Securities.

Offers should be submitted in the period from 28 April 1997 to 10 June 1997.

For further information regarding loans, borrowers, loan conditions and securities nlesse contact

> Price Waterhouse, Prinz-Eugen-Strasse 72, A-1040 Vienna, Austria Tel +43 1 50188 Bernhard Haider ext. 258 and Miklós Révay ext. 455

From 12 May, in addition to a prospectus containing more detailed information a data room will also be made available to interested parties comprising the full documentation which will enable bidders to evaluate the loan receivables and to submit offers.

GRT Price Waterhouse



U NOVARTIS

Dividend for the Financial Year 1996

At the General Meeting of Novartis AG held on 22 April 1997, it was resolved that a dividend for the financial year 1996 be declared as follows:

Dividend per share	CHF	20
Less 35% Federal Withholding Tax	CHF	7
Net dividend "	CHF	13,-

For Registered Shares the Dividend Payment Order will be sent to the address registered by the holders for this purpose.

For Bearer Shares payment can be obtained against surrender of Coupon No. 2.

The Dividend Payment Order and Coupon No. 2 can be cashed free of charge at all Swiss branches of the following banks from Friday, 25 April 1997:

- Credit Suisse First Boston, Zurich
- Union Bank of Switzerland, Zurich
- Swiss Bank Corporation, Basel
- Bank Sarasin & Co, Basel and Zurich
- Bank Ehinger & Co Ltd, Basel

Basel, 22 April 1997

Novartis AG By order of the Board of Directors

USINOR SACILOR

Net dividend: 3 FRF

The Board of Directors met on Friday April 18, 1997 under the chairmanship of Francis Mer to review the final consolidated accounts of the Group and to approve the accounts of Lisinor Sacilor, the parent company, for the 1996 fiscal year.

The final consolidated accounts for 1996 are in line with the preliminary results published in February 1997. They report a net profit, at the Group level, of 1.5 billion francs compared to

Sales amounted to 71.1 billion francs representing a reduction of 8.6% in 1996. Cash Flow at 5.5 billion francs, was 7.7% of sales revenues versus 10.3% in 1995. This decline is distinctly less than the reduction in net income.

Not debt, which was 6.5 billion francs at December 31, 1996, was 4.5 billion francs less than what it was at the end of 1995. The debt/equity ratio continued to improve, progressing from 0.38 at the end of 1995 to 0.22 at December 31, 1996.

Usinor Sacilior, the parent company (including the Ugine division), ended the 1996 fiscal year with a net profit of 1,781 million francs.

In early 1997 Europe experienced a recovery in the demand for steel, notably for flat carbon and stainless steels. An accompanying recovery in prices is following progressively. Demand in Asia is strong, but with the same slowness in the evolution of prices. In North America the situation ns strong with improved prices.

In this context, Usinor Sacilor's income for the first half of 1997, as indicated in February, will be lower than that of the first helf of 1996.

General Meeting: June 9 The Board will propose the Annual General Meeting the payment on a dividend of 3 FRF net per stare together with a tax credit of 1.50 FRF. int on July 1, 1997 of Among, other decisions submitted at the Meeting will be a resolution to change the name of the Company by adopting the name "Usinor".

The Combined General Meeting will be held on Monday June 9, 1997 at 10 a.m. at the Hotel Merkden Montparnasse - 19, rue du Commandant-Mouchotte, 75014 Paris.

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COMPANIES AND FINANCE: ASIA-PACIFIC

mura loses further business

By Gillian Tett in Tokyo

Nomura Securities suffered another blow yesterday when Japanese companies continued to break links with the group, despite its attempt to clean up its image with a management reshuffle on Tuesday.

Recent revelations that Nomura had paid bribes to corporate gangsters, or okonya, have resulted in a wave of lost securities

Central Japan Railway,

Rest Pacific

Jardine Mathes

ment community.

congiomerates.

Hong Kong Market

irst Pacific, the one-

time poor relation of

conglomerates whose rise

has mirrored that of Hong

Kong itself, is enjoying a

rebirth among the invest-

Behind the flurry of "buy"

recommendations are a

helief in the company's strat-

egy and management: strong

growth prospects, stemming

from exposure to the fast-

growing Asian economies;

and its undervaluation com-

pared with other Hong Kong

Mr Mike Warren, conglom-

of in Hong Kong with such

of Jardine Matheson, which

doesn't have the same

That shows how far First

Pacific has come. In 1991,

profits were battered follow-

ing an abortive merger with

Internatio-Muller, a Dutch

trading and transport group,

as well as the loss of five

distributors in the Philip-

pines and problems at its

"We did lose our way,"

says Mr Manuel Pangilinan,

managing director. "Now we

focus on what we really

want to do and the results of

that are reflected in earn-

ings." Since 1991, annual growth in earnings per share, fully diluted, has been

36 per cent, stripping out

The 1991 restructuring left

First Pacific with four core

activities - marketing and

distribution, telecoms, prop-

erty and banking - and a

strong belief in the value of the conglomerate, backed up

with what Mr Pangilinan

calls "a very interventionist

approach" to its companies.

exceptionals, he says.

Australian software unit.

growth potential."

privatised railway operators, said yesterday it would use Nikko Securities to manage its forthcoming offering, instead of its Nomura, its

The group said that con-cerns that Nomura might be suspended had been behind its decision to drop the com-pany. It said it was keen to ensure that that its forthcoming listing proceeded smoothly. Saihu Gas and Toho Gas

usual partner.

up with its peers

15.1

15.0

the British-controlled off infrastructure and other

erates analyst at Morgan cash flow more efficiently

Stanley Asia, says: "There and to be more flexible in are no companies I can think dealing with management.

diverse regional exposure - ing businesses within the

with the possible exception group - both organically and

12.6

102%

-60%

100%

At a time when Hong

Kong companies are hiving

arms, First Pacific will only

divest when forced to do so.

For example, the forthcom-

ing US\$250m flotation of

Smart Communications, the

Philippines cellular phone

group partly owned by First

Pacific, was triggered by the

terms of its franchise. Plans

to float First Pacific Davies, the Hong Kong property and

Keeping companies pri-

vate, says Mr Pangilinan,

allows the group to allocate

The emphasis is on grow-

through acquisitions - and

on transfering expertise

where the experience and

expertise are all fungible.

Building a cellular system is

more or less the same in

Hong Kong and the Philip-

pines. Management of bad

debt, cloning and fraud are

But telecoms, though the

group's second biggest

money earner, has not been

an unmitigated success.

Pacific Link, the Hong Kong

cellular operator, has suf-

fered problems both thrust

upon it and of its own

Mr Thomas Yasuda, execu-

tive director with telecoms

responsibilities, blames the

wave-length assigned to Pacific Link, which puts it

on a different technology

platform from its competi-

tors on the GSM standard

and so precludes "rosming"

into China, which has adopted GSM as its main

standard. "There's some

making.

all similar." Mr Pangilinan

"Telecoms is a business

across divisions.

100%

uda says.

network.

services arm, have been continue to put subscribers

have also decided to exclude Nomura from forthcoming bond issues. Such moves

First Pacific catches

have knocked Nomura from its traditional position as the largest securities house on the Tokyo Stock Exchange into fourth position.

The group, which releases its 1996 results today, yester-day pressed ahead with its plans for management

Following the appointment of a new president and the removal of one-third of, Normura's board on Tuesday. the group now plans to abolish its senior management committee, which previously dominated policy, and hold

11%

16%

marketing advantage to our

ability to roam into North

America, but it's definitely

outweighed by the disadvan-

tage of not being able to

roam into China," Mr Yas-

Other handicaps have

yielded lessons. Massive

growth led to the company

running out of suitable

handsets and standards suf-

fered. Last year was the year

of consolidation - "for us to

on would have exacerbated

the problem" - with US\$25m

ploughed into upgrading the

markets such as the Philip-

pines and Indonesia - the

flip side to its higher growth

prospects - and gearing

sharply higher than the con-

servative levels preferred by

most Hong Kong companies.

the group's consolidated gearing of about 160 per cent

to its policies of not reval-

uing properties and of writ-

ing off goodwill against

equity, so the equity side of

the ratio grows slowly. Moreover, he notes that the debt largely relates to the market-

ing and distribution compa-

nies, such as Hagemeyer.
"All companies are cash

flow positive at operating level." he says. For the par-

ent company alone, book

debt to book equity is 40 per

cent, he adds, while book

debt to adjusted net asset

value is only 8 per cent. For analysis these are for-

giveable concerns, however.

buy management, and I have

100 per cent confidence in

the management," says Mr

Louise Lucas

Warren, at Morgan Stanley.

With conglomerates you

Mr Pangilinan attributes

ing directors. It also plans to create a new department for inspection and general affairs to prevent any repeat of the bribery scandal.

It remains unclear whether these changes will have much impact on the rom's management style. The appointment of the new president, Mr Junichi Ulific was welcomed by analysis in Tokyo, who pointed to his international background and relative youth.
They suggested that the international wing of Nouve-

power within the group, breaking the pattern whereby domestically ori-ented cliques – including those involved in the solution affair – have dominated the higher echelons of

its power structure, However, with the Minis-try of Finance expected in the next few days to decide whether the group will face penalties for the scandal, analysts said Nomura was unlikely to recoup rapidly the business it has lost in

ASIA-PACIFIC NEWS DIGEST

to raise HK\$3.9bn

China Merchants Hai Hong Holdings, the Hong Kong-listed arm of China's Ministry of Com is to raise HK\$3,92bn (US\$506m) through a share placement to purchase highways and container intere from its parent company, China Merchants Holdings. Proceeds from China Merchants Hai Hong's share placement will centre on five toll roads in the southern rovinces of China, and it will also take a 23.73 per cent take in China International Marine Container.

The HK\$3.92bu raised by China Merchants Hai Hong comes on top of the HK\$468m raised by the company in January. The latest placing, of 650m shares at HK\$6.08. represents a 43 per cent slice of the enlarged share capital. The parent will subscribe for shares, thus maintaining its 60 per cent stake. The HK\$6.08 share price represents a 7.9 per cent discount to China Merchants Hai Hong's closing price of HK\$6.55 before trading was. Louise Lucas, Hong Kong suspended on Tuesday.

HK property joint venture

Swire Properties and Sun Hung Kai, two of Hong Kong's biggest property groups, yesterday announced a joint venture to develop a HK\$25bn (US\$8.2bn) residential project on the territory.

The two companies said they had acquired the right to develop the Shiu Wing steel mill site at Tsung Kwan O, to the east of the Kowloon peninsula. The site has a. development potential of an sq ft and is intended to provide 4,000 residential units; shopping space and car parks. The plan comes amid pressures on the government to increase the supply of housing.

John Ridding, Hong Kong

Dairy Farm finds new chief

Dairy Farm International, the food retailing arm of the Jardine Matheson group, has ended its search for a chief executive eight months after Mr Graeme Seabrook stood down from the post. His replacement is Mr Ronald Floto, executive vice-president of Kmart and president of Super Kmart, the US retail groups. Mr Floto will take up the eins at Dairy Farm on Jone 12, almost one year after Mr Seabrook signalled his intention to quit for personal.

Last year Dairy Farm reported a 79 per cent fall in net profits to US\$27.9m, after provisions of \$77.5m for estructuring at its Australian and UK operations. Louise Lucas

Shiseido to raise US output Bigger questions about First Pacific centre on its exposure to riskier

Shiseido, Japan's leading maker of cosmetics, has bought manufacturing facilities and property in the US which it said would more than double company's North American output by the year 2000. Shiseldo will buy production facilities owned by Carter-Wallace, a manufacturer of healthcare products, in New Jersey for about \$6m, and an adjacent site owned by Pipco Ewing, a subsidiary of Summit Bank. Gwen Robinson, Tokyo

Aluminium group disappoints

National Aluminium Company, India's largest aluminium group which is 87.2 per cent owned by the federal government, disappointed the market with a 10.64 per cent fall in net profits for the year to the end of March. The group blamed weak prices for aluminium and the loss of zero tax status for a drop in net profits from Rs5.35bn to Rs4.79bn (\$134m).

However, increased production and sales helped drive evenues up from Rs17.44bn to Rs17.69bn. Profit before tax rose Rs78.2m to Rs5.43bn. The group made a maiden tax provision of Rs638.4m. Earnings per share dropped from Rs4.15 to Rs3.72.

Television NZ payout

Television New Zealand, the state-owned broadcaster, will for the second year in a row pay total dividends to the government which will be greater than its earnings. The company reported a tax-paid profit of NZ\$60.6m. (US\$42.1m), up from NZ\$43.1m last year. Ms Rosenne Meo. chairwoman, said the company would pay the government total dividends of NZ\$62.1m, including a special payout of NZ\$20m.

The government has promised not to sell the company, despite widespread calls from the business community for Terry Holl, Wellington

Support grows for Nippon Credit rescue NCB, including an indepen-

Efforts to rescue Japan's

Nippon Credit Bank are gathering pace, with at least one big Japanese bank pre-paring to throw its weight behind the proposed Y291bn (\$2.31bn) recapitalisation. Senior officials at a bank

scheduled to play a key role in the recapitalisation said yesterday they were prepared to purchase new shares in NCB. "We will sup-port the plan - it is impor-tant for the health of Japan's threatening the stability

whole financial system," the president of the bank said. Meanwhile, Mr Kenjiro Hata, chairman of the Japan Life insurance Association. has pledged that insurance groups will support the plan "to help regain people's confidence in the nation's financial system."

These signs of support will come as a relief for Japan's financial authorities, who large Japanese banks will are anxious to implement-

of Japan's banking system, The plan calls for creditor life and non-life insurance companies to buy Y97bn of NCB shares, and private banks Y70bn, with additional state assistance. The two largest banking

contributors are expected to be the International Bank of Japan and Long Term Credit Bank, although the other also contribute.

Nevertheless, the recapitalisation scheme has provoked unease among some pletes an investigation of banking market.

western banking analysts, who fear it heralds the return of the Japanese "convoy" system, where stronger banks bail out weaker ones. Some analysts remain doubtful whether the bailout will work. Mr Brian Waterhouse, of HSBC James

Capel, argued: "I think that

there is a very good chance

that NCB will still fail." The banks themselves are

refusing to indicate their plans in public until the Ministry of Finance comdent assessment of the bank's bad loans, which are reported to be Y1.260hm NCB yesterday announced

plans to launch asset-backed securitisation products jointly with Bankers Trust during the summer. This follows its tie-up with the US group earlier this month.

NCB argues that securitisation business will be a key part of its attempts to carve out a new business niche in the overcrowded Japanese

IMPORTANT ANNOUNCEMENT

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COMPANIES AND FINANCE: EUROPE / AFRICA

Banco Popular buy-back welcomed

By Tom Burns in Madrid

Shares in Banco Popular, the highly capitalised Spanish bank, surged nearly 8 per cent yesterday after it announced details of a stock buy-back scheme designed to lift its appeal to investors.

The strategy also includes a stock split and a far-reaching early retirement plan to streamline management and enhance profitability.

Popular's shares outperformed a bullish Madrid market, putting on Pta2,100, or 7.7 per cent, to close at a record Pta29,050.

The strategy was unveiled

sales

boost

in Frankfurt

financial year.

big improvement.

day at DM88.90.

the second balf.

A CONTRACTOR

as Popular released first-quarter results showing 11.7 meeting on June 27 to per cent growth in net attrib-per cent growth in net attrib-per cent growth in net attributable income, to Pta16.1bn (\$111m), compared with the first three months of last

The growth, which was ahead of forecasts, was fuelled by fee income and treasury trading profits that net interest income.

The share buy-back programme involves buying up return on assets stands at to 4.5 per cent of Popular's 2.01 per cent, up from 1.86 outstanding equity on the per cent in March 1996, and open market for a sum not return on equity at 20.43 per

the stock it has acquired.

Popular has been under pressure from its majority shareholders - mainly foreign institutions - to reduce its capital. The buy-back decision, which has been eagerly awaited for the past offset a 0.8 per cent fall in 12 months, is being implemented at a time of high annualised net returns:

value of Popular's shares from Pta500 to Pta125, thus quadrupling the outstanding number of shares. Rival Banco Santander took a similar decision earlier this year, while Banco Bilbao Vizcaya will also reduce the par value of its shares as

Pta10.000. Shareholders will also be asked to approve the transfer of Pta18.5bn from the Popular group's unrestricted The AGM will also be allowances to a special fund

out of a total of just over took a Pta43bn charge. 12,000 left the group.

state-owned, posted a 29.4 to Pta15.8bn. The fall was slightly larger

soon as they trade above than anticipated, although it had been largely discounted Pta27.2bn. as Argentaria launched an ambitious programme to clean up its balance sheet

for this, and 361 employees Pta31.2bn after the bank

Analysts now believe • Argentaria, the banking Argentaria is on a strong group which is 30 per cent recovery track. These forecasts were underlined by a per cent fall in its first-quar-ter net attributable profits, bank's first-quarter net interest income to Pta53.7bn and a 9.3 per cent rise in its operating margin, to

However, the first-quarter results were hit by a sharp drop in extraordinary exceeding Pta35bn. The cent, up from 19.48 per cent. reserves and general risk midway through last year, income and by trading

stake to below 50 per cent.

autumn, while keeping a

golden share in the merged

Telecom Italia name.

group, which will retain the

be done the political parties

must approve the constitu-

tion of a new telecoms regu-

However, before this can

FUROPEAN NEWS DIGEST

France to end Eramet impasse

The French government yesterday moved to end its impasse with the management of Eramet, the mining group, by claiming a majority on the board to reflect its 55 per cent stake. This is likely to lead to the replacement of chief executive Mr Yves Rambaud, who is in dispute with the state over New Caledonia.

The dispute relates to the French government's efforts to placate local separatists in the French Pacific territory by giving them one of the nickel concessions held by

The offer, which includes development of the concession by Falconbridge of Canada, is being resisted by Eramet management under Mr Rambaud. Paris is revoking the company's concession, although it has promised to compensate other Eramet shareholders, which include US and UK institutions such as Fidelity, Templeton, Mercury Asset Management and Scottish Widows. The government at present has only four nominees on the 15-member board.

However, after a board meeting yesterday, members representing the Erap state holding company said they expected to take a majority at the annual shareholders meeting, expected in late May.

Eramet yesterday also announced a 29 per cent drop in 996 net profits to FFr305m (\$53.5m), from FFr430m a year earlier However, it will maintain its dividend at FFr6.60. David Buchan, Paris

Mosenergo mollifies investors

Mosenergo, the Moscow city electricity company at the centre of a shareholder dispute last week, has launched a ampaign to mollify disgruntled investors and restart stalled loan negotiations with the European Bank for Reconstruction and Development.

"Our first priority is to end this schism, We would like to restore normal relations with the EBRD," Mr Nestor Serebriannikov, Mosenergo general director said

Mr Serebriannikov's appeal follows a tense week in which the EBRD, foreign investors and Russia's new reformist government united to force Mosenergo to withdraw proposals that would have curbed the rights of outside shareholders. The EBRD threatened to withhold a loan of up to \$160m which had been under negotiation for more than a year. But now Mr Serebriannikov and his team are looking to mend fences.

Mr Reinhard Schmoelz, director of the EBRD Russia eam, said the company's decision to drop its efforts to limit shareholder rights, would allow loan talks to Chrystia Freeland, Mosc

KGHM sell-off scaled down

The planned sale of KGHM, Poland's integrated copper producer, looks set to be scaled down. The company said this week it did not need the additional capital the offer. which was to be one of Poland's largest privatisations, was to have raised.

Mr Stanislaw Siewierski, managing director of KGHM, said in a newspaper interview the company could finance its development costs from its own resources and bank loans. The statement came after it reported a 147m zlotys (\$47.4m) net profit for last year, compared with 428m zlotys profit in 1995.

Final government decisions on the structure of the offer are expected soon. Christopher Bobinski, Warsaw

Overseas Stet wins 25% stake in Mobilkom

group, shake off weak

domestic demand to post a

double-digit rise in new

orders in the first half of its

But the company's shares

fell after it reported net

profits remained static at DM1.08bn (\$635m) in the

first six months compared

with last year, dashing

intense speculation that the

company was set to post a

fuelled a sharp rise in Sie-

mens shares earlier this

week to more than DM91 on

Tuesday, but the price

closed down DM2.30 yester-

The company, which is

undergoing restructuring.

restated its forecast for flat

earnings for the whole of

the current year, but said

growth in German orders

and sales was expected in

Demand was strongest in

North and South America and in the Asia-Pacific region, helping overall new

orders climb 11 per cent to

of the weaker D-Mark. The group's communica-

tions division, Siemens

Nixdorf Informationssys-

teme, its computer unit, and its automotive systems arm

posted the strongest growth. But the group's earnings

were depressed by lower net profits in its semiconduc-

tors, medical engineering

and transportation systems

Siemens this week

announced plans to dispose

of its dental equipment busi-

Thilo-Hasler, analyst at

Vereinsbank Research in

Overseas sales increased

11 per cent in the first six

months to DM28.2bn. Orders

in the Asia-Pacific region

3 per cent to DM18.2bn.

3,000 since last September, but this decline had been

to its overseas workforce.

The speculation had

communications group due **Siemens** to be privatised this year. has won the contest to take a stake in Mobilkom Austria. By Graham Bowley the cellular telephone subsidiary of PTA, the Austrian post and telecommunica-Buoyant overseas sales tions monopoly. helped Siemens, the German The Italian group said yeselectrical and electronics

By Paul Betts

terday it had agreed to pay Sch8.4bn (\$697m) for a 25 per cent holding in Mobilkom. The group's Stet International unit outbid Tele Danmark, Unicorn (a subsidiary

the US, to forge a strategic trian market offered "prompartnership with the Ausising" potential. The deal, he

Stet, the Italian tele-European Commission, is part of Stet's strategy of broadening its international alliances ahead of privatisation. It follows its link-up earlier this week with two Spanish electricity companies, Endesa and Unión Fenosa, to bid for Retevision, which is to become the main competitor of Telefónica, Spain's largest telecoms

Vignano, Stet chief execu- main rival is the privately of the Unisource alliance)

trian company. added, was "a significant
The deal, which is condistep forward in Stet's interadded, was "a significant tional on approval from the nationalisation strategy".

Mobilkom Austria was set up last October when PTA spun off its mobile phone operations. It operates Austria's biggest GSM network, with about 400,000 subscribers. It also operates two analogue networks with 280,000 subscribers, and two paging networks with 100,000 subscribers. Mobilkom has about a 95

per cent share of the domes-Mr Tomaso Tommasi di tic mobile phone market. Its and Southwestern Bell, of tive, said yesterday the Ausowned consortium Max.Mo- is to be voted on by Stet and

bile. Austria plans to award Telecom Italia shareholders a third mobile phone licence on April 80. The merger will this summer.

Stet controls Telecom Italia Mobile, Europe's larg- The government then plans est mobile operator with a to sell its stake in the market capitalisation of L39,000bn (\$22.88bn) and more than 6m subscribers. TIM has an 88 per cent share of the Italian market. The latest deal comes as

Stet prepares to merge with Telecom Italia, its main operating company. The Italian government continued to be the source of

yesterday approved the considerable controversy. transfer of Telecom Italia's operating licences to Stet abead of the merger, which

latory authority, which has

For Austria, yesterday's agreement is a step towards the privatisation of the PTA,

combined with the weak bul-

Roodepoort Deep, ERPM and

The group planned to cre-

Lower gold price hurts Randgold

By Mark Ashurst

Randgold, the mining group which has pioneered reforms in the South African gold announced a sharp decline in profits for the March

But Mr Peter Flack, chairman, said the group had Analysts said the results improving labour relations achieved the goals set in August 1994, when he led a shareholders' revolt to results for the 18 months to removing the discount to net ration arm, would list in unseat the previous manage-

ment company", which had reversed the fortunes of the group's "moribund, marginal mines," Mr Flack said. But this achievement was offset industry. yesterday by the slump in the gold price, and operating profit fell 59 per cent from R130.6m to R53.4m (\$224m) in the three months to March 31. dently managed mines and

nent. ing profit for the period was price. This had improved In the March quarter, Randgold had been trans-R149.6m after exploration from R12.57 on September 30, freak weather, redundancies formed "from a traditional expenditure of R64.4m. The 1995 to R38.73 on March 31.

were below expectations.

mining house into an invest- results are not comparable with the year to September 1995 because of the longer reporting period, and the inclusion of results from the new Syama mine in Mali and Randgold's \$48m convertible

Mr Flack said the strategy of encouraging indepenhad "for all practical pur-The group will publish full poses" achieved its goal of March 31 today. Cash operat- asset value in the share

still trading at a discount to lion price to push Durban net asset value because Randgold had "effectively Grootviei mines into the red. moved its own goalposts" by enlarging the asset base Randgold shares were now held by foreigners; five mines had been listed on Resources, its African explo-

However, the shares were

and reduced gold output fontein.

London in June.

ate two new super mines, through the acquisition of each with a single listing. new mines and prospects. On the East Rand, Harmony More than 60 per cent of had offered to acquire Grootvlei and Cons Monder mines, which would be merged with the operations Nasdaq; and Randgold and mineral rights of Unisel, Verneulenskrral Noord, Lydex and Sagiplas. On the West Rand, Durban Roode-

In the March quarter, poort Deep would offer for freak weather, redundancies Blyvooruitzicht and Buffels-

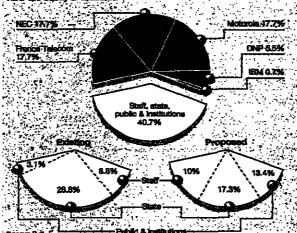
Bull becomes model

ness, the latest in a series of But why should investors moves aimed at concentrating on core businesses. This follows the company's decision last month to sell its defence electronics business. This is a sign the company is recognising the need to spin off areas where it is not profitable and where it is too small," said Mr Peter FFr7bn capital injection?

industrial shareholders, comprising France Telecom (with 17.7 per cent of the shares), Japan's NEC (17.7 per cent), Motorola, of the US (17.7 per cent), Dai Nippon Printing (5.5 per cent) and International Business Machines (0.7 per cent).

The French government now sees Bull as a model for future privatisations, particmedia, the troubled state- FF1700m. owned consumer electronics

Bulk a more liquid stock



box, the Anglo-French packaging group, appointed in 1993, makes much of the potential for a substantial increase in spending on European companies in coming years - and on Bull's abil-

ity to cash in on it. "American companies have understood that information technology is not a cost, it is an investment," Mr Descarpentries says. He describes information technology as the most profitable industry in the world.

That said, Bull's recovery still has a fair way to go. Accumulated earnings in the past two profitable years ularly for Thomson Multi- amount to less than

The company's operating margin last year was 3.2 per siderably oversubscribed". cent, against an average of chairman of Carnaud Metal- 10.4 per cept for what it

describes as its top five

shareholders.

Prospective retail investors would probably be interested to know Mr Breton's thoughts on the current share offering. In the meantime, institutional demand has been strong, with the offer said to have been "con-

DM53.9bn, the company "Siemens profited from the on-going boom in North and South America," it said. for French sell-offs Overall sales rose 6 per cent to DM44.7bn, but Siemens attributed about one third of this increase to the currency translation effects

times in the chequered history of Compagnie des Machines Bull, the French computer

European investors have just been given the opportunity to buy part of the French state's remaining 28.8 per cent holding in a share offering expected to raise over FFr600m (\$105m) and to more than quadruple the proportion of the company's capital traded on the market.

want a piece of a company that, not so long ago, was a veritable black hole in the French public sector, clocking up accumulated losses of FFr22bn between 1989 and 1994 and consuming a Simply because times have

changed. Under Mr Jean-Marie Descarpentries, the group has made a profit in each of the past two years, with a further "clear improvement" forecast for It has a stable base of

increased 28 per cent to DM7.3bu. Domestic sales fell 2 per cent to DM16.5hn and domestic orders declined The company said it had cut its German workforce by

matched by a 3,000 addition "A more stable economic climate in central and eastern Europe also had a positive impact on business: orders in the region reached DM1.3bn, significantly Mr Descarpentries, former above last year's level," it

competitors.

recently deprived of the services of Mr Thierry Breton, information technology by . Mr Descarpentries's number two, who played an important role in the recovery. Mr Breton, now chairman of the Thomson electronics group, has been credited with skill in helping to manage the relationship with the group's diverse industrial

David Owen

Alcatel Alsthom sells wine estate

By David Owen

Alcatel Alsthom, the French telecoms and engineering group, has sold Château Gruaud-Larose, its presti-gious Médoc wine estate. to Bernard Taillan Vins, of

The move is part of a programme of disposing of nonpany would not divulge the to have said at the time of strategic assets. The comprice, but a figure of more

been mentioned.

than FFr400m (\$69.2m) has move as "a good investment bing, making an important The property, which dates back to 1757, covers 130 hect-patrimony". ares and produces an average of 500,000 bottles a year,

Gruaud-Château Larose is said by experts to had not been in Alcatel's be a highly regarded second hands long, having been growth Saint-Julien. An de France, last year's acquired under Mr Pierre example of the outstanding exports reached FFr24.5bn, Suard, its former chairman, 1961 vintage was on the wine in 1993. The company is reported summit in London.

the purchase that it saw the of French wines are clim-

in land" and a way of contribution to the country's "defending France's cultural impressive overall trade According to the Paris-

based Fédération des Exportateurs de Vins et Spiritueux de France, last year's an increase of 9 per cent list at the 1984 economic from 1995. The contribution of Bordeaux wines to this The sale comes as exports was FFr5.2bp, a rise of 14 per

CORPORATE FINANCE Coopers & Lybrand Corporate Finance Merseyrail Electrics & acted as financial advisor to RRNE the Office of Passenger North West TRUST HOLDINGS LIMITED Rail Franchising on Regional the sales of Railways G W H Central **Trains** NATIONAL EXPRESS CrossCountry For more information on how Coopers & Lybrand Corporate Finance can help keep your transactions on track, contact Martin Kitterick on +44 171 213 1153. Rali Group Limited O business assurance O business recovery and insolvency Solutions O corporate finance O management consulting for Business Coopers & Lybrand is authorised by the Institute of Chartered Accountants in England and Wales to carry on an estment business. Coopers & Lybrand Corporate Finance is a division of Coopers & Lybrand, the UK member of Coopers & Lybrand internal at limited liability association incorporated in Switzerland.

Anglo told to reduce Lonrho stake Scotland

By Caroline Southey in Brussels, Kenneth Gooding in Johannesbago and

Corporation, South Africa's restrictions that effectively biggest company, yesterday are making new laws." accused the European Commission, of exceeding its powers after it instructed Angle to cut its 27.5 per cent

Mr Julian Ogilvie-Thompson, chairman of Anglo, said: "I have no doubt that the commission has gone well beyond its legal rights." The Commission "has imposed

The Commission's intervention in the Anglo deal has extended the boundaries of its merger supervision. It is the first time the Commission has asked for the transfer and possible disposal of

shares in a quoted company on competition grounds.

The Anglo chairman launched his attack, after the Commission yesterday published the outcome of its long-running battle with Angle over the holding. Karel van Miert, commis

sioner for competition, insisted Anglo's stake be reduced because of a threat to competition in the plati-

But the The European

Commission yesterday left open the possibility that Anglo could maintain its 27.5 ner cent stake in Lonrho if the company's platinum interests were sold off to a third party.

A Commission official said a reduction would be "carried out within an agreed timetable" but only if "no other solution to the Com-

able to sell its plathium busi-ness to Gencurya rivai South African mining group, a move blocked by an earlier Commission decision against a proposed platinum joint venture between the two. Lonrao shares olosed at

ority on all sides. Hobson

paid the CWS £2.8m to

extend the contract, but the

official agreement listed no

price. The CWS kept secret

how much it had been paid.

Hobson was determined not

to let the CWS know that it

This concern about

secrecy now appears to have

backfired on Mr Regan, if

only to create an air of

unease about the deal. It

remains possible that Mr

Zimet, expected to arrive in

London today, will emerge

from seclusion to give a

Like the uproar over the

CWS's decision to order

fuller account of his role.

had paid £2.4m to Trellis.

136p, down %p; well below the 180p at which Anglo bought the bulk of its holding last October. The Anglo chairman said

So far Lonrho was only. The role of Swiss bank account 207766

Clay Harris on the trail of the £2.4m Hobson paid to Trellis International

ccount 207766 at (Switzerland) in Zürich may play a larger role in of the Co-operative Wholesale Society than, on the face

The CWS and its advisers have seized on a £2.4m (\$3.88m) payment made to that account in January 1995 to raise questions about Mr

Regan's business record. Although there appears to be no direct connection between the payment and the merits of Mr Regan's current ambitions, the CWS has stumbled across a curious episode, involving offshore havens and unusual confidentiality agreements.

While the CWS's motivation is transparent - to use any ammunition against a potential predator - it has produced enough evidence to show the questions it raises are not artificial.

By Charis Gresser

Engineering company

Molins yesterday revealed

that accounting irregulari-

ties had occurred at its US

corrugated board business.

causing its shares to fall 13

The company, which

rette and packaging indus-

try, expects to take an excen-

against 1997 pre-tax profits.

Last year's pre-tax profits

profits had been overstated

subsidiary and the division's

and chief financial officer.

Mr Walt Belville, were dis-

Early evidence suggests

that some costs, such as

those for development, at

missed earlier this week.

ABN Amro Bank turer, then run by Mr Regan, made the payment to the account one day after signing an agreement with the CWS to extend an exclusive supply contract for 2½ years.

The money went to Trellis International, a British Virgin Islands company, listed elsewhere as being "con-trolled" by Mr Ronald Zimet, a businessman who Hobson said had acted as a negotiator in the contract talks, although his role is disputed by the CWS.

What "control" means in the context of a company ed in a secretive offshore jurisdiction is not clear. The phrase certainly tells nothing about Trellis's beneficial

Swiss banking secrecy and the passage of time makes it unlikely, moreover, that any by Trellis could be traced.

US accounting irregularity

Harrisson

makes machines for the ciga- ael Orr, the chairman,

Molins said yesterday that at a preliminary stage. He

at its Langston Corporation asked Price Waterhouse to

president, Mr Leo Maynes, the investigation) speaks for

Langston Corporation were Stephen Purse, attending the aries.

but carried in the balance

sheet, according to Molins'

chief executive, Mr Peter

The news was unveiled to

Molins shareholders at yes-

terday's annual meeting in

London. One shareholder

thought the company's audi-

since the investigation was

added: "The fact we have

work alongside KPMG (for

itself and, in part, answers

Price Waterhouse's involve-

KPMG audit director Mr

not written-off as incurred, meeting, said: "Whenever

wanted to know if Mr Mich- is no reason to believe that

tors, KPMG, were "blame personal gain for any-

Mr Orr said he could not of any cash being taken out respond fully to the question of the business." The com-

your question". He said that reached for comment yester-

KPMG were happy with day participated in a bonus

Hobson, the food manufac- has said it is not investigating the Trellis payment. unusual nature of the transaction comes with documents showing the CWS was not the first to raise questions about the payment,

> deal, Hobson's auditors and non-executive directors were so concerned that they sought independent legal advice. They later obliged Mr Regan and two fellow executives, Mr David Lyons and Mr Peter Hallett, to sign letters about the payments.

In these letters, dated March 22 1995, each confirmed that neither he, nor connected persons or companies, as defined by the Com-panies Act, had directly or indirectly received, or benefited from, any part of the payment to Trellis. Each also said that "none of the directors, officers, executive The Serious Fraud Office management or employees

these things happen, one

wishes they hadn't... but no

The police is not involved

in the investigation, due to

be completed in three

Mr Harrisson said: "There

anyone has benefited. Our

belief is that there was no

pany said it did not know for

The motivation for the

The men, who could not be

scheme, which if they met

maximum targets, could

amount to 30 per cent of sal-

2878 pca

340 pcs

606 pcs

how many years the irregu-

irregularities remains some

larities had gone on.

thing of a mystery.

business is audit-proof."

of the CWS" had benefited. On the same day, Mr But evidence of the Regan and Mr Zimet signed a similar letter which stated that the payment was received by Trellis "as princroal and not on behalf of any other party". It also confirmed that Trel-

lis had "not paid and will not pay all or part of the payment to any director. officer or employee of the CWS. FE Barber Ltd [the food manufacturing subsidiary) or Hobson plc." Like many of the docu-

ments, this letter contained tough strictures against disclosure to other parties. The documents have come to light now because Hillsdown Holdings, which bought Hob-son later in 1995, inherited its files. Having been assured that the supply contract was safe, Hillsdown has made the documents available to the CWS.

By John Murray Brown

months to March 31.

Strong credit growth in the

domestic economy helped

Anglo Irish Bank raise pre-

tax profits by 22 per cent to

I£13.7m (\$21m) in the six

Advances to customers

lending fell 7 per cent to

The bank, which last year

acquired the Dublin-based

to 122.33bn, with the bank

RESULTS

PGA Em

Deposits rose 11.7 per cent branches.

. 53 wiles to Feb 1

Yr to Dec 31

Yr to Dec 31

...... Yr to Dec; 31

6 miths to Mar 29 Yr to Jan 25

97.3

23.6 63 92.9 4.88

covert surveillance of Mr takeover arena gets muddier, both sides could risk getting bogged down, even

Confidentiality was a pribefore the main event.

Regan and its own executives, the Trellis affair may turn out to be a sideshow if a bid is launched. But as the

Molins shares fall 13% after Anglo Irish up 22%

deposit ba Net interest income jumped by a fifth to I£24.6m. Fee income was up 27 per cent to I£7.9m, while expenses were up 15 per cent to I£13.1m, reflecting the were up 14 per cent at cost of the Ansbacher take-I£1.7bn, while interbank over.

The bank improved its cost to income ratio to 44 per cent, compared with about 60 per cent for Allied Irish Ansbacher bank, said the Banks and Bank of Ireland. increase in its loan book. This reflects Anglo's leaner

reporting strong upturn in raised 23 per cent to 1.65p. | 0.3 of a percentage point.

7,91 13,7 864,1 7,64 3,76♥ 6,16♠ 1,82

grows Steamin

Bathe of Scotland shrugge off a disappointing perior Australian subsidiary, to

the rear to 2664 Im (\$150) in the year to February.

Sir Banes Patiano, given ner, said Bank of Scotland had continued to gain unough that share in the JE Customer leading rose 14 percent to 237.1bm, and net interest income increased by 22 per cent to 21.22m 22 per cent to £1,22bm.
"The trick in the banking

The frick in the banking sector is to grow your income streets base. he said. The arventage of historian market thate, perturbative, a slow, incremental increase is that it gives you the opportunity to do that?" BankWest, of which Bank

of Scotland owns 51 per cent, reported pre-tax profits of A\$150.1m (\$117m), failing to match the forecast of A\$159.9m in its prospec tus, when the remainder was floated a year ago.

BankWest faced inten ompetition in the Austra lian mortgage market, and Mr ian McKenzie, its chair man, warned that it might not be able to sustain last year's profits level.

Bank of Scotland reported a more favourable outlook for its other high profile venture, Sainsbury's Bank. Launched in February in partnership with J Sainsbury, the supermarket group, it has already attracted 100,000 customers with total deposits of £100m.

Operating costs rose 20 retail deposits. The Austrian per cent to £925.2m, but subsidiary increased its after adjusting for the addition of BankWest and the sale of Dunedin Fund Managers, the underlying rise was only 11 per cent. The group cost to income ratio rose from 52.1 per cent to 52.5 per cent.

With a post-tax return on equity of 23.6 per cent, Bank of Scotland generated £278.1m of retained earnings, boosting its Tier 1 cap ital adequacy ratio from 6.1. per cent to 6.4 per cent. A £118m issue of irredeemable year end will have increased The interim dividend is that ratio by about another

(19.2) (3.44) (25.8) (9.1) (1.74) (7) (3.2)

(9.98) (0.34) (5.5L)

5.5 1.65 5.31 6 2.18 2.5 2.08 1.6 0.05

39.8 4.23 31.6 12.4 7.49 10.7 6.14 9.04 0.44†

May 30 July 17 June 20 July 7 July 2 Aug 4 July 16

LEX-COMMENT Bank of Scotland

If you cannot be bothered to explain, you can hardly complain if people so not understand. Bank of Scotland's sub-par rating is the legacy of years of neglecting investors when Stanlated title owned nearly a third of the shares. The position has changed, and the bank is talking more. But the message is still not getting through Yes tauday, it turned in shother solid set of results underlying pre-tax prof-

its up 27 per cent, at the top end of expectations. bad debts and cost ratios down - yet the shares continue to languish at a price discount of 20 per cent to such stocks as Abbe

National and alliance & Leicester.

In the first charge a further reason for the shares being consponding of it is a growth stock at a time when a reason from the shares being consponding of it is a growth stock at a time when a reason from the shares being the shares being constant. The shares being constant to the standard of the shares and the shares are the sh ined. The group has shown a knack for innovation, and a pre-tax return on equity of about 85 per cantifor the past three years is evidence that it is not squandering funds. Moreover, the growth is coming in areas where margins are good, like credit cards, or where it has a strong competitive position, such as mortgages.

R is not all plain sailing. In particular, the savage battle in the Australian mortgage market continues to blight short-term prospects for BankWest. But the story is good otherwise. The shares offer good value.

Granada may retain some Exclusives

By Scheherazade Daneshichu, Leisure

Industries Correspondent

Granada is considering retaining a number of its more valuable Exclusive hotels, a chain which the group said it would sell after last year's £3.9bn (\$6.3bn) hostile takeover of Forte,

Exclusive hotels which could be retained include The Ritz in Madrid, the Eden in Rome, and Brown's in London, which have a total book value of £114m.

Granada has raised its asking price for the hotels, following an improvement in profitability, although some potential buyers may choose not to meet the asking price. Some of the less valuable likely to be retained.

a book value of £302m, after offers fell short of the £350m £400m asking price.

Forte assets.

Mr Jason Holden, leisure analyst at NatWest, said that "it would be mildly disappointing if a couple of the Bergues in Geneva, are also sold, but Granada's disposal programme is already well Granada said at the time advanced."

of the takeover that it would

sell the 17 Exclusive hotels.

which have a combined book

value of £801m, to reduce net

debt of \$3.5hm at its Septem-

It has raised \$1.3bn from

disposals since the takeover

in January 1996, of which

£405m was from the sale of

seven Exclusives. The total

also includes more than

£200m realised from non-

Granada decided to keep

the Exclusive's flagship

Grosvenor House, which has

ber 1996 year end.

AND in £1m acquisition

International Publishers, a Dutch electrouic publishing group

RMG based in Berkshire

CONTRACTS & TENDERS

HZ-CROATIAN RAILWAYS ZAGREB, Mihanoviceva 12

By virtue of the By-law on the procedure for the purchase of goods and services and awarding of contra (Off. Gazette no. 33/97 dated 28th March 1997) amounce

BID INVITATION

tires for railway vehicles

1	Sco	pe of this purchase includes:
	2.	Semi-processed axles for wage
	7.	Manablack wheels for income

ons, locomotives and trains otives, trains, passenger coaches and freight wagons

Axle assemblies for passenger coaches and freight wagons 4. Tires for locomotives and trains

II Invitation to bid is open to all companies having an efficiently established quality assurance system in compliance with ISO 9000 standards that is to be proved by the certificate of an independen

III Bid shall be prepared on the basis of the documents which are available in HZ - Croatian Railways Import Export Office, Zagreb, Mihanoviceva 12, room 24, ground-floor, telephone 385 1 45 77 941, fax 385 1 45 77 597 against presentation of the payment slip on 3,600,00 km paid to the HZ's giro account no 30101-601-85044 or 1000 DEM paid to HZ's foreign currency account with Privredsa banka Zagreb no. 30101-620-37-7000280-0182800-121474.

IV The Bid is to comprise: Designation of goods

- Quantity of goods 3. Unit price
- Delivery condition
- Payment terms Credit terms
- Delivery times
- 9. Statement that the goods will be made in accordance with UIC regulations and such additional statement that the goods will be made in accordance with UIC regulations and such additional statement that the goods will be made in accordance with UIC regulations and such additional statement that the goods will be made in accordance with UIC regulations and such additional statement that the goods will be made in accordance with UIC regulations and such additional statement that the goods will be made in accordance with UIC regulations and such additional statement that the goods will be made in accordance with UIC regulations and such additional statement that the goods will be made in accordance with UIC regulations and such additional statement that the goods will be made in accordance with UIC regulations and such additional statement that the goods will be made in accordance with UIC regulations and such additional statement that the goods will be made in accordance with UIC regulations and such additional statement that the goods will be used to be added to the control of the con
- technical conditions as required by HZ. V The priority will be given to the bid which will contain, in addition
- better payment conditions and crediting in total amount of 100%. V1 The Bids are to be remitted to the following address:
- HZ HRVATSKE ZELJEZNICE

10000 ZAGREB, Mihanoviceva 12, room 30 ground floor.

VII The Bid is to be submitted in double sealed envelope. The outer and inner envelopes shall bear the HZ - HRVATSKE ZELJEZNICE 10000 ZAGREB, Mibanovic NE OTVARATII - PONUDA ZA NATJECAJ ZA NABAVU POLUOBRADENIH OSOVINA.

ROCESSED AXLES, MONOBLOCK WHEELS, AXLE ASSEMBLIES AND TIRES FOR RAILWAY VEHICLES"): - attached to the inger envelope is to be the name and address of the Bidder in case that the Bid is to

("DO NOT OPEN THE BID UNDER THE BID INVITATION FOR THE PURCHASE OF SEMI

MONOBLOK KOTACA, OSOVINSKIH SKLOPOVA I BANDAZA ZA ZELJEZNICKA VOZILA"

be returned if received late; - the Bids are to be submitted in Croatian or English langua

VIIIThe deadline for the submission of the Bid is 26,05,1997. Only the bids which reach the above address on the above deadline date by 10 a.m. will be taken into cons

IX The public opening of Bids will take place on 26.05.1997 at 11a.m. in HZ Zagreb, Mihanoviceva 12 тоота 184.

X The result of the Bid invitation will be notified to the Bidders within 30 days after the opening of Bids. HZ - HRVATSKE ZELJEZNICE

Firsace and controlling

(4.67) (11.2) (545♥) (5.87) (1.20) (1.550) (1.26) (1.26) (1.26) (1.264) (1.264) (90.3) (86) (124) (50.9) (91.9) (0.79) (13.1) (2.21) 11.54 2.779 0.1924 0.086 9,63 3,54

The Financial Times plans to publish a Survey on

Hong Kong & China

on Thursday, June 26

The handover of Hong Kong to China will be one of the most closely watched world events of 1997. This survey will examine how Hong Kong will embark upon its new future, how China will handle the challenge of taking responsibility for 6 million capitalist citizens, and how it marks the end of an empire for Britain.

> For further Information, please contact; Jenny Middleton or Haj Haffejee on Tei: +44 171 873 3794/4784 Fax: +44 171 873 3204 Brigitte McAlinden or Liz Vaughan on Tel: +852 2905 5554/5555

> > Fax: +852 2537 1211

or your usual Financial Times representative FT Surveys

AND 4.4 5.05 1.62 2.25 8.22 7.75 6.85 6.65 2.22 278 6.75 2.65 2.92 1.85

Total last

based in Rotterdam and listed both on Aim and in Amsterdam, has bought European Map Graphics for £1m (\$1.62m).

had sales of £1m in 1996, and pre-tax profits of £70,000. CALL FOR EXPRESSIONS OF INTEREST

TOURIO CARRAS-TOURIST, AGRICULTURAL & EXPORT SA"

OF ATHENS GREECE

ETSINIKI KEPEIALEOU S.A., Administrative of Assets and Liabilities, of .9a
Chymospiliotissis Str., Asheus 10580, Greece, in in capacity as Liquidator of "PORTO
CABRAS-TOURIST, AGRICULTURAL & EXPORT SA", a company with its registered
office in Thomshorliti, Garco, (the "Company"), presently under special fingulation, as an
or-going concern according to the provisions of Article 46 of Law 1392/1990, by virtue of
Decision, 915/1997 of the Thomshorliti Court of Appeal taylose inscremed parties to submit
within treaty (26) days from the publication of this cell, mon-bidding written expressions
of interest in pon-insing the assets mentioned below, offered as a single earlity.

BRIEF INFORMATION

The Company was established in 1963 and is still to coveration the Metch 12th 1907 see was established in 1963 and is still in operation On March 17th 1997 the The Company was established in 1963 and is still in operation On March 17th 1997 the Company was placed under special Rigidation, as no on-going consum in accordance with article 46a of Law 1892/90, as supplemented by an on-going consum in accordance with article 46a of Law 1892/90, as supplemented by an on-going consum of objectives of the Company is clude marks and hosel operations and in particular the establishment and stating of votaris reports at well as of sings employed for tourist purposes. Furthermore, the Company's objectives include the establishment and operation of farms, of agroindustries, of all types of agricultural and investock businesses, the experiment of Greek products, the operation of export businesses is general, as well as any other type of activity relaxed to the above.

IN PURCHASING THE ASSETS OF "PORTO CARRAS-TOURIST, AGRICULTURAL & EXPORT SA"

ASSETS OFFERED FOR SALE

ets for sale include the following, briefly described, tourist and in our situated at Porto Carna, Nee Manuers, Chalifolis, at a distance of ab instributions situated at Porto Carrae, Neo Marquers, Chaliddiki, at a Irm from Thessaloniki, by the sea and over s total area of 17,945.5 str

A. FOUTHER CHARMENS.

1. STITEONIA BEACE! As A-class hosel with 836 beds in 433 rooms and 20 suites. hosel also includes 3 restaurants, 3 bars and 2 rested shops. The hotel is under less Cashon Foure Carrier S.A. from 1994 to 2006, which rams a cashon, combinished which

hotel building.

2. MELTTON. A housey hotel with 527 bods in 428 rooms and 18 suites. The hotel also includes 4 extraments, 3 hars and 10 mented stops.

3. VILLAGS INN. A B-class botel with 178 bods in 75 studies, 7 guines and 7 bangalows. The hotel site includes 1 nestigates 7, 2 inversing, 3 hars and 28 remod shops. The hotel has been placed on a time-share basis and many time sharing contracts have been concluded from 1991 to 2040. Both MELITON and VILLAGE INN are under the nestingensint of GRECOTEL SA and well results to said the spens are sold.

4. MARINA, 5 metric steep for craft up to 45 members to length with 166 borths, oudders for fresh water and electricity and buildings that are bring used at a yacht club.

5. 18-bole golf course over st area of 640 streamens, 9 sense courts and a hopic riding club. 6. GALANI hencey boatel over an area of 2,400 sq.m. with a guardinouse (252 leq.m.) and a cluspel.

chapel.
7. Other anxillary ages,
8. The right to utilize the MARINA testalist

med by public so ics (art.6 paz4. of [_69/1968]

B. Industrial complex which includes buildings and machinery.

1. Complete when y is covered acts of shoot 5.200 sq.m.

2. Oil purse - refinery in covered acts of shoot 5.200 sq.m.

3. Bakery, shoot 1.220 sq.m.

4. Other smallary installations such as biological sewage in gauge, Public Power Corporation sub-station and pump room.

C. OTHER ASSETS ER ASSETS

I sale are the Company mater. Increas of transport, ready and semificials

it chains and any other assus belonging as the Company.

SALE PROCEDURE

Impanty's maters will be sold by vary of Public Austrion in accordance
can of Article 46a of Law 1892/1990, (as supplemented by art. 14, of L.

becquestly assented) and the terms set out in the tail for tenders for the
materia, up to published in the Grack and foreign press on the dates provide

materia, who published in the Grack and foreign press on the dates provide

materia, who published in the Grack and foreign press on the dates provide

materia, who published in the Grack and foreign press on the dates provide

material and the company of the company of

SUBMISSION OF EXPRESSIONS ON INTEREST - OFFERING MEMORANDO ion of Expressions of Interest and in order to obtain a copy of the Officing
please cognect the Liquidator "ETHQUEL KEPHALEON SA Memorandum, planse counter the Liquidator "ETEQUES REPHALEOUS ADMINISTRATION OF ASSETS AND LIABILITIES" 9A Chayasopillosests S.A. Alta 10560. Greece, Tel.: +30-1-323,14,34, fax: +30-1-321,79.05 (amendon Mrs. Marti ngalda) or the Liquinators representative Mr George Diminus, 9 Frangisis Sessionite Feb. +3031-268628 and +30375-71381, fax: +3031-257110 and +3031:

COMPAÑÍA GENERAL DE COMBUSTIBLES S.A.

U.S.\$50,000,000 8.5 per cent. Notes due 1999

NOTICE IS HEREBY (HVEN that a meeting (the "Meeting") of the holders (the "Noteholders") of the U.S.50,000,000 8.5%.
Notes due 1999 ("the Notes") of Compatin General de Combastibles S.A. (the "lesser") will be held at Avendra Africa Marcan de
Justo 400, (1107) Bosnos Aires, Argentina on 12th May, 1997 at 200 p.m. (Busnos Aires time). The Meeting will be held to consider
and, if appropriate, to pass a resolution which will be proposed as an Ordinary Resolution in accordance with the previsions
scheduled to the fiscal agency agreement relating to the Notes dated 22nd Pebruary, 1994 (the "Fiscal Agent") advantage Paribus (Paris), Swiss Bank Corporation (Basile), The Bank of New York S.A. (Buence Aires) and Morgan Gouranty Trust
Company of New York (Brussele) as paying agents (together, with the Piscal Agent, the "Paying Agents").

Background to the Resolution

Proposed to a dub-company species held on Tith March, 1997, the sharpholders of the Issuer approved, surject to the adoption

Background to the Resolution

Pursuant to a daily-convened meeting held on 17th March, 1997, the shareholders of the Issuer approved, subject to the adoption by the Noteholders of the proposed resolution, the transfer of all of the Issuer's absolute restate to the refining and marketing of petroleom products and other minor essets not associated with oil and gas artivity (the "Assota" to a newly-created company to be established by the Issuer's shareholders, including its parent-company, Socieded Comercial del Plata S.A. ("SCP"). The Assota consist of all of the Issuer's shareholders, including its parent-company, Socieded Comercial del Plata S.A. ("SCP"). The Assota consist of all of the Issuer's shareholders in the following: Combustice Argentines S.A. Compatite Argentines S.A. Compatite Argentines Compatities for Corp., Condec S.A., Destines Argentines de Petroleo S.A., Destines S.A., Egg S.A., Egg S.A., Egg S.A., Gas Assotral S.A., Gastrader S.A., Interpetrol S.A., Petrolico S.A., Petrolico S.A., Petrolico S.A., Petrolico S.A., Fernante de Plata S.A., Petrolico S.A., Egg S.A., Egg S.A. And Salado Vicjo S.A., along with the Issuer's right to operate certain spervice stations under the Egg S.A. franchise. The Issuer has elected to transfer the Assets in order to focus on core activities and to atrengthen its marketability for the purposes of conducting a private or public offering of its shares of common stock at some future time.

common stock at some future time.

The Issuer has decided to seek the approval to transfer such assets by Ordinary Resolution of a meeting of Noteholders. For technical reasons, the proposed resolution takes the form of an authorization and waiver of any future right to declare meeting of Moteholders, the new company receiving title to the Assets (the "Guaranter") will exacute a deed of guarantee (the "Bose of Guarantee" in twoorr of the Noteholders, the new company receiving title to the Assets (the "Guarantee") and exacute a deed of guarantee (the "Bose of Guarantee" in twoorr of the Noteholders. The Deed of Guarantee will, among other things, unconditionally guarantee the doe and punctual payment of all sums from time to time payable by the Issuer in respect of the Notes for so long as the Notes remain substanding. Upon the occurrence of certain events described below, SCP will become jointly and severally liable for the obligations of the Guaranter under the Deed of Guarantee or assume all such obligations entirely.

entirely.

The Deed of Guarantee will, however, allow the Guarantee and SCP to reacind, upon five days' instice to the Noteholders' (such notice to be published for one day), the guarantee contained therein if, at any time, ii) through the consummation of a private or public offering of the Issuer's stock, an irrevocable capital contribution or otherwise, the same's consolidated net worth after giving effect to the transfer of the Assets increases by at least Peace 78.0 million over the Issuer's consolidated at worth reported at 31st December, 1996 (as adjusted to give effect to the transfer of the Assets) and (ii) the Issuer's ratio of total consolidated inbilities to consolidated net worth sites then 1.1. The Issuer's consolidated worth and total consolidated instanting whether or not the conditions for rescission of the guarantees contained in the Deed of Guarantee have streen, will be determined by reference to the Issuer's most recent published consolidated financial statements prepared accounting principles as applied in Argentine with guarantees consolidated net worth reported at 21st December, 1996 under A-GAAP after giving affect to the transfer of the Assets was approximately Pasos 104.3 million.

The Issuer's mall further seek the Manifold of the Assets was approximately Pasos.

The Laurer shall further seek the Noteholders' acceptance of the additional benefit of SCP's obligation under the Deed of Courantee to become jointly and severally hable for the obligations of the Couranter under the Deed of Courantee if any of the Assets or proceeds from the sale thereof are transferred to SCP (by marger, dividend or otherwise). In addition, the Lesser shall seek the Noteholders' concent to the exclusive assumption by SCP of all obligations contained in the Deed of Courantee if all of the Assets or all of the proceeds from the cale thereof are transferred to SCP by merger (including merger of the Gourantee halo SCP), dividend or otherwise.

The Proposed Resolution

The Ordinary Resolution to be proposed at the Meeting will be in the following form:

"That this meeting (the "Meeting") of the holders (the "Notabolders") of the U.S.\$50,000,000 8.5% Notes due 1999 (the "Notab') of Compatis General de Combustibles S.A. (the "Insuer") hereby:

resolves that the transfer by the Issuer of all or substantially all of its assets related to the refining and marketing of

resolves that the transfer by the Issuer of all or substantially all of its assets related to the refining and marketing of petroleum products and other minor assets not associated with oil and gas activity (comprising all of its shareholding interests in Combustibles Argentinos S.A., Compaña Argentinos S.A., Compaña Argentinos S.A., Compaña General de Combustibles Int. Corp., Comdec S.A., Destilería Argentina de Petroleo S.A., Destilería Argentina de Petroleo Labricantes S.A., Eg3 S.A., Interpetrol S.A., Parafina del Pista S.A., Petrolios S.A., Refinería de San Lorenno S.A. and Sahado Viejo S.A., along with the Issuer's right to operate certain service stations under the Eg3 S.A. franchiso) (the "Assets") to a newly-created company (the "Guarantor") to be established by the Issuer's shareholdera, including its parent-company, Sociedad Comercial del Piata S.A. ("SCP"), be end is hereby approved (subject to the execution by the Guarantor and SCP of a deed of guarantate (the "Dead of Guarantor") in favour of the Noteboldera under which, among other things, the Guarantor unconditionally guarantees the doe and punctual payment of all sums from time to time psyable by the Issuer's in respect of the Notes for so long as the Notes remain outstanding) and that any related event specified in Condition 8 (Events of Default) of the Terms and Conditions of the Notes which shall occur in the future as a result thereof be and is hereby waived;

and is hereby waived;
scoopts the benefits of the Deed of Gusrantee to be executed by the Gusrantor and SCP in substantially the form which was made available to Noteholders at the specified offices of the Paying Agents as of 24th April, 1897 omil the date of the Meeting; accepts (a) the additional benefit of SCP's obligation under the Deed of Gusrantee to become jointly and severally liable for the obligations of the Gusrantor under the Deed of Gusrantee, if any of the Assets or proceeds from the sale thereof are transferred to SCP (by merger, dividend or otherwise) and (b) the exclusive assumption by SCP of all obligations contained in the Deed of Gusrantee, if all of the Assets or all of the proceeds from the sale thereof are transferred to SCP by merger (including merger of the Gusrantor into SCP), dividend or otherwise; and notes that the Deed of Gusrantee permits the Gusrantor and SCP to restind, upon five days' notice to the Noteholders (such notice to be published for one day), the gusrantoes contained therein if, at any time, (i) through the consumnation of a private or public offering of the Issuer's stock, an irrevocable capital contribution or otherwise, the Issuer's consolidated act worth after giving effect to the transfer of the Assets increases by at less: Pesos 78.0 million over the Issuer's consolidated act worth reported at 31st December, 1996 (as adjusted to give effect to the transfer of the Assets) and (ii) the Issuer's ratio of total consolidated inhibities to consolidated net worth is less than 1.1. The Issuer's consolidated as worth and total consolidated inhibities to consolidated internanced by reference to the Issuer's consolidated in the Deed of Gusrantee have arisen, will be determined by reference to the Issuer's most recent published consolidated financial statements prepared in accordance with generally accepted accounting principles as applied in Argentina."

Notice and Quserum

Notice and Quorum

The Issuer hereby gives both the first and second notices (as required by Condition 11(a) (Meetings of Notaholders, Notice and Quorum) of the Terms and Conditions of the Notes) of the Meeting and, if a quarum is not present within one hour from the time fixed, its continuation. The quorum initially required for the Meeting is two or more persons holding Notes or voting certificates or being proxies and holding or representing 76% in principal amount of the Notes for the time being outstanding. If within one hour from the time fixed for the Meeting a quarum is not present then the Meeting may continue so long as two or more persons are present holding Notes or voting certificates or being proxies and holding or representing not less than 25% in principal amount of the Notes for the time being outstanding.

Voting and Attendance

Voting and Attendance

The Issuer will demand a poil at the Meeting, with the consequence that the Ordinary Resolution to be proposed at the Meeting will be passed if corried by the affirmative vote of Noteholders of at least a majority in the aggregate principal amount of the Notes present or represented at the Meeting, provided, however, that such decision shall be approved by the Noteholders of not least than 25% of the aggregate principal amount of the Notes then outstanding. A Noteholder whiching to vote at the Meeting mais rather (i) attend the Meeting and produce a voting certificate in respect of his Note or (ii) stand the Meeting and grounds a voting certificate from a Paying Agent or require a Paying Agent to issue a block voting instruction by depositing his Note with (or to the order of) such Paying Agent not later than 48 hours before the time fixed for the Meeting. Voting certificates and block voting instructions shall be valid until the relevant Notes are released pursuant to the terms set forth in Schedule 3 to the Piecal Agency Agreement and, until then, the holder of a voting certificate or (as the case may be) the pracy named in a block voting instruction shall, for all purposes in

connection with any meeting of Noteholders, he deemed to be the holder of the Notes to which that voting certificate or block voting instruction relates and the Paying Agent with which (or to the order of which) such Notes have been deposited shall be deemed for such purposes not to be the holder of the Notes.

The Fiscal Agency Agreement

Piscai Agent and Principal Paying Agent Banque Parhas Luxenburg 10A Boulevard Royal

L-2093 Luxem

Copies of the form of the Deed of Guarantee are available at the specified offices of the Paying Agent

COMPANIES AND FINANCE: THE AMERICAS

Hilton Hotels leaps 76% in term

By Richard Tomkins in New York

Shares in Hilton Hotels, the US company bidding for the rival ITT hotel and casino group, jumped \$1% to \$26% in early trading yesterday a rise of 4 per cent - after the company reported an unexpectedly big increase in net profits from \$37m to

\$65m in the first quarter. The 76 per cent improvement translated into a much smaller increase in earnings per share because it was

\$2bn acquisition of Bally increase in the contribution occupancy levels and room els at Hilton's casino hotels Entertainment, an all-share from its top 10 properties. rates.

This increased the number Hilton said. of shares in circulation from 195m in last year's first benefits from its acquisition quarter to 250m this time. Even so, earnings per share ship interests in six fullrose by 37 per cent from 19 cents to 26 cents, well ahead of the 23 cents expected by analysts.

On the hotels side of the business, Hilton saw a 41 per

This rose from \$47m to \$67m,

The company also saw last year of increased ownerservice hotel properties from Prudential Insurance. Like other hotel operators,

Hilton has been benefiting from strong demand for rooms, driven by a combinacent advance in operating tion of economic growth and profits from \$79m to \$111m, a lack of new capacity comwith much of the improve ing on to the market. This driven partly by last year's ment coming from an has enabled it to increase

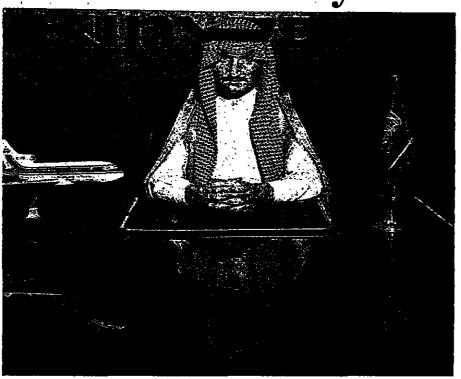
In the first quarter, Hilton said, occupancy levels at its top 10 hotels rose by 2.4 percentage points to 73.9 per cent, and the average daily rate rose from \$150.31 to \$160.79.

Over the hotel division as a whole, occupancy levels edged up from 71.6 per cent to 71.8 per cent, and the average daily rate rose by 8 per cent to \$146.66. The US casino sector has been suffering from over- are confident will be a succapacity, and occupancy lev-

fell by 1.5 percentage points to 87.2 per cent in the first quarter - although this was offset by a 4 per cent increase in average daily rates to \$77.38.

But with the addition of the Bally's properties, the division's operating profits rose from \$54m to \$133m. Mr Stephen Bollenbach chief executive, expressed optimism over the outcome of the ITT bid, saying Hilton cessful conclusion".

Saudi prince links up with Planet Hollywood



Prince Alwaleed joins forces with a star-studded group of stockholders

By Christopher Parkes in Los Angeles

The state of the s

garage (1987)

dit resell

first-quarter profits.

early yesterday on news of closed price. plans to develop up to 34 restaurants internationally.

The link marks a substantial advance for a company which has hitherto followed a relatively conservative expansion programme.

It opened four new Planet Hollywood restaurants in the three months to the end of March to bring the total to 57. Franchisees operate 21 of these outside the US.

themed Official All Star

By Richard Tomkins

fast cereals group, yesterday

the disastrous acquisition of

Snapple, the soft drinks com-

pany it agreed to sell to the

Triarc conglomerate for

It also announced that net

losses in the first quarter

totalled \$1.11bn, compared

with net profits of \$31.2m a

The losses included a pre-

tax deficit of \$1.4bn on the

sale of Snapple, which it

bought for \$1.7bn at the end

Quaker Oats said that

earnings per share would

\$300m last month.

Quaker Oats, the US break-trading.

said it would replace its liam Smithburg, the chair-chairman and carry out a man and chief executive who

big restructuring as part of presided over the Snapple its planned recovery from acquisition, was stepping

planned or under construc- Istanbul and Budapest. tion, mainly in the US, but

also in Munich, Germany,

wood themed restaurant eclectic portfolio embracing retail-only stores which chain, which yesterday Euro Disney, Apple Com- feature Planet Hollywood reported a three-fold surge in puter and fashion retailer Saks Fifth Avenue, is to buy The group's share price a 1 per cent share in Planet surged 18 per cent to \$19 Hollywood for an undis-rights to develop future

> group of stockholders, including the actor Arnold Schwarzenegger, one of the founders, and Tiger Woods, the new golfing sensation, who make regular appearances to attract crowds and publicity to restaurant open-

His plans for restaurant openings - all featuring the group's blend of loud music and Hollywood memo-The company's interests rabilia - extend across much also include six music of the Middle East and

Europe. Cities targeted for the ear-A dozen new company- liest openings include Brusowned restaurants are sels, Athens, Lisbon, Cairo, doll.

Quaker Oats chief to go

in group restructure plan

The company said Mr Wil-

acquisition, was stepping

of the company, and a com-mittee of directors had been

formed to find a suitable

successor. Mr Smithburg

would stay in charge in the

meantime.
The restructuring would

involve a refocusing on core

businesses, a share repur-

chase programme, and con-

tinuing cost reductions of \$30m over the next 18

months in addition to the

cost savings resulting from

Quaker Oats said the com-

the Snapple sale.

down after 16 years as head

expectations. The shares rade soft drinks busine

were up \$% at \$38% in early The group's smaller brands

The deal also gives Prince Alwaleed, nephew of the Prince Alwaleed Bin Talal and Cannes, France, the Bin Abdulaziz Al-Saud, the Saudi investor, has joined forces with the Planet Hollyclothing and other merchan-

He also has unspecified group franchises, including He joins a star-studded Marvel Mania, a new restaurant concept with a comic book theme.

The group's first-quarter revenue growth of 32 per cent to \$102m and a rise in net income to \$10.5m, comachieved despite "softness" throughout the casual dining industry, the company said yesterday.

Future plans included a new music concept, to be announced shortly, the launch of a movie trivia game, and the arrival in time for Christmas of a Planet Hollywood Barbie

include Aunt Jemima mixes

and syrups and its Rice-A-

Roni, Pasta Roni and Near

The first-quarter results

showed that operating prof-

its from the food side of the

business slumped 22 per cent

businesses, largely because

of the continuing effects of a

breakfast cereal price war in

increase in sales of hot cere-

als following the Food and

Drug Administration's deci-

sion to allow health claims

to be made for the benefits

On the drinks side, operat-

ing profits from the Gato-

rade business rose from

\$10.4m to \$34.4m, driven by a

One bright spot was an

East side dishes.

the US.

americas news digest

Inco earnings hit

Inco, the Canadian nickel and copper producer, has reported first quarter earnings of US\$58m, down from 663m a year ago. Inco said the drop was mainly caused by a drop in nickel and cobalt prices, increased production costs and lower deliveries of precious metals in the company's primary metals business. Inco's realised nickel price for primary products, the principal determinant of the company's profitability, averaged \$3.50 a pound in the first quarter of 1997, compared with \$3.78 a pound during the same period last year.

The first quarter results reflect an after-tax gain of US\$36m from selling Doncasters, formerly known as Inco Engineered Products. Net sales fell to US\$787m compared with \$834m last year, while operating earnings fell from Scott Morrison, Vancouve

Bombardier lifts payout

Bombardier, the Montreal-based aerospace and transport equipment group, lifted earnings by almost a third in its latest financial year, with aircraft and leisure craft sales more than offsetting problems at some European railcar operations. The quarterly dividend has been raised from 5 cents to 7.5 cents a share.

Earnings for the year, excluding special items, rose from C\$313m, or 92 cents a share, a year earlier to C\$406.2m (US\$291m), or C\$1.18 a share, in the year to January 31. Revenues climbed from C\$7.1bn to C\$8bn. The 1995-96 earnings figure excluded a write-down of Bombardier's equity in Eurotunnel, which reduced net earnings to C\$158m, or 45 cents a share.

er cent on stable revenues, reflecting unprofitable orders Beaudoin, chairman, said "corrective measures" should

write-down. Bombardier shares rose 70 cents to C\$27.80 in early trading in Toronto vesterday.

United Technologies ahead

earnings well ahead of predictions, despite currency translation losses which cost it 3 cents a share. Earnings per share of 86 cents were 39 per cent better than last time and higher than analysts' forecasts of 80 cents. Although operating profits slipped at its automotive division, performance improved at Pratt & Whitney, the aircraft engine operation, Otis and Carrier. Group revenues rose 5 per cent to \$1.37bn.

Reader's Digest has launched a four-year \$400m investment programme to step up the company's publishing and promotion initiatives. The goals of the investment are customer growth in the low single digits, revenue growth in the high single digits and 10 per cent growth in operating profit and margins. Because of the investment, the company said it expects earnings to

third quarter reflect continued weak responses to promotional mailings and weakness in European economies. Revenues from US operations totaled \$308.8m, down 2 per cent from a year ago. In 1996, the company reported earnings of 73 cents a share, including

Moore bids for Peak Techs

Moore Corporation, the world's leading supplier of document-formatted information and data-based marketing, has announced an agreed US\$210m cash offer for The Peak Technologies Group, the leader in bar code-based data capture systems. The merger, at \$18 a share, will firmly establish Toronto-based Moore in the US\$12bn bar code-based data capture market, enhance the company's broad range of labels systems products, and increase the percentage of its revenues coming from its high technology holdings.

Moore has also announced it will acquire United Ad abel, the private Californian manufacturer of pressure sensitive labels, for an undisclosed amount. Scott Morrison

Avon sales dip in US

Avon Products, the beauty and cosmetics group, announced a 1 per cent fall in first-quarter sales in the US, its biggest market, yesterday. The company's pre-tax profits fell 2 per cent. Overall, Avon reported a rise in net income per share from 28 US cents a year ago to 31 cents, helped by strong performances in Europe, the Pacific region and Mexico. Agencies, New York

by drop in prices

The rail division's pre-tax income for the year slipped 36 at factories in Austria and Belgium. Mr Laurent lead to improved profitability in the current financial year. Pre-tax income from aerospace for the year almost doubled from C\$131.1m to C\$258m, with revenues up 14

Fourth-quarter income rose from C\$105.1m, or 31 cents. to C\$147.3m, or 43 cents, before the Eurotunnel

United Technologies yesterday reported first-quarter

Christopher Parkes, Los Angeles

Reader's Digest to invest \$400m

decline next year.

Reader's Digest Association said results for its latest

restructuring charges.

The Bank of New York S.A.

Given by: The Board of Directors of Competite General de Combustibles S.A.



This announcement appears as a matter of record only.

Société Internationale de Café-Cacao Ivory Coast

FRF 100,000,000

COCOA PRE-EXPORT FACILITY

Arranger **ING Bank**

Crédit Lyonnais, Agence Internationale Union Bank of Switzerland, London Branch

> Agent ING Bank

ING BANK

February 1997

pany was reviewing the sale have risen from 22 cents to of businesses outside the 13 per cent increase in 24 cents without the Snapple loss, in line with analysts' oil groups post first-quarter gains

of eating cats.

By Christopher Parkes in Los Angeles

The weakening of recent high prices for oil and natural gas which bolstered US energy company profits in the first quarter is expected to benefit refining and chemicals margins in the current period, Chevron said yester-

the impact on earnings of production operations rose a share last year and shead declining prices in upstream

Chevron, which best anse its at this sevel slid 45 per modest 7 per cent advance to lysts' earnings forecasts of cent to \$132m.

\$1.13 a share with a reported \$1.27, said net income rose 35 per cent, from \$606m last time to \$831m. Excluding special items, profits reached a record \$804m on revenues

up 8 per cent at \$11bn. Mobil also gained ground with earnings per share up from \$1.83 to \$2.06 after

charge of 5 cents a share. 35 per cent to \$694m while of analysts' forecasts. refining and marketing prof-

which are in the process of merging the bulk of their US oil refining and retailing operations, had earlier reported strong first-quarter

Bolstered by a \$488m gain from a tax dispute, Texaco's earnings soared 154 per cent allowing for a restructuring to \$3.72 a share. Even excluding this bonus, income per Operating income from share was still almost 30 per

Texaco and Shell Oil, period were a record and Peter Bijur, Texaco chairrepresented a 30 per cent man, said US downstream rise after excluding extraordinary items. Both companies said they

had benefited during the quarter from higher oil prices: the main factor behind better-than-expected profits reported on Monday by Exxon.

The Royal Dutch/Shell subsidiary said US oil pro-Meanwhile, rising production and cent up at \$1.84, against \$1.42 duction rose during the quarter, and progress was Shell, reporting a more and chemicals.

results were unchanged on the year, while Shell said income from oil products fell \$59m to \$12m. Phillips Petroleum yesterday posted earnings per

share of 86 cents, below fore-

casts, and net income up 18 per cent at \$247m, compared with \$210m last time. Upstream profits were 34 per cent higher despite a 4 per cent drop in oil and gas

helped by higher sales of oil production, while refining Reflecting the trend in marginally despite lower \$517m, said its profits for the refining and marketing, Mr refinery capacity use.

INTERNATIONAL CAPITAL MARKETS

Europe follows French OATs higher

By Michael Lindemann in London and John Authers

French OATs again became the focus of market attention yesterday and positive reaction to the French election helped Europe's other main

bond markets higher. While many investors took a generally positive view of the snap poll, Mr Mark Fox. European strategist at Lehman Brothers, said others were concerned by a "potential disaster downside", given that a single currency might be still-born if the at Merrill Lynch in Paris, right wing loses the election. pointed out that concerns in a smooth passage into

not yet focused on the elections. Mr Fox said some investors were plagued by the uncertainty.

"Historically there can be very big swings in France that's what concerns people. There can be swings of around 15 to 20 per cent." He added, however, that investors had generally taken the view that there was too much negative news, helping OATs prices upwards. The June notional

future closed up 0.18 on the day at 128.60. Ms Joanne Perez, analyst

shortest-dated instruments, including the franc and

"The lack of margin for a new government of the right or left to radically change the tight fiscal/loose monetary policy mix should largely underpin prices at the long end of the French yield curve." Ms Perez said. UK gilts were also excited by election talk after the ICM poll, which had started the markets fluttering on

Labour's lead even lower than expected. "The market had factored

Tuesday afternoon, showed

While opinion polls remain about a possible Socialist power for the Labour party." scarce and most voters are victory were likely to hit the said Mr Kevin Adams, gilts strategist at BZW. "The poll has therefore exposed a bit

of a raw nerve." The £2bn auction of 7 per cent 2002 gilts was covered 3.49 times. Analysts said demand was stronger than expected because the bond was a new benchmark and

The June long gilt picked

up å to close at 109%. German bunds rose slightly in what analysts said was an "uninspiring" market. The June bund future ended 0.13 higher at 100.81. The second tranche of a July 2007 strippable bond

went reasonably well, they

New international bond issues

said, although some had. US Treasury bonds. At midexpected higher demand given that it is only the second strippable bund. Some of the day's stron-

gest gains came from Spanish honos which were enthused by confirmation from the European Commission that Spain was likely to meet its 3 per cent budget deficit target this year, strengthening its case to join

the first wave of EMU. Bonos ended the day at 113.26, up 0.37. The 10-year yield spread over bunds tightened 4 basis points to 104 points.

US Treasuries fell yesterday morning ahead of a

session, the benchmark 30year Treasury bond was down 4 at 944, yielding 7.061 per cent. The two-year bond was unchanged, yielding 6.443 per cent.

Sentiment remained bear-ish about political developments, with Republican and Democrat leaders in the Senate saying it was unlikely they would reach a budget deal this week. Hopes that these talks could be speedily resolved had helped fuel the

market on Tuesday. There seemed few serious worries about the auction. with dealers expecting the notes to be awarded at a \$12.5bn auction of five-year yield of 6.75 or 6.76 per cent. CAPITAL MARKETS NEWS DIGEST

S&P takes fresh look at sovereigns

Private sector borrowers in Argentina will for the first time have higher credit ratings than the country's sovereign ceiling as a result of a new approach adopted by Standard & Poor's, the US rating agency.

S&P said yesterday it had come to the conclusion that "sovereign credit risk now is less a factor affecting ratings of issuers in certain dollarised economies". As a result, the agency has upgraded the ratings of several Argentine borrowers, some to investment grade – two notches above the Republic's BB rating.

S&P believes that "once dollarisation passes a certain threshold -40 per cent of measured financial assets - it is difficult to reverse". Instead, "it is accommodated by

adaptations in the marketplace".

The new foreign currency ratings awarded to private borrowers, S&P said, "will more fully reflect their stand-alone credit characteristics".

The new policy was also applied to one Panamanian ssuer - Banco General - which received a counterparty rating of BBB-, one notch higher than the Republic of

DTB extends trading hours

The DTB, the derivatives exchange of Deutsche Börse, is extending trading hours on its interest rate derivatives, to improve access to overseas traders. Trading in Bund and Bobl futures and options, as well as Schatz futures and one-month and three-month euromark futures, will be extended from 5.80pm (Frankfurt time) to 7pm from August 1.

The implementation of longer hours brings the DTB's closing time in line with that of competing products listed on Liffe, the London Financial Futures and Options

Exchange. The decision is partly motivated by the need to accommodate US traders who, because of the time

difference, can trade only during the European afternoon. The DTB said it had 25 members linked to its electronic trading system from London and seven from the US.

Loan for Polish phone group

Polska Telefonia Cyfrowa-Era GSM, the first central European telecoms company to plan an issue of high-yield bonds in the US yankee market, is in negotiations with banks for a syndicated loan of up to \$400m. The long-term loan, from a consortium of foreign banks led by Citibank, of the US, is set to be the largest obtained by a Polish

Era GSM is one of two Polish companies awarded licences to operate GSM mobile telephone networks in February 1996. It has been operating since September and claims to have upwards of 130,000 subscribers.

The junk bond issue is expected to be launched this summer, with Salomon Brothers as lead manager.

Samer Iskandar

Strong demand for novel BNP offering

INTERNATIONAL BONDS

The French franc sector was

one of the most active yesterday, in spite of the uncertainty caused by President Jacques Chirac's decision to call an early election. "The market is ignoring

politics," said a banker in Paris. "The franc is holding up well [against the D-Mark] and [OAT] yield spreads over bunds have barely widened." Banque Nationale de Paris launched the first franc per-

petual/step-up bonds, a structure that qualifies the proceeds as upper-tier II capital for regulatory purposes. "We believe this will constitute a benchmark for the French franc market," said

Ms Martine Billeaud, BNP

Merrill Lynch, which led mendous appetite among spread is attractive."

was helped by extensive premarketing, including "a lot of one-to-one visits with investors", Ms Billeaud said. She said BNP had "consid-

ered other markets, but conditions were not at their best, especially in the US". Merrill Lynch explained that the vankee market was relatively unattractive due to the general widening of spreads in the past month. following the Fed's decision

to raise interest rates. Ford Motor Credit launched the day's largest transaction. FFr3bn in two tranches. Société Générale, joint lead manager with BNP, said the transaction went well.
"We knew there was

demand in six years, because there has been little supply, said a SocGen official. "In the FFr1.25bn deal jointly the 12-year area, there is sufwith BNP, said it found "tre-ficient demand when the

investors", with demand exceeding FFr1.6bn. This government agency providing low-income housing, tapped the dollar sector. CSFB, which led the deal jointly with UBS, said it met a good reception, mainly from institutional investors, with help from a road-show.

organised by BZW for Carrefour, the French supermarket chain, which has the second largest capitalisation on the French stock exchange. Carrefour is one of the country's largest retailers, with additional activities in Asia and Latin America. BZW said sales were good at the re-offer price and expects to see continuing demand.

Porsche, the German car manufacturer, also made its bond market debut, with DM200m of five-year bonds. The lira sector saw the return of plain-vanilla investment grade bonds, with a L300bn five-year issue by DSL Bank.

be Chase Mer/Morg Stanley
+4(5%%-00) SBC Westung
+37(5%%-07) Goldman Sachs M US DOLLARS Chase Manhattan Corp ‡ World Bank IBRD Kyushu Bectric Power Co Carrefour Supermarchs Housing New Zealand COPEL 99.814A Mey 2002 0.175A 99.882A Mey 2001 0.225A 99.835A Mey 2007 0.325A 100.08 Mey 2000 0.225A 99.838A Mey 2000 0.225A 99.618A Mey 2005 E D-MARKS National Bank of Canada ‡ Porache Intl Financing THENCH FRANCS 99.293R May 2003 0.350R 99.514R May 2009 0.450R 99.907R Perpetual 0.625R E SWISS FRANCS Credit Suisse Group (f) ABB Inti Finance (g.s) 101.825 May 2007 std 102.05 Sep 2002 2.0 IN ITALIAN LIRE 101.622 May 2002 1.875 BNP/CSFB/San Paolo B DUTCH GUILDERS 98.94R May 2012 0.375R Bank Nederlandse Gem E LUXEMBOURG FRANCS W SPANISH PESETAS World Bank 101.02 May 2000 1.375 III NEW ZEALAND DOLLARS Bayerische Vereinsbank (I) Final terms, non-catable unless stated. Yield spread (over relevant government bond) at launch supplied by lead manager. ‡ Floating-rate note. R: Flore free price; fees shown at re-offer level. a) 3mh Libor +5pp. b) 3mh Libor +5pp. b) 7mnche A. d) Tranche B. a) To y 10 then stape up to 3mh-Pipor +2y6. Call at per 21/5/97, i) Re-opening (auss. g) Fungliole on psy data, original launched 10/2/97, i) Interpolated yield. I) Long 1st coupon. a) Short 1st coupon.

BNP, one of three lead ucts. "There have been no market. "Triple-A bonds are managers, said as a result of benchmark bond issues in a trading at [a yield of] 30 or volatility in Italian interest long time," said an official. rates, recent issues in lire

40 basis points below lira The bank said it met Libor rates." the official had been dominated by strong demand, because said. DSL's paper was emerging market transac- existing issues had become launched with a vield of 20

WOR	WORLD BOND PRICES												
BENC	BENCHMARK GOVERNMENT BONDS												
		a		Day's	Week	Month							
		Coupon	Date	Price	change	Yield	ago	ago					
Australia		6,750	11/06	92,8200	-0.080	7.83	7.82	7.83					
Austria		5.750	04/07	99.1700	+0.200	5.86	5.88	5.64					
Belglum		6.250	03/07	101,9800	+0.120	5.98	5.96	5.78					
Carada		7.000	12/06	101.9000	+0.080	6.73	6.81	6.45					
Denmark		8.000	03/06	109.5200	+0.320	6.55	6.56	6.33					
France	STAN	4,750	03/02	102.6696	+0.160	4.63	4.77	4.57					
	OAT	5.500	04/07	97,8500	+0.090	5.79	5.71	5.49					
Germany	Bund	6.000	01/07	101.1700	+0.200	5.83	5.85	5,67					
tretand		8.000	06/06	108.4500	+0.140	6.74	6.71	6.62					
ltaly		6.750	02/07	94,9300	+0.180	7.49†	7.42	7.51					
Japan	No 143	6.300	09/01	120.1701	-0.130	1.44	1.41	1.30					
	No 182	3.000	D9/05	106.0528	-0.200	2.15	2.15	2.30					
Netherland	ds	5.750	02/07	99.9600	+0.140	5.75	5.78	5.45					
Portugal		9.500	02/06	117.5600	· +0.450	6.77	6.73	6.82					
Spein		7.350	03/07	103.2600	+0.520	6.87	6.82	6.96					
Sweden		8.000	08/07	105.1836	+0.510	7.26	7.17	6.89					
UK Glits		7.000 .	06/02	98-27	+3/32	7.27	7.24	8.84					
		7.250	12/07	97-22	+3/32	7.57	7.54	7.31					
		9.000	10/08	110-04	+4/32	7.66	7.63	7.40					
US Treasu	Fy -	6.250	02/07	95-25	+4/32	6.85	6.92	6.58					
		6.625	02/27	94_20	+9/32	7.08	7.13	6.85					
BCU (Frenc	h Govi)	7.000	04/06	105.2600	+0.200	6.22	6.08	6.00					

Landon closing, "New York mid-day † Gross (including withholding tex, at 12.5 per cent payable by **US INTEREST RATES**

Treasury Bills and Bond Yields

M NOTIONAL FRENCH BOND FUTURES (MATTE) FF:500,000 Open Sett price Change Low Est vol. Open int. High +0.18 +0.16 127.04 127.04 127.18 152 2 96.72 **PUTS**

1,92

BOND FUTURES AND OPTIONS

Jun 0.33 0.60 1.03 1.69 2.50 1.20 M NOTIONAL GERMAN BUND FUTURES (LIFFE) DM250,000 100ths of 100% Low Sett price Change High 159712 272851 14340 15751 100.74

III BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100% 0 0.46 0.19 0.69 0.69 0.99 1,31 **!taly** M NOTIONAL ITALIAN GOVT. BOND (STP) FUTURES (LIFFE)" Linz 200m 100ths of 100% Open Sett price Change 127.25 127.52 +0.18 127.84 127.01 127.44 127.85 +0.17 127.50 127.44 66348 279 4837 III TALIAN GOVT. BOND (BTP) FUTURES OPTIONS (LIFTE) Live200m 100ths of 100% 2.39 2.24

= Non-		NISH BON		ee Arcco			
_ 4011	Open	Sett price			Low	Fet vol	Open int.
	-	-	_	-			
Jun	113.08	113.26	+0.37	113.50	113.05	91,263	64,037
Sep UK	-	112.42	+0.39	-	-	-	3
■ NOTE	ONAL UK	GILT FUTU	RES (LIFF	E)* 250,000	32nds of	100%	
	Open	Sett price	Change	High	Low	Est. voi	Open Int.
Jun	109-16	109-16	+0-03	109-25	109-13	42376	171684
Sep	109-20	109-11	+0-03	109-20	109-11	194	2711
	GELT FUT	URES OPT	IONS (LIF	FE) £50,00	0 64ths of	100%	
Strike		CAI	<u> 18</u>			PUTS -	
Price	May	<i>j</i> un	ع لياس	iep Ma	y Jun	الناف	Sep
109	0-32	1-15 1	-35 2-	05 0	0-47	1-13	1-47
110	0	0-46 1	-02 1-	38 0-32	1-14	1-44	2-16
111	0	0-25 0	-43 1-	12 1-32	1-57	2-21	2-54
Est. vol. to	otal, Calls 56	83 Purs 3636	. Previous	day's open i	nt., Calls 7	3346 Puts	37297
Ecu							
ECU!	BOND FUT	URES (MAT	TIF) ECU1	00,000	_		
	Open	Sett price	Change	Hìgh	Low	Est vol	Open Int.
Jun	83.60	93.80	+0.20	93.90	93.60	2.155	8 213 .

93.80 +0.20 so.su 93.42 +0.20 -W US TREASURY BOND FUTURES (CBT) \$100,000 32nds of 100% Latest Change High Low Est. vol. Open int. -0-01 -0-02 108-11 108-01 292,723 451,543 107-25 107-20 2,340 37,337 - 101 6,139 ■ NOTIONAL LONG TERM JAPANESE GOVT. BOND FUTURES (LIFFE) Y100m 100ths of 100% Ореп Close Change High Low Est. vol Open int. 2274 210

						" LIFFE futures also traded on APT. All Open interest figs. are for previous day.								
UK GILTS F	PRIC	ES												
Notes	Y	leki Aled	Price £ -	· • 0F —	_ 52 v High	cook Low	Notes	int ¹	ileki Red	Price £	+ 6 –	_ 52 v High	reek	Yeld: 52 week Notes (1) (2) Price 5 + or - High Low
Shorte* (Liene up to Flore Y Trees Car 7to 1997## Lean 15pc 1997## Lean 15pc 1997 Lean 15pc 1997 Lean 15pc 1997 Lean 15pc 1997 Lean 15pc 1998 Trees 7to 1998 Trees 7to 1998 Trees 7to 1998 Trees 8to 1998 Trees 8to 1998 Lean 12to 1999 Trees 1999	6.96 8.68 14.32 9.53 7.27 13.68 11.16 9.94 6.12 9.55 6.51 11.17	6.23 6.24 6.57 6.81 6.85 6.80 - 6.93 6.93 7.03 7.23 6.67	100 A 100 B 100 A 100 A 100 A 110 B 100 A 100 A		108 123 1144 1084 1084 1164 1119 1119 1119	100 & 100 & 100 & 100 & 100 & 100 & 111 & 107 & 100 &	Tress Spc 2008 ##	7.68 7.90 9.80 8.00 7.42 8.17 7.82 7.14 8.12	7.80 7.96 7.81 7.97 7.85 7.89 7.74 7.73	10033 1014 1184 1084 974 1104 1024 1104 1104	****	1074, 1044, 1244, 11033 1023 1143, 1053 914, 1153	964 984 1154 1074 964 1034 97 811 1043	### 1881; 135 6 - 2.19114_but - 1144_ 1125_ 230 0
Trees 14pc 1998-1	7.80 5.67 9.18 7.08	7.19 7.28 7.28	10245 100Å 10041 9061	+4	1045 100,2 1131 ₅ 1011 ₅	101	Trees Spc 2012##	8.10 6.71 7.82 7.77 7.79 7.85 7.76	7.74 7.89 7.74 7.76 7.71 7.75 7.70	111点 81点 102点 98录 1024 170点 1034	4444	118% 85% 107Å 104ਉ 107∯ 115∯ 108%	16476 1576 9513 9514 9514 1627 ₂ 9533	lactor 3,945. FPI for August 1996: 153.1 and for March 1897 155.4 Other Fixed Interest
Trees 77-2002; Trees 194-2002; Trees 194-2003; Trees 190-2003; Trees 190-2003; Trees 119-2004 Trees 194-2004;	7.08 8.84 7.77 8.88 10.09 4.15 8.54 7.54 8.02 7.54	7,39 7,46 7,32 5,23 7,491 7,45	95]] 110 ² 4 112 ² 4 113 ² 3 84 ¹ 4 111 ² 4 111 ² 5 111 ² 5 165]] 165]]	* 4 \$ \$\$\$\$\$	101 à 122 à 105 à 122 à 105 à 121 à 105 à 121 à 105 à 114 à 122 à	108 <u>4</u> 123/2 1017	Consists 4pc Corrected 4pc Corrected 4pc Corrected 4pc Corrected 4pc Corrected 4pc Corrected 2 lpc Corrected 2 lpc Corrected 2 lpc Corrected 4pc Corrected 4	7.90 7.80 5.86 8.05 7.77 7.86	-	50% 44% 61% 17.5 32% 31%	****	542 473 641 342 343 343	41/à 58/à 34/à 25%	Median Dev 101-ppc 2009. Adean Dev 101-ppc 2009. St. 9805 Fries E + 01 - Fries Dev 101-ppc 2009. St. 9805 Fries E + 02 - Fries Dev 101-ppc 2009. St. 9902 St. 55 1271-pact St. 121-pc 1012. St. 121-pc

Sec

tions, or structured prod- expensive on the secondary basis points through Libor. FTSE Actuaries Govt. Securities **UK Indices** Price Indices — Low coupon yield — Medium coupon yield — High coupon yield — Apr 23 Apr 22 Yr. ago Apr 23 Apr 22 Yr. ago Apr 23 Apr 22 Yr. ago 7.51 7.36 7.37 7.55 7.42 8.18 7.71 7.72 8.20 7.50 8.24 7.74 7.76 8.26 7.60 3.49 5 yrs 3.12 15 yrs 3.16 20 yrs 2.37 lrred.† 3.34 120,15 149,31 1 Up to 5 years (19) 120.10 7.62 7.66 7.62 8.29 7.62 8.32 7.32 0.08 149.18 5 All stocks (51) 0.08 143.71 Apr 23 Apr 22 Ys ago 31 Apr 23 Apr 22 Yr. ago 6 Up to 5 years (2) Gilt Edged Activity Indices FT Fixed Interest Indices

Apr 23 Apr 22 Apr 21 Apr 18 Apr 17 Yr ago Hight Low Apr 22 Apr 21 Apr 16 Apr 17 Apr 16 116.83 116.78 117,02 116.96 116.98 112.26 120.18 115.32 5-day ave

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FT/ISMA INTERNA	TION	ΔĹ	301	VD.	SERVICE						يصنعصن
		_	_								
					dequale secondary market, Lutest pr						
	Bid	Offer	Chi	Yield			Other	Chg	Yield	leaued	elid - Other Chy Yand
U.S. DOLLAR STRAIGHTS					Spain 7 ⁴ 4 03 4000	110				Abbey Natl Treasury 8 03 2 1000	109% 100% 7.86
Abbey Nati Treasury 612 03 1000					Volkswagen inti Fin 7 (3		107		554		992 ₈ 997 ₁ 9.11
ABN Armo Bank 7 ¹ 4 05	985a	97 97		7.88	World Bank 54 03 3000 World Bank 64 02 3000	103-2	103	٦.	5.22 6.02		995, 993, 7.01
African Dev 8k 7 23	1013			6.61	World Bank 71g 05 5000	100	1094	-	5.67	55.8 08.6	96 96 7.92 1014 1013 7.92
Amenina 113-17 2000	1	_			••					SIS 8 08 £ 1000 Finland 7 00 £ 500	199 9912 7.31
Asian Dev Bank 6 ¹ 4 05 750	85	95 ¹ 1			SWISS FRANC STRAIGHTS					Glass Welcome 8% 05 £ 500 HSBC Holdings 11.89 02 £ 153	1037 104 14 8.09
Austria 81 ₂ 00 400 Baden-Wuertz L-Fin 81 ₈ 00 1000				8 89	Asian Dev Bank 0 16 500	414	42½ 106	4	474	HSBC Holdings 11,89 02 £ 153	11478 11574 8.09
Bancomed 7 ⁴ s, 04 1000		62%		8.98	Austria 4 ¹ 2 00 1000 Denmark 4 ¹ 4 99 1000	1045	104%	7	2.44 2.27	home Day Dir 7 no c con	120 120 ³ 2 8.27 9674 99 ³ 4 7.36
Bank Ned Gemeenten 7 99 1000	100%	100%		6.68	DE 91-00 1000	4071.	4003	414	1.86	Land Steep 9½ 07 £ 200 Ontario 11½ 07 £ 100 Powergen 8½ 03 £ 250 Severn Trant 11½ 99 £ 150 Tokyo Bas Power 11 07 £ 150	967g 99 ¹ g 7.36 108 108 ¹ g 8.29
Bayer Vereinstik 8 ¹ e 00 500 Belgium 5 ¹ 2 03 1000 British Columbia 7 ³ e 02 500	103	1031 ⁸		6.B8	ES 64 04 300 Rinland 74, 99 300	115 ³ e	1154	-	431	Ontario 111 01 2	110 111 - 7.78
Belgium 5½ (3) 1000	824	ولوو		7.01	Finland 74, 99 300	1114	1115		2.52	Powergen 87g 03 £ 250	1085 1085 8.10
Patien Courties 1-4; U2 360 Patien Cos (1-21 15/01	14%	102% 15	•		Helaba Finance 33, 00 1000	10412	104 ¹ 2 115 ¹ a	4	2.45 2.83	Severn Trent 11/2 98-2 150	107数 108 754
British Gas 0 21 1500 Canada 6 ¹ 8 05 1500	857	96		7.16	toeland 7 ⁵ g 00 100 Inter Amer Day 4 ³ g 03 900 Ontacto 6 ³ g 03 400	1077	1084		334	TONO DESPONDE 11 UT Y 150	7,76 <u>1</u> 4 111 111 111 110 110 110 110 110 110 11
Cheung Kong Fin 5 ¹ 2 98 500	974	97%	_	7.17	Ontado 614 03 400	1144	1153		3.39	16. 44.75 - 4.0.00 1.770	103 1 103 1 103 1 1 8.47
Cheung Kong Fin 5 ¹ 2 98 500 Chris 6 ¹ 2 04 1000 Credit Fonder 9 ¹ 2 99 300	94 2	947	Ļ	141	ULUSOS: 17/070 3 VS 100	703	1037	_	484	Credit Local 6 01 FFr 8000	104 104 4 4.90
Credit Foncier 912 99 300 East Japan Railway 65: 04 600	70438	1047 ₈ 984		671	SNCF 7 04 450 Sweden 4¾ 03 500	120	120%		382	Credit Local 6 01 FFr 200 Denmark 512 99 FFr 7000	103 103 + 4 4.05
		95%	J,	6.98	World Bank 0 21 700	1077 815	108 ¹ 4		8.98 4.79	Bec de Rance 64, 22 FF 3000	1244 1245 4 6.72
ESB 8 04 500 Ex-Im Bank Japan 8 12 500	1057	1043	•	7.06	World Bank 7 01	1151	1154		2.81	FLOATING RATE NOTES	• •
Export Dev Corp 912 98	1031	103 ¹ 2	_	5.60				•		hound	Bid Other C.opp
Econ Capital 0 04 1800 Fed Home Loan 7 1 99 1500	60 ³ 4	60	+4	5.93	YEN STRAIGHTS					Abbay Nat Treasury -1: 99 1000	
Federal Nati Mort 7.40 04 1500	1001	101 ¹ 8 102 ¹ 4		714	8elgium 5 89	1144	1103 ₈		1.10 1.22	Americals (Shibal St. 6 04 - 200	99.92 99.98 5.5000 99.69 99.77 5.5689
Finland 77g 04 1500	1045		ولب	7.17	56 6°s 00 100000	11512	1154			Cades - 01 2000	99.58 99.63 5.3750
Ford Motor Credit 61- 02 1250	97%	87½		7.27	Ex-lm Bank Japan 43x 03 105000	1143	115	4	1,92	Cades - 1, 01 2000 Canada - 1, 99 2000 CCCE 0 06 Equ 2000	99.77 99.82 5.2538
General Mills 0 13 1000	2514	25%	ᆂ	8.80	Fed Nat Mort 2 99 100000 Inter Amer Dev 7 ² 4 00 30000	1023	1025	4	1.10	CCCE 0 06 Eq 200	99.78 . 100.00 4.1328
General Mills 0 13 1000 INI Firance 5 ¹ c 96 650 Inter-Amer Dev 8 ¹ g 06 1000	974 94	99. 941 ₈		884	Inter Affect 1964 744 50	1185	1183	4	1.19	Contractik O.S. Fin -1, 98 755: Credit Lyonnals & 00 800	99.82 99.89 53750 98.26 98.85 57500
Inter-Amer Dev 712 05 500	1013	102	,I,	7.1R	bay 5 04 20000	108 1106	108 ¹ 8 119 ³ 8	<u> </u>	1.51 2.25	Dreadner Finance 42 98 DM _ 4000	98.26 98.85 5.7500 99.87 100.05 3.1875
Ind Finance 5% 99 500	98	9874	•	651	Japan Dev Bk 5 99 100000	108 ¹ 2	100%	3	103		99.76 99.82 5.3672
Baly 6 03 2000 Baly 6 1 23 3500	95 ¹ 8	951		7.07	kaly S ¹ 2 01 300000 kaly 5 04 200000 Japan Dev Bk 5 99 100000 Japan Dev Bk 6 ¹ 2 01 120000	1213	. 1915.		146	Financia - 1 1000 150	99.98 100.03 5.4375
ionon Dou Dir 83- 01 500	90Pg	90% 104%	+4	7.86 6.94	SNCF 64; 00 30000 Spain 54; 02 125000	1155	1157	÷	1.16	All Resk tell L CO	100.02 100.08 5.5825 100.32 100.42 5.7500
Japan Dev Bik 8-2 01 500 Korea Blac Power 6-8 03 1350	94	94%		7.69	World Bank 54 02 250000	1184 1174	1193 ₈ 1175 ₈	4		taly : 89	100.32 100.42 5.7500 100.39 100.45 5.8250
Maisushika Siec 7½, 02	100%	1011		7.17	•			-3.		lady 1: 99 1500 lady 1: 96 Eco 1500	100.17 (00.25 4.246)
Mesoco 9% 07 1000	10312				OTHER STRAIGHTS		٠.			LKB Beden-Wuert Fin -1 ₈ 98 , 1000	99.92 99.99 5.4875
Ontario 7% (3	1013	95 101 ¹ 2		10.11 7.20		504	100		15.14	Lloyds Banic Perp S 0.10 (00) Malaysin 2: 05 (50) Malaysin 2: 05 (50) Malaysin 2: 08 (50) Chtario 0 99 2000 Portugal 2: 09 DM 2500 Custor 1-yeth 0 99 500 Renie 0 98 500 Spain 2: 02 DM 2000 Renie 0 98 2000 Spain 2: 02 DM 2000 Spain 2: 02 DM 2000	88.44 90.19 5.6938 98.80 98.90 8.0825
Ontario 7½ 02 2000	103 ¹ e	1034	7		World Bank 15 99 R 500 Austria 6 ¹ 2 99 R 1000	105	101 ¹ 2 105 ¹ 5		14.39	Nove Scotte & 98 500	99.90 98.90 6.0825 99.97 700.08 5.6982
CORE VERMONDER 0-5 (1) ****** SYN	105	1054		6.97	PIT Nederland 61/2 08 FI 1300					Ontario 0 99	100.09 100.16 5,4981
Portugal 5% 03 1000	934	937 104		7.09	Sell Canada 105g 99 CS 150 British Columbia 74; 08 CS 1250	1104	110%		5.58	Portugal & 99 DM 2500	100.25 100.32 3,3086
Ouebac Hydro 93, 98 150 SAS 10 99 200	105	1053 ₂		6.76 6.99	Canada Mig & Hag 84, 99 CS., 1000	1054g	105%	.1.	6-63 5-36	Renie 0 98	99.79 99.86 5.8164 99.83 - 10990 5.4375
SACF 912 98 150	10314	10312	-18	6.64	Bac de France 94, 99 C\$ 275	100%	105 ¹ 2 -	-	3-30 8-52	Spain - 1, 02 DM 2000 .	98253 - 109900 5.4375 100.07 100.12 3.1875
SHCF 8½ 98 150 Spain 6½ 99 1500 Sweden 6½ 03 2000	997	100	44	6.53	KNW let Fin 10 01 CS 400 Nippon Tal Tel 104 99 C\$ 200	1127	1134	바	6.15		100.00 100.15 5.7219
		98% 97%		6.98 6.84	Nipport Tal Tel 104, 99 C\$ 200	11012	1103	护	5.5B	Sweden -1 ₆ 01 2000 United Kingdom -1 ₆ 01 2000	99.97 100.02 5.3967
Tennessee Valley 6 ¹ s 05 2000 Toloro Sec Power 6 ¹ s 03 1000	95%	96		7.19	Ortanto 8 03 CS 1500 Ortanto Hydro 9 02 CS 2000 Ontanto Hydro 104, 99 CS 500	10/7g 1115	1075 1113	ele.	6.57 6.43	~	99,86 99,01 5,5825
Tokyo Bec Power 61 03 1000	957	96 ¹ 8	4	6.95	Ontario Hydro 107, 99 CS 500	1104	1105		5.22	CONVERTIBLE BONDS	
United Kingdom 64, 01 2000 United Kingdom 74, 02 3000 Welt Disney 63, 01 1300 World Benk 63, 05 1500	100°E	100%	+45	0.03	Cather Kofferdhork 10L oo re 160	440	1104	44.	5.41	-v. 0	
Walt Disney 6% 01 1990	1024	102% 98		7.12	Quebec Hydro 7 04 CS 1000 Quebec Prov 10 ¹ 2 98 CS 200	101	1014		693	lawed · P	tice Bid Offer Press.
World Bank 6 ² 8 05 1500	96 ¹ a	9514	ąĮ,	7.12	Council Europe 9 01 Ecu 1100	114L	106½ 1145z	ولد	5.13 -	Aliasi-Lyone 61: 08 2 200 - Deutsche Finance 6 17 1300 320	8.04 -95 ¹ 2 95 ¹ 2 +34.61
World Bank 81 89 1500	10458	1047	-	6.40	Credit Forcer 87; 04 Equ	111	1114	14	635 -	Detache Finance C 17 1300 320	711 48 ³ 1 43 ³ 2 #15.95
DELITSCHE MARK STRAIGHTS					Denmark 81 ₂ 02 Ecu 1000	113	1134		5.48	Gold Kalpopile 7'2 00 85. 19	824 834 288 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 - 100 -
Austria 612 24 2000	97	974	şiş	B.74	EC 6 00 Ecu 1100 EB 10 01 Ecu 1150	10312 .	1033	 -	489 .	- Care D. Mark Colores St. 131	437 122° 129° 40.58
Baden-Wuert L-Finance 6 99 . 2000		104 ³ 8	•	_		116½ 114¼	1183; 7145 ₈		505 6.49	Unna Kara-tand 4 M	1.05 87% 88% -11.72
	10878	10812		5.58	kaly 94, 11 Bcu 2500	1213	1217	واد	6.82	36 PER SEC. 25	6.72 113 ¹ 2 118 -2 <u>22</u>
Depte Finance 6 ¹ 2 03	1045 ₈ 1097 ₈	10434 110 ¹ 4	μĻ	5.49 5.46	Italy 10 ⁴ i, 00 Ecu 1000		1164	44	4.90	MEL Ind Fig 3 02 2000	5.64 95 95% 22 1915 1025 498
Deutsche Finance 54, 04 2500	1015		7	5.45	United Kingdom 9 ¹ s 01 Ecu 2750 ADC 10 99 AS 100	113% 106	1137 ₈ 1081 ₄	44.	5.07 8.90	Mitsui Bank 27g 03 200 22	32.6 ROS P25
EEC 6 ¹ 2 00 2900	1061	108 ³	•	4.15	Comm Bit Australia 13% \$9 AS 100	11412	1143	<u></u>	7.11	Permost 4% 03 500 564	D07 190 1174 300
26 64 00 1500	105%	105%		4.19	EB 74,99 AS 350	103%	103%	+14		Sendoz Capital 2 02 750 429 Sappi BM Strance 7 ¹ 2 02 250	
Finland 7 ¹ 2 00	1089s 1037a	108%		4.12 4.70	Nai Australin Stank 6 ¹ 4 99 AS 250 NSW Treasury Zero 0 20 AS 1000	9912			_	240000 1 % UV T 40000 . 10	60 c manual
KFW Int Finance 61s 03 2250	104%	104%		5.38	R & IB≥nk 74,03 A\$125	15 ¹ 4 1005a	15 % 101		6.30. 7.61	200 mm/s carried and 200 mm	USS 92 ¹ 2 93 ¹ 2
LKB Baden-Wuertt 612 08 2250	1031	103 ¹ 4	护	6.11	State Bk NSW 9 12 AS 300	105%	105%	-34		SUR ARRICO 74. DR P USE	
	1025	1024		3.49 5.60	321 AUR COM THIS ILL AS 150	1054	105%		7.76		5.05 96 ¹ 5 96 ² 1 +4.95
	10312	1033			Western Aust Trees 75 98 AS 100		1014			A A month arbitalist & b	da .
STRAIGHT BONDS: The yield is the yield			of th	e bid p	ics; the Amount issued in in millions of a indicated. Courses shown in crisinana	Unancy L	nia Ch		-0-	ge gar days	

The cutting ability of lasers is

also growing in importance in

industry. When it comes to dril-

accuracy of a laser reduces costs

and limits the need for expensive

But the use of lasers by indus-

try have been limited by their

high initial costs and the conser-

programmes to encourage their

Confederation of British Indus-

try, the employers' body, have

backed a programme designed to

help UK manufacturing industry

increase productivity and reduce

applications are under develop-

stain-resistant rugs and a tech-

nique for making polyester feel

more like a natural fabric. A con-

sortium led by such companies as

DuPont, 3M, International Busi-

have joined forces with universi-

ties and the US Energy depart-

Light years before its time

manmade laser beam - a bright pulse of deep red light – was demonstrated at the Hughes Research

Laboratory in 1960, it was little more than a laboratory curiosity. It was dubbed "a solution looking for a problem" - and for years, the tag looked as if it deserved to

Lasers still arouse intense scientific curiosity. But the real wonder now is their ubiquity. From supermarkets to nightclubs, from hospitals to shipyards, lasers have become an essential part of everyday life. It is increasingly difficult to print a letter, play recorded music or even make a telephone call without using laser technology.

By 1992, the civil world laser market was worth about \$1.5bn and was growing at 8 per cent compound a year, according to Frost & Sullivan, market researchers. The market could now be poised for even faster growth if a number of research projects come to fruition.

of blue gallium nitride lasers, which emit light with a significantly shorter wavelength than existing lasers. The pioneering prototype was made last year by Nichia Chemical Industries in Japan, followed by others including Toshiba. A commercial version could be ready by the end of

Researchers have reacted monitor, they say. enthusiastically to this breakthrough - and the related development of blue light-emitting diodes for flat panel displays.

a man retain

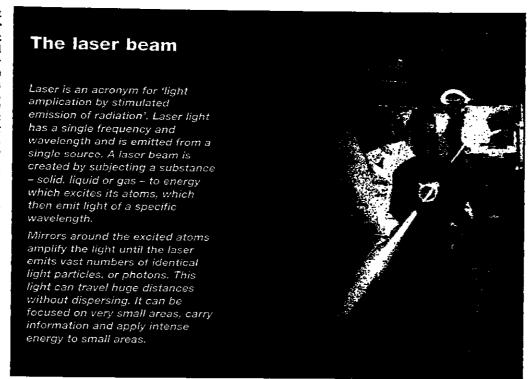
k × 11 m ∰

(1,1,2,3,4,6)

William

One beneficiary could be television: miniaturised lasers might be used to shine brilliant, clear pictures on to big screens. But blue lasers are most likely to be used in enhancing compact discs' data storage capacity. The tiny pits pressed into a CD's surface are "read" by laser beams that must be as narrow as the pits. Four times as much information frequency and intensity, which could be stored and read using can be focused to produce an

Another way to use lasers to three-dimensional images, or surgeons. Lesers were first used holograms. These holograms are medically in 1961 to treat skin per cent a year to reach about made by splitting light from a discoloration and to repair laser in two, shining one beam at detached retinas.



They include the development the object and recording the f blue gallium nitride lasers, resulting "interference pattern". The image can be retrieved by

shining another beam at it. Researchers at Georgia Institute of Technology have found a way to store and erase holographic data on a liquid crystal. The entire Library of Congress could fit on to a 3-D holographic memory system the size of a PC

Another long-standing application of lasers is in measurement, where tremendous precision can be achieved by comparing the distances that different beams of light travel. New laser measurements range from checking overhead power lines for high-speed trains to measuring greenhouse gases in the atmosphere.

Another important laser application depends on lasers' ability to burn through materials. The laser produces light of a single intensely powerful beam. The ability to make precise incisions data employs has proved highly attractive to

Photodynamic therapy, in which a light-sensitive drug is made to accumulate in cancer cells and then illuminated with a ling, marking and cutting, the low-power laser is becoming a viable treatment. Applying a similar concept to dentistry, scientists at Manchester University have applied a photosensitising dye to bacteria on teeth and irradiating with pulsed light to inactivate the bacteria.

From supermarkets to nightclubs, lasers have become an essential part of everyday life

Lasers are also finding new uses in cosmetic surgery. Coherent, a Californian laser company has won approval for a skin "resurfacing" technique that treats wrinkles by stimulating the production of collagen underneath the skin, using a laser. Overall, worldwide surgical

laser sales are set to grow at 13 \$470m by 2001, according to a ment in building a "free-electron atomic beam, you may be able to 1995 report by Frost & Sullivan. laser" at the Thomas Jefferson

The laser's light, which is generated by highly energised elec-trons, will be more powerful. cheaper and more easily tuned to different colours than conventional lasers. As a result the consortium members think they may be able to use it to improve the adhesive qualities and alter the texture of metals and polymers. The free-electron laser may

National Accelerator Facility.

also have military applications. Researchers are studying the feasibility of using free-electron lasers on ships to shoot down

The idea of using lasers as weapons, which was embodied in the ambitious Star Wars project of the 1980s, has immense theoretical attractions because their speed would allow to knock out missiles as they are launched. In spite of many setbacks, the

concept continues to be pursued vigorously. The idea of laser weapons shooting down enemy missiles sounds like science fiction. But laser research has had a habit of defying the sceptics by delivering applications that had seemed impossible, or unimaginable, or

Looking to the future, the next wave of remarkable applications could be the work of the atom laser - a device that fires a beam of "matter waves", just as conventional lasers emit a stream of light rays. This extraordinary development was demonstrated for the first time in January, by vatism of users, prompting the scientists at the Massachusetts Institute of Technology.

European Commission to set up Applications of the laser-like use. In the UK, the Department atoms are a long way off. They of Trade and Industry and the need more power and less complexity, according to Wolfgang Ketterle of MIT. Moreover, they only exist in an extreme vacuum, which rules them out for everyday applications such as supermarket scanners or CD players.

A novel set of industrial laser Nonetheless, the atom laser could have huge scientific and ment in the US, including a industrial potential. The promise chemical-free method of making of nanotechnology could become a reality if tiny electronic circuitry and other minute devices could be constructed using ultrathin beams of focused atoms.

"Today, if you have a demandness Machines, Xerox and AT&T ing job for light, you use a laser," says Ketterle. "In the future, if there is a demanding job for an use an atom laser.

Worth Watching · Vanessa Houlder



Chip to sniff out pollutants in soil

Scientists in the US have combined integrated circuits with a biological sensor to make a half-living, half-silicon chip that can detect chemicals such as pollutants and explosives in soil and water.

Researchers at the Department of Energy's Oak Ridge National Laboratory have developed a prototype hybrid chip based on a micro-organism that produces light as it breaks down

hazardous waste. The scientists believe it could replace existing optical detection systems that use optical fibres buried in the ground. The hybrid chip could have several advantages over the conventional technology in that it is small, inexpensive, wireless and provides information quickly.

The chips can be produced using standard integrated circuit manufacturing processes. Other potential uses include medical diagnostics and monitors for industrial

Oak Ridge National Laboratory: US, tel 423 5760226; http://www.ornl.gov

Tomato genes shrug off wilt

The discovery of genes that make tomatoes resistant to wilt, a disease spread by a soil-borne fungus, could speed up the breeding of disease-resistant varieties and reduce chemical spraying.

The work will make it easier to breed new varieties by making it simpler to trace the genetic make-up of new hybrids. It may also make it asier to engineer genetically new varieties which have the required mix of properties. The work was conducted by

an Israeli-American team of scientists headed by researchers at the Weizmann Institute of Science. Until now, plant breeders have relied on classical breeding techniques, a laborious process that can take years to bring wilt disease under control Weizmann Institute: Israel, tel 97289343852; fax 97289344104.

Laptop batteries get a new charge

US researchers have developed a relatively inexpensive process that could potentially double the life of rechargeable batteries used in laptop

Most rechargeable batteries are made up of a number of individual battery cells that are strung together in a series. The performance of the battery is limited by the weakest cell in

the series. The researchers at the University of Illinois at Urbana-Champaign have found a way to equalise the charge etween different cells without overcharging the string, a process that damages the cells and shortens the batteries' life. Their technique uses capacitors and switching networks to extract energy from the highly charged cells and deliver it to cells with a lower charge.

University of Illinois: US, tel 2173331085; fax 2172440161.

Chaos harnessed to curb eavesdropping

French scientists have developed a technique for encrypting optical signals based on chaos theory, which governs non-linear systems. Their research is designed to overcome problems with unauthorised eavesdropping on optical fibre transmission networks. Part of the problem is that conventional encryption techniques are too slow to be used for signals carrying large amounts of information. The researchers, based at France Télécom and the Université de Resaucon, used a laser diode and a non-linear

system to encrypt and decrypt an optical signal at high-bit

Université de Besançon: France, tel 0381666400; fax

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SUMMARY OF GOLD MINING COMPANIES BLYVOORUITZICHT GOLD MINING COMPANY LIMITED Quarter 31/03/97 PINANCIAL RESULTS (R000) Cash operating profit Cash profit DEVELOPMENT RESULTS **DURBAN ROODEPOORT** DEEP LIMITED Cash operating (loss)/profit Cash profit DEVELOPMENT RESULTS West Reef East Reef New Reef Wide Reef GROOTV Quarter 31/03/97 FINANCIAL RESULTS (R000) Cash operating (loss)/profit Cash (loss)/profit 166,5 915,0

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Bre-X says Busang does contain gold

By Bernard Simon in Toronto

Bre-X Minerals shares jumped after the Calgary-based exploration com-pany said it had found further eviice of gold at the Busang property in Indonesia. The shares were up sharply to C\$3.50 in heavy trading early yesterday. At their peak last year they hit C\$23.65.

Analysts warned, however, that the latest drilling results raised the same doubts as earlier samples from Busang, whose authenticity was questioned last month by Freeport-McMoran Copper and Gold, a prospective partner in the deposit.

ounces of gold, making it the biggest discovery since South Africa's Witwatersrand. But Freeport said its drilling found "insignificant" traces of gold. Bre-X has also acknowledged a "strong possibility" that it may have overestimated the reserves.

Yesterday's results announced by Bre-X came from samples recovered after the 71m-ounce estimate in early February but before doubts were cast on the deposit in late March.

According to the results, 16 out

tonne. The other six holes contained insignificant amounts of

Strathcona Mineral Services a Canadian consultancy, is currently undertaking an independent audit of drill samples from Busang. Results are expected in the first week of May.

According to reports from Jak-arta, Mr Jim Bob Moffett, Freeport chief executive, met President Suharto twice last week to discuss the future of the Busang property.

Bre-X claimed in February that of 22 holes yielded grades of acquire a 15 per cent stake in Bus-Busang contained at least 71m between 1.05 and 6.67 grammes per ang, with Bre-X owning 45 per cent and local Indonesian interests the remaining 40 per cent.

Further details of Freeport's views may emerge at its annual meeting, to be held next Tuesday

Mr Rob Klassen, analyst at Goepel Shields, a Vancouver securities firm, described the results as "pretty high". But he added that "until we know how these samples were handled along the way, we can't really make a call on it" Another analyst estimated Bus-Freeport earlier agreed to ang would need to contain at least

present share price. Analysts remain puzzled by many aspects of the Busang saga

an elaborate "salting" operation But no evidence of wrongdoing has yet emerged, apart from the mysterious death of Mr Michael de Guzman, a senior Bre-X geologist, who fell out of a helicopter above Borneo shortly before Freeport revealed its findings.

Bre-X officials claim in private

Suspicions continue to centre on

that they are the victims of a sophisticated effort to drive the company out of Indonesia.

Copper cash premium up

MARKETS REPORT By Gary Mead and

On the London Metal Exchange, copper's backwar-dation - the premium of the cash price over that for the three-month future contract extended further yesterday, to \$115 in early trading. After the end of afternoon 'kerb" trading stretched that still further, to \$160, when the three-month con-

tract hit \$2,367, up \$19. Traders pointed to the strike at Chile's Escondida mine and a six-month maintenance shutdown at the Kennecott smelter in the US as factors behind the tightness in the physical market. Cocoa futures on the London Financial and Futures Exchange were lifted by moderate trade buying the

May butract ended £12 higherat £1,018 a tonne. while July increased to £1.038 in £14 on the previous day close. Robusta cof-fee futres for July ended the day? a tonne higher, at \$1,662, &er \$1,670.
Oil pres fell in late trading afterthe latest inventory data fro, the US failed to boost the world markets.

America Petroleum Institute figure showing a draw-down o gasoline stocks helped put Brent Blend for June delvery above \$18 a barrel in arly London trad-ing. But at released later by the S government's Energy Instruction Administration, howing gasoline stocks urhanged on the week, heled push prices below Tusday's close of \$17.99 a berel. In late trad-ing Brentwas quoted at around \$179 a barrel.

Colombia changes oil and gas regime

By Robert Corzine

Colombia will continue to amend its oil and gas fiscal regime to attract greater investment in exploration and production, according to Mr Antonio Jose Urdinola-Uribe, the new head of Ecopetrol, the state oil company. He said particular emphasis will be placed on new rules to encourage the development of smaller oil fields, as well as exploration in

frontier areas and for gas. Talks with foreign companies are currently being held to find out what changes need to be made in the contracts which govern investment in the Colombian oil it can be maintaind at that and gas sector.

Mr Urdinola-Uribe said he developments, although needed for fintier area legislation.

The government was also committed tideveloping a separate corract for gas exploration, I said. These would run for inger periods than the prent contract, which covers oth oil and gas. The expanded period for gas reflects thilonger time needed to linkgas discoveries to new makets.

Mr Urdinola-libe said the revised conficts were needed if Colonia was to enjoy an extend period of high oil producto. Oil output is expected reach 1m barrels a day thin two years, but Ecopeol doubts level until 2004-25 unless there is greater toloration expected early progress on a .activity. Colombishopes to new regime for small field have sufficient projection to remain an export for at Gary Mead | more consultations will be least 15 years.

chief puts focus on transparency

David King has worked hard to improve the market after the Sumitomo copper scandal

London Metal Exchange has been, and to some extent still is, subjected to that old Chinese curse: "May you live in interesting times."

Hired in September 1989 as the LME's first director of finance, and chief executive since November 1989, the 50year-old Mr King says: "I felt it [the LME] was a sleeping giant when I first arrived." indeed, during his tenure the exchange's annual turnover has increased seven-fold and

now stands at \$2,000bn. But the giant stumbled on June 14 1996, when Sumi-tomo Corporation, the Japa-ensuring the LME is opernese trading house, acknowledged that its senior copper dealer, Mr Yasuo Hamanaka, had over a decade lost \$1.8bn (later revised to \$2.6bn) in unauthorised dealings.

The exchange then came under a fierce spotlight, with critics accusing it of failing to detect sufficiently early such a mammoth alleged manipulation of the global market price of copper.

To a large extent, this was a misdirected attack: Sumitomo was not an LME member and was outside the LME's - and the Securities and Investments Board's -

r David King, chief jurisdiction. However, the posals was that the balance executive of the Sumitomo incident had shat- of the LME's board should tering commercial and legal consequences, the reverbera-

tions of which linger on. But beneath those dramas. the incident has stimulated a far-reaching investigation into the regulatory orbit the

LME operates in When the Sumitomo incident broke, the LME invited the SIB to review the metals markets and itself. The SIB published its wide-ranging conclusions in December: since then Mr King and his board have been implementing its recommendations.

The complex regulatory ating as transparent a market as is compatible with commercial viability.

Mr King argues that his exchange has been successful in attracting business, partly because metal producers, users and brokers "like the LME's regulatory regime ... They would go elsewhere if we became either too tightly or too lightly regulated."

The LME now accounts for more than 90 per cent of copper traded on exchanges and almost 100 per cent of all other base metals. One of the SIB's key proalter, to better represent the exchange's different members. The board is also to be expanded from 16 to 18 to include more independent directors.

"By virtue of their inde

pendent role, the two new members - yet to be selected - must have no conflict of interest, and will not be involved in the metal trade in any way," says Mr Ring. Another key SIB recom-mendation was to expand the LME's executive, to cope with the vast quantities of information accumulated daily by the exchange. The LME is thus increasing its executive by 10, to about 50 people. "These additional staff will be recruited primarily for the compliance

senior level," says Mr King. Other SIB recommendations have already been implemented, including a daily (as opposed to weekly) reporting of LME warehouse stocks. This yields a more immediate insight into the physical liquidity of the market and traders say it has reduced volatility.

area and will be at a very

Other procedures aimed at providing a more rigorous



nisms to follow the move- regard to such positions." ment of warrants (the paper proving physical ownership of LME metal stocks) to establish more precisely who owns what metal

Perhaps most interesting, Mr King says the LME is considering imitating some US regulatory practices used by the Commodity Futures Trading Commission. While we already operate

a large position reporting system, we will probably develop a hybrid of the CFTC's requirement that all large positions in a market audit trail will soon follow. must be reported, and we

SOFTS

■ COCOA LIFFE (£/tonne)

1018 1038 1051

1458 1480 1504 1527 1548 +8 +10 +10 1467 1487 1508 1531

1633 1682 1673

1671 1846 1626

+11 +16 +16

■ COFFEE 'C' CSCE (37,500lbs; cents/fbs)

146.50 +4.40 146.50 141.00 140.00 +1.70 140.00 138.00

III COFFEE (ICO) (US cents/pound)

WHITE SUGAR LIFFE (\$/tonne)

Apr 22 Comp. da

214.50 +3.10 218.50 209.00 1.257 3,396 193.40 +5.05 196.00 185.50 3,221 14,392 175.65 +5.00 176.75 168.50 722 6,730 156.65 +4.45 185.50 150.50 165 4,246 146.50 +4.40 146.50 141.00 128 1,856

314.4 +3.5 315.2 310.8 2.312 10.823 308.8 +1.9 307.5 304.5 894 4.958 304.0 +2.1 304.4 302.5 49 1.295 302.5 +1.2 303.7 301.1 177 923 302.4 +1.6 302.7 302.7 50 410

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75.75 +0.05 76.25 75.55 1,707 7.277
77.65 -0.15 76.30 77.50 1,839 12,571
80.20 -0.15 80.50 80.05 221 5,068
82.50 -0.45 83.10 82.75 81 2,253
84.70 -0.45 85.30 85.00 84 1,002
86.90 -0.35 87.25 87.10 15 878

81 2,255 84 1,002 15 878 3,797 29,012

■ SUGAR '11' CSCE (112,000lbs; cents/lbs)

■ COTTON NYCE (50,000lbs; cents/lbs)

ORANGE JUICE NYCE (15,000lbs; cents/lbs)

including improved mecha- will publish certain data in The buzz-word among LME critics is transparency. but it is not a dogma that Mr King is going to follow

blindly. "It's in no-one's interest to have such excessive transparency that business will flee the market, reducing liquidity and increasing volatility. More seriously, business that left the LME would be transacted on the unregulated market, meaning the regulatory authorities would of what is happening in the be even less able to police it," he says.

So are Sumitomo incidents

6,419 134,725

1456 3,249 34,390 1479 307 13,083 1502 868 16,411 1531 20 19,723 - 10 8,556

1636 1610 1,567 13,422 1670 1636 2,254 16,903 1678 1648 1,189 10,171

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382 3,506 392 1,730 10 138

10 138 5,794 45,870

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Ang Oct Dec Feb Total

(99.7%) LME

(Grade A) LME

■ COFFEE UFFE

1625

1650 1700

1000

1800

+12 1018 1005 564 12,450 +14 1038 1024 2,931 20,570 +13 1050 1035 427 13,399 +12 1027 1015 1,649 27,887

1437 +12 1443 1430 55

trading is conducted outside the LME as within it, no-one is calling that bet. But Mr King is cautiously of the view that such a major warping of the market

a thing of the past? Given

that as much global metals

is less likely to be repeated thanks to greater dissemination of information. "We will provide significantly more data to market participants in order that our members and their clients have greater knowledge

market," he says.

MEAT AND LIVESTOCK

LIVE CATTLE CME (40,000lbs; cents/lbs)

89.925 +0.600 70.100 69.325 2.040 1.624

64.650 -0.025 64.675 64.550 4,543 37.056 64.525 +0.075 64.675 64.400 2,300 24,426 68.500 +0.200 68.625 68.350 618 15,513

84.950 -0.050 85.475 84.525 3,347 15,898

70.300 +0.200 79.400 70.100 519 71.175 +0.075 71.325 71.100 105

■ LEAN HOGS CME (40,000lbs; cents/lbs)

82,800 +0.225 83,200 82,050 999 75.850 +0.400 75.950 75.100 72.900 +0.450 73.100 72.100

F PORK SELLIES CME (40,000lbs; cents/lbs)

92.125+2.300 92.825 90.650 1,740 91.675+2.600 92.075 89.575 2,290

88.375 +1.500 89.875 87.600 512

LONDON TRADED OPTIONS

May Aug May Aug

73 60 48 19 33 51

Aug 66 48 34 May 12 28 56

Sep 193 168 148 Jul

78 -

\$17,41-7,43

\$17.86-7.88

\$78-80

\$176-178

10,3-10.4

10.350

116.0c 45.00c 14.03r 272.5

92_15p 137.39p 94.61p

\$277.20

223.0 78.90c 400p

(0171) 359 8792

+0.035

-0.50 -3.00 -7.25 -2.50

+3.0

+7.0

+1.30

-17.5 +5.0

+0.40

25

LONDON SPOT MARKETS

E CRUDE OIL FOS (per barrel)

Brent Blend (deted)
Brent Blend (Jun)
W.T.L.

GR. PRODUCTS NA

Gas Oil Heavy Fuel Oil Naphtha Jet fuel

M NATURAL GAS P

Gold (per troy oz) Silver (per troy oz) Platinum (per troy oz.) Paliadium (per troy oz.)

Copper Lead (US prod.) Tin (Kusia Lumpur) Tin (New York)

Cattle (five weight)
Sheep (five weight)
Pigs (five weight)
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Barley (Eng. feed)
Maize (US No3 Yellow

Wheat (US Dark

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Copra (Phil)§ Soyabeans (US) Cotton Outlook A' Index Wooltops (64s Super)

Rubber (May)♥ Rubber (Jun)♥

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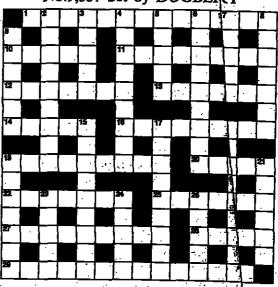
Jul

Strike price \$ tonne - Calls - - Puts -

78.025 +1.300 79.700 76.725 76.600 -0.200 78.200 76.600

CROSSWORD

No.9,357 Set by DOGBERY



1 Let-down caused demession inject juice and lotion

(14) classically speak (5)
Swelling underground 8 The speaker is user? (5) Leisure in the lean years

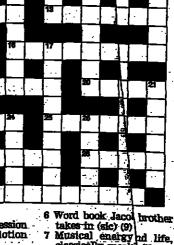
12 Put up with mascot roam-ing hospital (7) Model tirade about gradu-ate's old car (7) 14 Meals cooked at scene of witch-hunt (5)

Aboard ship, corrupted pure sailor of great celebing identification on time

20 Back again? Without question, a non-event! (5)
22 Suddenly rise and drive off, put out about it (7)
Tempts to conceal Switzer-land's sudden moves (7) 27 SS keeping promise to island fencer (9)

28 Born King of France and left to cook (5) 29 It warms throughout doing without broken antler (7,7) DOWN 2 Oil-rig mob getting into a tangle (9)
 3 A golden "thankyou" to the

blood supplier (5).
4 Headless osteopaths running around quickly (9)
5 It's unsuitable to snooze in-



impersonator (7) 9 Immobility ma deployment (6) 15 One way to shoppe English aristocraenter-taining a queen (4) 17 Peevishness of destic

ŧ.

(9)
18 Try to land (5-4)
19 Short film featuring boy on acid (sort of)
21 Seamen going up andro on the rock (6)
23 Poles (landthe 23 Poles flanking con ort (2)

interrupt coda (5) 26 Steal books from auna ton (5)

COMMINITY 3,386
COMMINITY TO THE COMMINISTY TO THE COMMINITY TO THE COMMINITY TO THE COMMINITY TO THE COMMINITY TO THE COMMINISTY TO THE CO

COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE (Prices from Amalogmated Metal Trading) M ALUMINIUM, 99.7 PURITY (\$ per tonne)

	Cash	3 mms
Close	1570-71	1603.5-04
Previous	1554.5-55,5	1589-90
High/low		1612/1596
AM Official	1571.5-72.5	1605.5-06
Kerb close		1602-03
Open int.	275,776	
Total daily turnover	67,576	
M ALUMINIUM AL	I COV AS now too	
- ALDMINGOM AL		11964
Ciose	1463-68	1490- 9 3
Previous .	1440-45	1470-72
High/low		1490
AM Official	1460-65	1487-90
Kerb close		1490 -9 5
Open int.	5.945	
Total daily turnover	1,089	
LEAD (\$ per ton	ne)	
Close	635-6	641-2
Previous	633.5-34.5	639-40
High/low		643/638
AM Official	634-5	638-8.5
Kerb close		638-40
Open int.	36,428	-
Total daily turnover	7,641	
MICKEL & No. 1		

Apr May Jul 7345-55 7310-20 7425-35 7419-20 Kerb close 49,992 9,998 Open Int. Total daily turnover

TEN (S per tonne) Ciose Previous High/low AM Official 5780-90 5810-15 5795-805 Karb close Open Int. Total delly fumo 16,407 3,719 ziNC, special high grade (\$ per 1280-81 Close Previous High/low AM Officia 1235-36 1250.5 1258-59 1283/1283 1273.5-74

Kerb close 89.112 21,207 Open int. COPPER, grade A (5 per tonne) 2358-59 2320-21 2373/2345 2500-05 2410.5-12.5 2484/2480 2482-84 High/low AM Official 135,141 47,686

III LIME AM Official E/S rate: 1.6325 LME Closing 2/\$ rate: 1,6240 Spot: 1,6221 3 value: 1,6201 6 value: 1,6177 9 salue: 1,6155 # HIGH GRADE COPPER (COMEX)

Sett Day's price change High Law Vol 113.85 +3.15 174.10 110.80 1,302 1,342 112.80 +2.90 113.80 109.59 10,023 16.227 112.80 +2.90 113.80 109.50 10,023 16.227 111.40 +2.30 111.80 109.10 274 1.875 110.45 +1.95 111.10 108.40 5.800 12.535

108.55 +1.25 108.20 107.60 94 107.20 +1.40 108.00 108.10 674 18,170 49,516 PRECIOUS METALS I LONDON BULLION MARKET es supplied by N M Rothschild

Gold(Tray az) \$ price £ equiv SFr equiv 340,40-340,70 341,30-341,80

US cts. equiv. 472,25 478,20 484,65 498,25 Server Flx Spot 3 months 6 months 1 year

Precious Metals continued GRAINS AND OIL SEEDS ■ GOLD COMEX (100 Tray oz.; \$/tray oz.) -0.1 341.7 341.0 79 370

12,986 162,911 ■ PLATINUM NYMEX (50 Troy oz.; \$/troy oz.) ■ WHEAT CST (5,000bu min; cents/80lb bushel) ■ COCOA CSCE (10 touries; \$/tronnes; 375.4 +1.0 - - -375.9 -2.2 376.9 374.0 378.1 -2.2 377.0 377.0 15 2,916 2 1,174 1,429 18,448 PALLADIUM NYMEX (100 Troy oz.; \$/troy oz.) 155.00 +0.25 155.40 153.20 511 8,741 155.00 +0.25 154.60 154.60 15 2,737 155.75 +0.25

+1.1 474.0 467.5 9,427 38,034 +1.0 474.0 467.5 9,427 38,034 +1.0 478.0 472.5 4,958 36,988 i +1.0 482.5 479.0 482.4,121 5 +1.0 490.0 485.0 358 6,435 - 17 15,236 98,005

492.1 **ENERGY** ■ CRUDE OIL NYMEX (1,000 barrels, \$/barrel)

+0.10 19.60 11,912 51,014 19.62 +0.12 19.66 19.62 4,042 18,364 19.58 +0.08 19.54 19.57 624 15,994 19.53 +0.15 19.63 19.60 609 12,747 122,497 422,533 E CHUDE OIL IPE (\$/barrel) 18.20 3.105 13.185

Jen Jul Ang Sep Oct Nov Total 18.31 +0.07 18.42 +0.16 18.38 +0.10 ME HEATING OIL WHEX (42,000 US galls; c/US galls) 55.45 +0 62 55.70 54.80 14.047 21.317 53.20 +0.28 53.50 52.90 8,757 52.849 53.44 +0.28 53.60 53.35 2,386 53.84 54.05 +0.38 54.10 53.91 1216 13.220 54.65 +0.23 54.65 54.65 +0.23 55.55 54.65 +0.23 55.55 54.65 +0.23 55.55 54.65 40.70 55.50 +0.70 55.55 54.65 40.70 55.55 54.65 54. Sett Day's price classes High Low Vol

price change High Low You as:
163.00 -0.75 164.75 162.75 5.268 23,419
164.25 -0.50 165.75 163.75 3,817 11,826
165.75 -0.50 167.25 165.50 2,458 7,494
167.75 -0.25 169.00 167.50 991 4,880
169.75 -0.25 170.75 169.50 1,132 2,594
171.50 -0.50 172.50 171.50 684 3,002
10,822 65,046 MATURAL GAS HYMEX (10,000 mm8te; \$/mm8te)

Labest Day's price change High Low Ver Int 2.146 +0.026 2.200 2.110 2.1461 21,107 2.150 -0.020 2.240 2.100 9.947 35,705 2.160 -0.020 2.240 2.130 3,073 18,548 2.165 -0.025 2.250 2.150 653 12,323 2.180 -0.025 2.250 2.170 1,659 15,292 2.180 -0.025 2.250 2.170 1,659 15,292 2.180 -0.025 2.250 2.170 1,659 15,292 2.180 9.025 2.250 2.170 1,659 15,292 2.180 9.025 2.250 2.170 1,659 15,292 2.180 9.025 2.250 2.170 1,659 15,292 2.180 9.025 2.250 2.170 1,659 15,292 2.180 9.025 2.250 2.170 1,659 15,292 2.180 9.025 2.180 655 12,325 1,659 15,232 41,569 198,416 NYMEX (42,000 US galls.; c/US galls.) 61.60 +0.03 63.10 61.50 16.224 27.573 61.10 -0.08 61.90 60.90 8.754 32.249 60.20 +0.02 61.65 60.15 2.658 13.675 59.10 +0.17 59.30 59.00 579 6.418 57.80 +0.22 58.00 57.80 194 3.055 2,658 13.875 579 6,418 194 3,055 147 1,878

WHEAT LIFFE (£ per tonne) 97.40 +0.90 97.40 96.45 100.85 +0.90 100.85 98.75 96.75 +0.25 - -98.75 +0.25 98.80 98.50 175 1,169

266 1,888 - 51 150 3,427 45 973 18 551 664 8,236 100.75 +0.25 100.75 100.50 May 432.25 -9.50 447.00 432.00 1,984 5,800 May 440.75 -10.25 454.00 440.50 1,652 12,878 449.50 -10.50 462.75 448.50 1,226 12,559 450.00 -10.00 453,00 448.00

MAJZE CBT (5,000 bu min; cents/56tb bushel) ■ COCCA (ICCO) (SDR's/tonne) 298.50 -2.75 301.75 298.25 18,263 68.555 299.25 -2.75 302.75 299.00 25,255127.470 286.50 -3.00 290.00 286.25 1,601 23,424 282.25 -3.00 286.00 282.00 8,203.100,576 287.25 -2.75 290.00 287.50 132 10,018 287.25 -2.75 290.00 287.50 122 10,018 291.00 -1.50 292.00 290.50 42 886 May Jef Sep Hev Jee Mar Total 53,545 336,199 BARLEY LIFFE (C per tonne)

105 28 809 89 SOYABEANS CET (5,000bu exis; cents/60b bushel) 842.50 +2.00 844.00 834.00 10,240 34.320 844.50 +1.50 846.50 836.50 27,742 82,126 827.50 +2.00 828.00 820.50 1,355 13,045

827.00 +2.00 020.00 020.40 1,535 1,007 1,0 E SOYABEAN OIL CBT (60,000fbs: cents/lb) 24.93 +0.27 25.03 24.62 5,141 21,374 25.33 +0.28 25.47 25.02 2.107 25.02 8,107 39,835 397 9,729 298 5,801 291 5,740 25.48 +0.29 25.60 25.20 397 9,728 25.48 +0.25 25.60 25.20 397 9,728 25.54 +0.25 25.60 25.30 298 5,801 25.55 +0.27 25.63 25.25 291 5,740 25.66 +0.24 25.63 25.42 1,121 17,089 15,378 100,576

SOYABEAN MEAL CBT (100 tons; \$/ton) 272.4 -0.1 273.0 270.2 6,491 28,404 269.7 -0.7 271.1 267.6 10,909 33,133 261.1 -0.5 261.5 260.0 2,408 11,527 464.4 +0.4 247.2 450.0 216.0 7,264 219.8 +0.3 227.0 225.0 216 7,264 219.8 +0.1 220.4 218.0 1,323 15,084 21,956 110,279 216 7,264 1,323 15,084 21,536 118,750

E POTATOES LIFFE (Extonne) -5.0 250 20.0 223 = = -5.0 -50 7280 1290 1210 1155 1275

FREIGHT (BIFFEX) LIFFE (\$10/index point) Apr Blay Jon Jos Oct Jan Total Close Prev 1292 1314 BFI **FUTURES DATA**

Prices from Kenkko: USS a tonne. Irania

Prices from Namous, USS of Maria naturally opened (round): RPPC new crop prices a 4,100 CFR; prices up because of fros 4:100 CFR; prices up because of frost damage to the 1997 crop; long type sold out. US wateruts inshelt: 2.150 FCA Spain duty paid; East Europe LHP mic. 4.300 CFT. Turktah havelauts standard No 1: very unstable, price idea 4.900 - 6.200 CFR. Turktah and insalan sultanss: 1.200 CFR. Turktah and insalan sultanss: 1.200 CFR. Turktah and insolan sultanss: 1.750 CFR. Innore sellers in the market. Indian cashewas raw spot goods: W-320 5,700 FCA Roberdam; W-450 5,500 FCA Roberdam; W-450 5, Rotterdam: new crop shipment from Apri W-320 5,800. US atmends: crop 1996 27/30 30 SSR 5,900 FAS; crop 1997 27/30 SSR 4,000 FAS, Coconut: ČFR 1,300 for top Philippine coods: spot 1,400. Pakistan

VOLUME DATA Open Interest and Volume data shown for contracts traded on COMEX, NYMEX, CBT, NYCE, CME, CSCE and IPE Gude Oil are one day in arrears. Volume & Open interest

INDICES **E Reuters (Base: 18/9/31 = 100)** Apr 22. month ago year ago 1956.6 1986.7 2137.3 ■ CRB Futures (Base: 1967 ≈ 100) Apr 22 246.54 GSCI Spot (Base: 1970 = 100)

CURRENCIES AND MONEY

Pound suffers with UK exports

MARKETS REPORT

The pound fell yesterdayon profit taking, political wr-ries and new evidence tat UK exporters were suffeing from its eight-month rall.

A Confederation of Brish Industry survey showin a sharp fall in export opers hit the pound, as dican opinion poll which suggeted that the general electio on May 1 might be a closerrace than was previously thought. An ICM poll 1 the Guardian newspaper yster-day said the Labour prty's lead had fallen to 5 pecentage points. This raisedears, particularly in the Usmar-

ket, of a hung parliamnt. The pound fell 2.1 pfnnigs against the D-Mark ad 1.4 cents against the doar to close in London at IA2.780 and \$1.623. The dollar:arely moved against the yn and D-Mark ahead of Snday's G7 meeting in Washigton.

UK Ecu SDR†

Barrak of 1945

Barcinyerk Ont 8k did East

6.00 6.00

6.00 6.00

Hongkong & Shanghai 6.00

hwester Barth (LFQ Lid8.00 Julian Hodge Bank 6.00 Starpold Jessph & Sons 6.00

is trading high

ish phone group

CK Indian

■ The European Commission's economic forecasts rency strategist at NatWest As expected, the Commis-

European monetary union.
But the lira firmed slightly to L994.6 against the D-Mark on a rider in the report, which said that Italy might yet meet the criterion "if the chydraters". (budgetary) measures already taken have full effectiveness and, if necessary, Most currency strategists. additional measures are introduced".

Pou	and by Here	Yerk
4pr 23	—Latest—	- Prev. close -
2 spot	1,6220	1,6345
orth	1.6213	1.6338
३ प्राप्तीः	1.6197	1.6322
l yr	1.6136	1.6256

19.56 -0.1489 523 - 747 19.7342 19.5616 19.52 2.7 19.4635 15.738 -0.4312 368 - 863 57.8810 57.3350 57.2376 2.8 56.9778 10.58 -0.0838 847 - 845 10.6868 10.5482 10.5676 2.5 10.5241 8.31 -0.0934 625 - 757 8.4720 8.3620 - 8.34 -0.0715 757 - 831 9.4688 9.3712 9.3573 2.8 9.3136 2.77 -0.0212 782 - 812 - 2.8076 2.7779 2.7781 2.9 2.7595 1.87 -0.0212 782 - 812 - 2.8076 2.7779 2.7781 2.9 2.7595 1.87 -0.0213 840 - 483 1.0530 1.0477 1.0484 0.3 1.0475 1.0477 1.0484 0.3 1.0475 1.0477 1.0484 0.3 1.0477 1.0484 0.3 1.0477 1.0484 0.3 1.0477 1.0484 0.3 1.0477 1.0484 0.3 1.0478 1.0471 1.0484 0.3 1.0478 1.0478 1.0471 1.0484 0.3 1.0478 1.04

-0.0135 225 - 236 -0.0142 247 - 259 -0.0225 617 - 639 -0.0924 731 - 972 -0.0135 228 - 238

had been so widely leaked Markets in London, said the that they caused little stir Commission's figures, cou-when published yesterday. pled with forecasts of a conservative win in the early sion said Italy and Greece French election, "seem to were the only countries likely to miss the budget deformance of the teit criterion to qualify for on time and on Spain participating, though not necessar-ily on Italy participating". The Swiss franc eased as

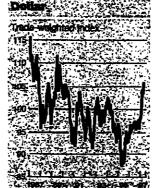
expect the summit to fall short of a statement pledg-ing joint intervention to stop The escudo and the peseta ing joint intervention to stop also firmed modestly as the dollar's rise. Rather, the belief grew that Portugal strategists say, the G7 will and Spain might qualify for do as it did at its Berlin meeting in February: state that the dollar has risen far enough, and possibly make a vague threat of future intervention. That would merely

2.0 - -2.7 55.6528 3.0 2.5 10.3141 2.6

2.5 2.5525 3.1 0.5 1.0409 0.7 -1.2 2775.99 -0.4 2.7 55.826 3.0 3.1 3.0274 3.2 2.8 11.1384 2.6 -0.0 232.97 0.5 1.9 12.1344 2.1 4.5 2.2613 4.7

120.5

1.9



They cite two main reasons why the G7 will make no concrete threats of intervention. Firstly, the dollar's Japan, which want to raise exports as a route to eco-nomic recovery. The US has dollar. Mr Juckes says: "The truth is that as long as the dollar doesn't go up too fast

DOLLAR SPOT FORWARD AGAINST THE DO

+0.0084 485 - 549 +0.028 320 - 420 +0.0026 225 - 245 -0.0182 521 - 581 +0.004 775 - 785 +0.0012 120 - 128 -0.215 680 - 790 -0.215 680 - 790 -0.2073 475 - 485 -1.7 260 - 380 +0.028 20 - 420 +0.0018 258 - 268 -0.0411 408 - 020 -0.195 400 - 450 -0.0582 282 - 357 +0.0058 508 - 618 -0.0135 223 - 238 -0.0135 223 - 238

- 998 - 999 +0.0001 828 - 829 -0.0022 937 - 942 +0.0085 710 - 810

everybody." Japan's recent strategists say G7 interver threats of intervention were tion is unlikely is that the meant simply to slow the dollar's rise, he said.

The International Monetary Fund yesterday voiced because 10-year yields in th only muted concern about US are more than 450 bas the strong dollar. Mr Mich- points higher than in Japa ael Mussa, the IMF's chief economist, said a further interest rates soon. Nor yen slide would be unwelcome but not a cause for Goldman Sachs says that "t intense concern". He said really hold back dolla exchange rates were now strength either fiscal of broadly in line with economic fundamentals, but added that in the medium the G3 countries".

term the dollar's recent gains and the yen's losses strong G7 statement. But "may not be compatible with further reduction of external imbalances."

The second reason why

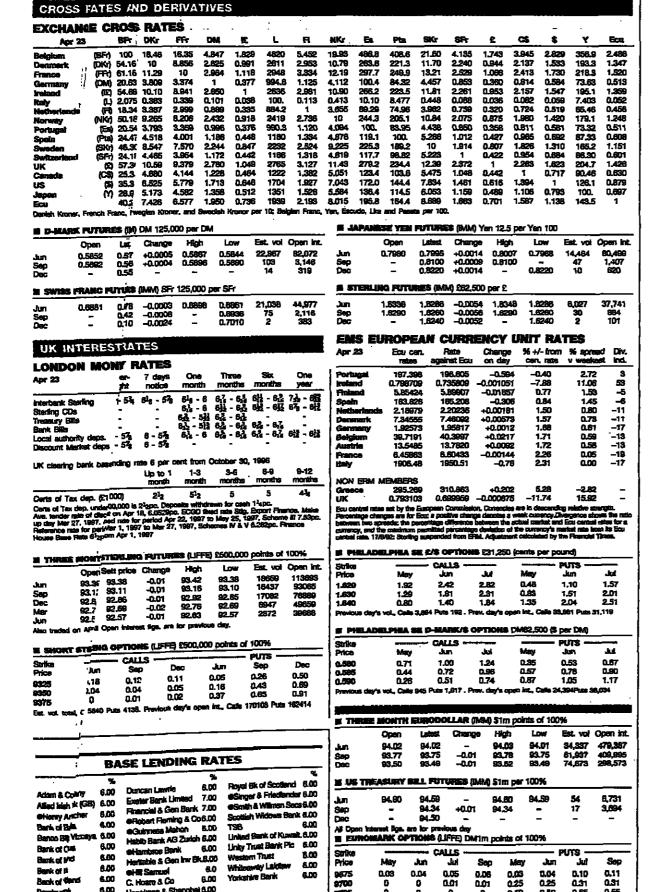
- 011	NEW COLUMN	
Apr 23	£	
Casch R	p 49.1205 - 49.19	95 30,2690 - 30,239
Hogay	292.672 - 292.8	34 180.350 - 180.400
125	4871,40 - 4868.	40 3000.00 - 3000. 00
Kennet		5 0.3038 - 0.3039
Points	5.0972 - 5.105	2 3,1410 - 3,1440
. Rosens	9327.B5 - 9336.	85 5748.00 - 5750.00
UAE	5.9604 - 5.964	3,6729 - 3,6731

think it would fail. Investo have no wish to sell dolla Japan is unlikely to rais monetary policy will need be changed in one or all

fective". Mr Adrian Schmid senior economist at Chase i London, said: "We still thin the G7 won't do anything The most likely thing is that the dollar will go up befor or after the G7."

	D INTER		HATE	.~				
MONE	Y RATES							
April 23	Over	One	Three	Sb. mths	One	Lomb. inter.	Dis. مفدر	Flaco race
·	night.	month	mths			8.00	2.50	_ -
Beigleze France	3 <u>4</u> 3 <u>4</u>	3 <u>2</u> 3 <u>2</u>	34 33	3 <u>1</u> 3 <u>1</u>	3% 31	3.10	2.30	4,75
Germany	37	31	3 <u>4</u>	32	31	4.50	250	3.00
treland	546	51	54	5%	54		6.75	6.25 7.34
Italy Netherland	. 3 <u>1</u>	6 <u>3</u> 3 <u>1</u>	6% 3&	874 314	6 <u>8</u> 3 <u>B</u>	8.25	3.00	3.30
Switzerland		18	13	1%	2	_	1.00	-
US	51/2	54	58	6	6%	-	5.00 0.50	-
уарап	<u>-</u>	<u>}</u>	¥2	<u> </u>	%		030	
m s LIBOR Interbenk F	FT London Italia	52	52	6	6%	_	_	_
US Dollar (ODe -	5.50	5.B4	5,78	6.09	-	-	-
ECU Linker SDR Linker		4 <u>3</u> 3 <u>1</u>	4 <u>2</u> 3 <u>1</u>	43 3 <u>5</u>	4% 33	-	-	-
S LIBOR M	erheni. Grino rai		Gered or	tes for 9	MOm cuci	ed to th	e merie	at by for
relevence be Missubjetil. B	nics at 11 am con landleys and Neti	ch worldn onal West	day. T	he bank	s wer Ben	kers True	z, Benk	of Toky
Mid sales are	shown for the do	mestic Mo	ney Ruses	, USS CC	e, ECU & C	SDR Linke	d Papas	85 (Da) .
EURO (CURREN	CY IN	TERI	est i	RATES	Š		
Apr 23	Short	7 day		One	Three	Sin		Qne
	term	notic		nonth	months	mon	ijati	year
Beiglan Fran			31. 31.	- 3 ¹ 2	32 - 32	. 괢.	3.5 3	ار - 3 <u>ۇ</u>
Danish Kron German Ma		3 <u>13</u> - 3	96 30 16 31	- 3 ¹ 2	3년 - 3년 3년 - 3년			战·34 战·34
Dutch Guild	er 3 <u>3</u> 33	3.5 - 2	શે 3	- 3&	36 - 38	. 34 -	3,5 3	12 - 3 <u>8</u>
French Fran Portuguese			3 <u>4</u> 34	- 3 ¹ 4	312 - 37	35.	343 3	14 - 31 ₂ 23 - 51
Spenish Per		3建-	912 ST	- 報 - 弘	511 - 51 51 ₂ - 51	54,-	5% 5	祖 - 64 基 - 57
Sterling	면도 - 5장	el, -	6 6	<u>.</u> - 6	617 - 67	6월 -	64 6	33 - 61 <u>1</u>
Swiss Francisco D	: [lg · [lg	设 - : 3 <u>}</u> - :	163 14	- 133	1월 - 1월 113 - 28	2 - 1 312 -		· 唯
US Dollar	ofar 31 - 213 512 - 515	552	7 S	- 314 - 515 - 615	의 - 3년 5년 - 5년	6	3 6	61
Italian Ura	712 - 612	7 - 8	7	- 6 <u>12</u>	67a - 693	643 -	6- 6	ķ - 63
Japanese Ye Asien SSing		312 - 3		- 14 - 33	312 - 37 16 - 16	- 3 <mark>8</mark> -		11 - 16 15 - 31 ₂
Short term in	dos are call for t	the US Do	ofter and	Yerl, oth	ens: two d	eys' notic	20.	
THE	MONTH PIBO			AATIFIPE	rib interb	ank offen	ad rate	
	•	orice C	_	High	Low			pou just
Jun See			0.04	98.42	96.36			89,267
Sep Dec			HD.04 HD.04	96.45 96.43	96,30 96,30			55,753 31,977
	MONTH EUR	OMARK	 EMRII	DES A I	PEET DM	_		-
		price C		High	Low)pen in
Jun	96.75 96.	-	-	96.76	98.74			230088
Sep	96.71 96.	70	-	96.71	96.70			197255
Dec Mar	96.58 96. 98.42 96.		-	96.58 96.43	96.56 96.40			214836 182273
_	96.42 96. DNTH BURON	-	-0.01					
		price C		Hilah	Low			on int
May	96.78 96.	•	- Carlon	96.78	96.78		32	4557
Jun	- 96.		-	-	-		<u> </u>	725
التا	- 96.		-	-	-	9		250
Aug at Turner	- 96.'		- -	- T	- Ek -004) Januara (1887)	_	5 1002
= 1.SKEE	MONTH EUR		_	_				
han.	-	price Cl	_	High	Low)pen int 195871
Sap	93.16 93. 93.43 93.		0.02 -0.02	93.21 93.47	98.10 93.37		102 170	125871 77544
Dec	93.54 93.	55 a	0.02	93.56	93,47	63	6 9	50525
Mar	93.53 93.	54 +	0.02	93.58	93,46			32485
S TIREE M	DRLIH ENKO 2				IFFE) SFr1	in points	of 1009	6
	•	price Ci	nenge	High	Low	Est.	vol C)pen int
Jun	98.09 98.		0.01	98.11	98.06			53361
Sep Dec	98.04 98.1 97.85 97.1		0.01	98.05 97.88	98.00 97.85			32037 21032
Mar	97.75 97.			97.75	97.74			7812
	MONTH FUR	OYEN P	UTURE	S (LIFF	E) Y100m	points (of 1009	*
	Open Sett	price Ci	тапре	High	Low	Est	vol 0	pen int
Jun	- 99.		0.01	-	-		٠ .	n/a
Sep	- 99.		0.02	-	-	9		n/a
Dec	- 99.1 1651 HANTE		0.02 EE A 161	- ES Exer	- 000 Bar-	. ~ 100s		n/e
- 120748	MONTH ECU			<u> </u>				
_	-	byce C	-	High	Low			pen int
Jun Soo	95.77 95.7 05.76 05.7		0.01	95,81	95.76 05.78			6912 5148
Sep Dec	95.76 95.1 95.69 95.4		0.01	95.79 95.70	95.76 95.67			5148 5780
Mar	95.60 95.		0.01	95.61	95.57			3841
	es eleo traded or	1 APT						
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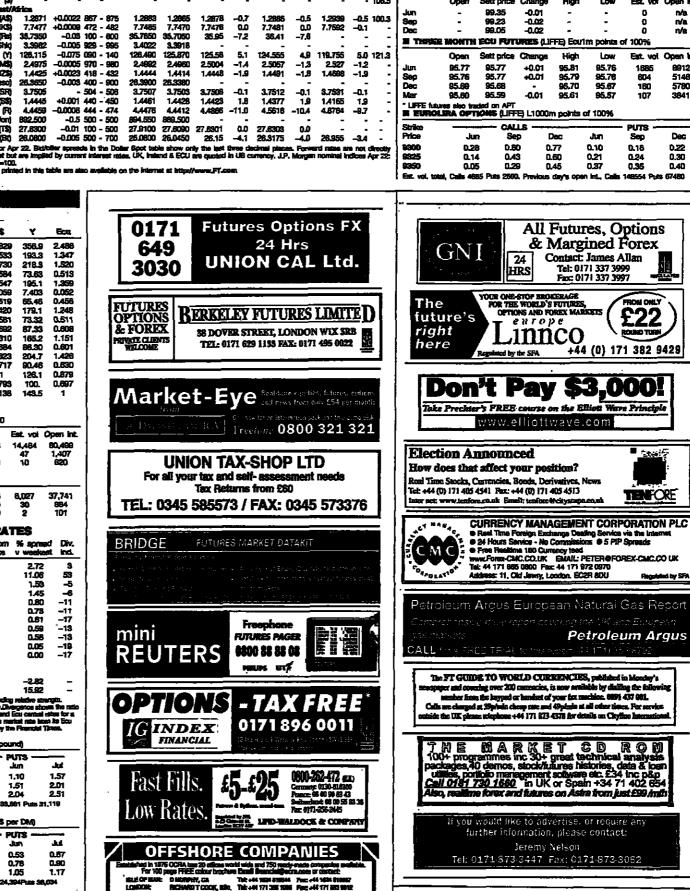


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For further information, please contact: **Alan Cunningham** Tel: +44 171 873 3206 Fax: +44 171 873 4296

or your usual Financial Times representative

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Financials lead Footsie to the brink of 4,400

By Steve Thompson, UK Stock Market Editor

shead for the seventh straight session yesterday, pulled up by Wall Street's overnight show of strength, coupled with a successful outcome to the latest gilts

Other factors influencing the stock market included confirmstion of the rumoured opinion poll showing the Conservatives had reduced the Labour lead to about five points from a previous figure in as expected.

There were certainly no sur- the session 41.6 ahead at 4,387.7 gain on record, surpassed only by the vanguard of the market's shares.

March meeting between Mr Kenneth Clarke, chancellor of the exchequer, and Mr Eddie George, Governor of the Bank of England, revealed the Governor seeking "the usual 25 basis points" on interest rates. As one market wag put it: "As usual Mr Clarke

begged to differ." Further important events in the market included the latest Confederation of British Industry survey of industrial trends and the March retail sales number, which, at plus 0.3 per cent, came

The FTSE 100 index finished

4,396.1, a session gain of 50 points. The FTSE 100 has risen. 136 points, or 3.2 per cent, over the seven trading periods.

Unlike recent sessions, the upsurge in the market's leaders quickly filtered through to second liners and smaller stocks. The FTSE 250 advanced 15.1 to 4528.4, while the SmallCap added 5.0 to push back through the 2,300 mark, closing at 2,300.6.

Marketmakers were shocked at the extent of Wall Street's overnight leap, which saw the Dow Jones Industrial Average up 173 points, the second biggest points

prises for the market with the after faltering on the verge of the the 186-point rise in the Average news that the minutes of the 4400 level. At its best it reached two days after the 508-point plunge in the Dow on "Black Monday" in 1987.

But London never looked like fully emulating the US performance, partly because of the opinion poll, which reminded investors of the possibility of a

hung parliament. "A hung parliament would be the worst outcome, a Labour victory by 200 seats the next worst. The ideal result, if Labour is to win, is a 22-seat victory, which could limit their ambitions," said the head dealer at one big Euro-

pean securities house. Financial stocks remained in

Bank of Scotland under-

closing only marginally

firmer at 838%o despite bet-

The bank posted a 22 per

cent rise in profits to

£864.1m for the year to the

end of February but the shares had already had a

good run following apprecia-

tion of its exposure to the

mortgage market and a

Scotland, which added 13 at

565p ahead of half-yearly

shares, transacted at 10p

results on May 6 .

ter than expected profits.

ances accounting for she out of the top ten FISE 100 perform Alliance & Leicest market's most heavily traded stock, thanks to the third and final auction of member stock. Alliance shares resumed the

Assume states returned the upward path as the big Institutions, looking at underweight positions; chased the shares in the market Today sees the publication of a series of things in Allance It, as expected, one big holder is remarked that the proholder is revealed, then the mar-ket expects another resir of insti-

toficual buying. Turnover at 6pm was 8228m



FTSE Non-Fins pre FTSE 100 FUR Jun 10 yz Gillt yfeld +15.1 +17.7 18.35 2152.7

Siebe stages a rally

By Joel Kibazo

Shares in engineering group Siebe rose 131/2 to 955p, after a positive statement regardsystems division.

The news came just five period. weeks before the group reports full-year figures at may help steady a stock that the last four weeks.

A series of downgrades and sell recommendations unsettled the shares. The bears included NatWest Securities, which issued a detailed note urging share 'gained 71/2 to 2851/2p and Genholders to reduce holdings.

NatWest said: "We believe that a narrowing competitive lead and slowing market UK and north America growth for Foxboro (one of would result in "much the US divisions) will cause growth rates to fall."

Sentiment was also hit by talk that Siebe is lining up a rights-issue-funded bid for bounced 12 to 545p as some Spirax-Sarco, up 6 at 732%p. Insurers were in the spotlight yesterday with Royal & pick up during the three-day Sun Alliance leading the

pack after a rise of 16 to

Exposure to one of the biggest ever points rises in New Tuesday's late auction. York's Dow Jones Industrial some encouraging new call warrants on the stock. business figures from The warrants, priced at

sector the help it needed. And Royal & Sun was of 557p. helped helped further by a recommendation from Goldman Sachs which raised its stance to "market outper-

former" from "market per-

former".

Meanwhile CU lifted 13 at 653p. The insurer said new annual premiums in the first quarter were 28 per cent higher, new life, pensions and investment sales grew 25 per cent and the company's single premium sales rose 27 per cent during the

Analysts said the overall business had been helped by the end of next month and strong growth in Holland and CU seemed to be getting has fallen by around 100p in its product distribution right in Italy.

> ABN Amro Hoare Govett was positive about the composite sector following the CU numbers. Consequently, Guardian Royal Exchange eral Accident 201/2 to 8311/2p.

GenAcc also said favourable weather conditions in the improved" first-quarter figures compared with the same period last year.

Alliance & Leicester institutional players began to buy shares they failed to auction process. However, the final turnover of 57m shares principally covered the 52m shares released in

There was further support Average, combined with from BZW which issued 50m Commercial Union, gave the 82%p, expire in 18 months

The average price of Tuesday's third and final auction of free shares belonging to members was just over 528p. Some 157m shares were on offer after almost 27 per cent. of Alliance members opted to sell their free allocation. Tightly-traded Schroders topped the list of Footsie per-

formers after BZW recom-

mended a switch into the stock from Mercury Asset Management The broker argued that while both groups were fun-damentally sound, Schroders had fallen back over the past month and was cheap in p/e

terms, standing at 15.2 times earnings against BZW's target of 16.3 times. Schroders non-voting shares climbed 55 to £13.72%p in the non-voting day's annual meeting. shares. However, Mercury

Asset Management also

FT 30 INDEX

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were up 26% at 1297%p with buying in front of today's to 460%p.
dealers citing support from first-quarter results lifted. The possibility of Sunder-Cazenove. ICI 16 to 720p. Also, PsineW- land football claim being releebber of the US raised its performed other financials, rating on the group to

> Speciality chemicals producer Laporte jumped 18 to 684p following a "buy" recommendation by the company's brokers BZW

Celitech, the biotechnology stock, bounced 17% to-575p following their drahbing on Tuesday when they were unsettled by the colrecommendation by one bro- lapse in a US biotech stock store group; added 11 at ker. Some investors shifted after disappointing trial funds into Royal Bank of results from a leading drug. A profits warning from electronic components distributor Eurodis Electron

Meanwhile, Barclays sent the shares plunging 37 Robert Fleming Securities. jumped 23% to 1058%p in a to 183%p. belated response to Tues-Publishing its thirdquarter trading statement, An agency cross of \$00,000 the company said it auticipated the results for the second half will fall "well short" of current forecasts. It blamed high operational gearing and the continuing strength of sterling.

Further bad news came from engineering company accounting irregularities that had overstated its 1996 profits. Molins said accounting errors at Langston, its US subsidiary, could impact on profits by around \$12m. Adjustments will probably be treated as exceptional items in the group's 1997. accounts. Molins gave up 97% 645p, the worst performer in the FTSE 250.

UMBECO rose 38% to 297p after it said it was buying Wellmar for £9.2m. It has arranged a placing and open offer of 4.09 m new shares at 2400 a share to meet the costs of the purchase.

News of an ICM opinion ty's lead over the Conservative party narrowing was said to have been behind the

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FTSE Actuaries Share Indices

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time and have a strike price remained strong. The shares above the market price, and advance in Railtrack up 13%

gated from the Premier division weakened the shares vesterday. They gave up 40

few stocks to trade markedly lower. The shares were off 9% at 719p on low volume with some reaction to reports that Channel 5 had lost a quarter of its viewers since its launch.

Bentalls, the department 138%p after the company announced trebled profits.

Tarmac improved a penny at 118%p with some support from a "buy" note issued by

Open Sett price Change . High 4405.0 4408.0 4416.0 4435.0 IN FIRST 250 MIDEX PUTTURES (LIFFE) £10 per fell index point to 487%p.
Pearson was one of the +15.0

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SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really. Maybe not. The unsavoury-looking

character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you

and me. Except for one thing.

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing.

And nothing is all they'll ever have unless we all extend a helping hand. We know you can't give them back the things that others have taken away.



We're not even asking for money (though every cent certainly helps). But we are asking that you keep an

open mind. And a smile of welcome. It may not seem much. But to a refugee it can mean everything.

UNHCR is a strictly humanitarian organization funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees around the world. **UNHCR Public Information**

1211 Geneva 2, Switzerland

P.O. Box 2500

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Dow Jones ind, Div. Yield 1.82 1.94 1.97

Apr 16 Apr 9 Apr 2 1.83 1.86

S & P Ind. Div. yield 1.82 1.83 1.86

S & P Ind. Pic ratio 21.85 21.72 21.45

IN NEW YORK ACTIVE STOCKS INTRADING ACTIVITY Year ago 2.17 Year ago 1.90 21.13 nation)
Apr 22 Apr 21 Apr 18
5 501,976 397 293 472.327
24.845 17.175 16.915
633,983 557,124 586.280 Close prices 42 32 35% 35% 61% 61% 27% 44% Philip M AT & T Astra AB Micros To Mad Semi Coca Cola Diebold Chese Ma Non Ofic Seagate To 3,332 1,541 961 830 55 69 3,317 907 1,560 750 44 59 1881.06 2/1 1982.99 2/1 981.76 15/4 1981.74 3/1 Jun

2250m 2271 1280m 271 1280m TIGHT AND THE PROPERTY OF THE 2012年18月1日 1913年18月1日 41.22 (8/7/32) 54.98 (1/10/81) 13.23 (8/7/32) 16.53 (8/7/32) 27 18 18gs Low 1
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WORLD STOCK MARKETS

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Enable of the state of the stat Stocks Traded 14.8m 13.9m 8.8m 6.9m 5.6m Closing Prices 364 609 1,390 1,290 277

2184,58 1868,54 386,71 172,80 17303.65 10/1 251.04 27/1

Apr 207 May 208 III SOFFEX 4794.0 4770.0 +28.0 - 4785.0 +28.0 100 except Austrille All Ord end

816.29 (1872) 960.96 (1872) 87.25 (1073)

4.40 (1/6/32) 3.52 (30/6/32) 7.13 (4/9/74) 4.64 (25/4/42) 524.20 (16/7/96) (3/16/74)

3,277 1,505 928 944 39 36 n int.

Stocks Traded 5.6m 5.3m 5.3m 5.1m 4.7m Closing Prices 882 425 1.520 310 227 Change on day +37 -1 +20 +3 +6

US shares mixed as techs advance

Technology stocks were at the centre of attention in otherwise quiet midsession trading in New York in a at 773.49. reversal of the recent trend.

Volume on the NYSE was also slightly higher than during recent sessions, with 283.4m shares traded by 1pm. All the most closely watched technology stocks showed significant gains by midday, including Intel, the largest semiconductor manu-\$114%, and Oracle \$1% ahead

These comfortably out-

at \$57.

By midsession, the Nasdaq composite showed a gain of in early trading, adding to 10.89 at 1.223.13. By contrast. the Dow Jones Industrial ous day. At noon, the 300 Average had retreated slightly after Tuesday's ahead at 5,875.20. 173.38-point gain, the Golds remained a dull CVRD sell-off.

decade, and was down 22.07 go for on the industrial at 6,811.52. The Standard & Poor's 500

Most of the Dow constituents to register falls had shown strong gains on Tuesday. These included General Electric, down \$2 at \$106%, and Procter & Gamble, \$1% lower at \$127.

Financial stocks were weak, possibly because ylelds moved upwards in the bond market ahead of a treafacturer, up \$2% at \$144, sury auction, with shares in Microsoft, \$3% higher at J.P. Morgan down \$1% at

Corporate earnings reports produced some of the sharpweighed a 21 per cent fall in est moves, with the profit warning by Saks Holdings, facturer, which fell \$1# at the department store group, \$7%. after Tuesday evening's seeing its shares drop by second-quarter profits more than 30 per cent, down in spite of concerns over poe-\$9% at \$19%.

TORONTO pushed higher the strong gains of the previcomposite index was 19.83

largest daily rise of the spot, but there was plenty to pitches, notably at Northern Telecom, which continued to was barely changed, off 1.12 stride ahead on the back of Tuesday's upbest earnings announcement. The shares were C\$1.70 higher at C\$97.70 at the end of the morning, having jumped by C\$4.05 a day earlier.

LIMA made a muted response to the end of the 126-day hostage crisis. Local analysts attempted to talk the market up with the mes-sage that Tuesday's developments should put an end to investor uncertainty and would allow the economy to resume its path of sustained growth. By midsession, the general index was 15.21 higher at 1,758.69.

SAO PAULO moved confidently higher at midsession, sible delays to the privatisation of CVRD, the state mining giant. The Bovespa index rose 127 to 9.600 as investors awaited court rulings on two injunctions which ques-

Industrials help keep South Africa ahead

pushed the all-share index of this week's raft of eco- at 8.414.8. ahead for the fourth day run- nomic data.

advance for industrials cut for interest rates ahead industrials index was up 40.8

South African money sup-Volume was well above ply, private sector credit Dull bullion pushed golds

Golds fell back in timent remained firm, were all due today and Johannesburg but a further helped by continued talk of a tomorrow. At the close, the

First National Bank retreated 25 cents to R31.50. average and dealers said sen- growth and trade figures down 31.6 to 1.231.8.

Emerging markets: IFC weekly investable price indices

		7	Dollar term	5	Lo	cal convency	terus
	No. of	April 18	% Change	% Change	April 18	% Change	% Change
Market	stocks	1997	over week	on Dec '96	1997	OVER WOOK	on Pec '98
Latin America	(250)	627.46	-0.8	+6.8	11 44 3		1.
Argentina.	(30)	1,008.58	12.4	+8.1	618.529.83	+2.4	+6.1
Brazili	· · · (68)	494.60	-1.4	+24.8	1,964.46	-12	+27,5
Chile	(46)	719.13	+0.8	+16.0	1,200.48	+0.2	+18.8
Colorabia ¹	(14)	822.80	+1.8	+29.6	1,530.00	+1.0	+35.5
Mexico	(64)	590.82	+1.2	+11.5	2,005.03	+0,6	+25,3
Peru ^a	(19)	240.40	+8.5	+22.2	+391.34	10.7	+25.3
Venezuela*	(0)	708.36	+0.9	-27	7,812.65	+13	20
Asia	710	242.20		-41	1. 1. 1. 1.		
China*	(27)	78.53	+4.5	+6.5	82.28	+45	········ ;+8.5
South Korea	. (156)	74.58	-0.9	-3.5	87.58	-0.7	+20
Philippines .	(42)	264.09	-j.4	-10.1	396.40	V~;;;; –1.4 °,	-8.8
Taiwan, Chinas	(90)	172.05	-3.6	+12.3	178.46	-3.6	+128
India"	(78)	92.39	+1.9	+17.3	117.36	+1.7	+17.4
indonesia"	(49)	120.31	+0.1	-5.7	157.53	+0.3	- 38
Matayala.	(148)	. 304.26	-3.6	-9.6	282.19	-33	-10.1
Pakistan?	(28)	228.04	-2.3	+16.5	416.5B	-23	+16.5
Sri Lanks ¹⁰	(5)		+10.4	+17.0	143.04	+10.6	+215
Thelland.	(87)	190,75	-0.2	- 1 3.8	197.AT	-03	-124
Euro/Mid East	(264)	155.52	+0.3	+15.8		1.00	1.00
Czech Rep	(7)	64.44	-29	- 82	54.60	-20	+1,7
Egypt .	(18)	106.72	+0.9		106.50	+0.8	. / <u>-</u> -
Greece	(54)	329.55	+1.1	136.0	604.32	+0.9	+49.2
Hungary ^a	(12)	242.61	+3.4	+23.3	526.63	+3.3	+37.6
Jordan		189.68	+0.7	+1.5	283.06	+0.8	
Morocco	(5)	134.19	+82		138.62	+ 3. 0	100 No.
Poland*	(30)	784.58	+0.1	+0.8	1,448.85	40.5	+6.91
Portugal	29)	158,15	+1.3	+82	187.85	+15	+203
Pluesig	(15)	109.04	+0.8	-	111.47	+0.8	3 7 3 1 1 1 1
Slovakia South Africa	(5)	106.12	-5.6 -0.1		109.17	5.9	
	(63)	234.04		+12.2	215.06	-0.1	+6.7
Turkey** Zirobsbwe**	(58)	204.48	+0.8 +1.9	+87.5	12,881.82	+2.4	+89.0,
Composite	(5) f1224)	589.80 315.02	-0.8 -0.8	+24.6 +8.8	982.85	+2.1	+302
	1:000	A HOUSE		70.0			· Commen

track, albeit a rocky one, yesterday after last week's political storm that at times appeared to raise the prospect of early general elections, writes Michael Morgan.

The market fell 3.6 per cent last week as stunned investors digested news that police had recommended prosecution of Mr Beujamin Netanyahu, the prime minister, for alleged fraud and breach of trust over the short-lived appointment of an attorneygeneral in January. But as buyers returned yesterday after a two-day Passover holiday, shares picked up 1.2 per cent, with inves-tors seemingly content that the government had survived intact and that prosecutors had vindicated Mr Netanyahu.

After a strong run-up in the latter part of last year and the first six weeks of 1997, the

outweighed positive news, such as the inclusion of Israel in the International Finance Corporation's benchmark indices for

emerging markets.

Looking ahead, Mr Jeff Chowdhry at Foreign and Colonial Emerging Markets said that the Tel Aviv market was driven by inflation and interest rates, which them-selves were inextricably linked to the peace

The Bank of Israel had said that further cuts in interest rates were unlikely unless there was progress on reducing the budget deficit and inflation. Mr Chowdhry suggested that in the coming months, the equity market was likely to be a moderate, rather than a star performer, as investors awaited implementation of proposed

Philips dominates in Amsterdam

dramatic upsurge at Philips dominated trading in AMSTERDAM, where the electronics giant accounted for a third of the day's LA per cent improvement in the

F197 in 10.9m shares traded, the heaviest turnover so far this year.

return of the earnings momentum investor," said one broker. The stock, which touched a session best of Fl 100.70 around midmorning, met with modest profit-taking towards the

The first-quarter results were flattered by currency gains and the deconsolidation of the loss-making Grundig business; but they per cent to DM4,040. were, nonetheless, way ahead of most broker estimates. Brokers rapidly reassessed their earnings forecasts. NatWest Securities lifted its earnings per share estimate for 1997 8 per cent and moved up 12.5 per cent

The London broker, which apgraded its short-term price target to FI 110, felt that on a sum of the parts valuation the target price for Philips could be closer to Fi 140.

earnings and a positive analysts' meeting; while some haircare group had a very good day, rising DM77 or 8 per cent to DM1,039. PARIS rallied. The CAC 40

tainment subsidiary, stayed in the doldrums after Tues

FRANKFURT liked the her in the week, produced a general election.

insurers strengthened after FFr883. weakness on Monday and . ZURICH pushed further Tuesday, Munich Re registinto record territory, sup-tered climbing DM140 or 3.6 ported by firm domestic-

index, off 106 points in four sales. straight sessions, closed with a gain of 18.97 to found favour on the back of 2.533.64. Dealers said that

day's dull results, stiding a further FI 1.10 to FI 98.40 for Apr 23 a two-day decline of 4 per House changes - Open 10.30 11.00 12.00 13.00. 14.00 15.00 Clean Cent. At the close the AEX FRE Environ (100 2202-80 2203.38 2204.39 2203.47 2203.30 2203.14 2202.11 2201.74 was up 10.25 at 758.94 FRE Environ (200 2202.75 2230.05 2240.31 2232.29 2231.03 2232.89 2233.33 2234.25 Apr 22 Apr 18 Apr 17 Apr 18

AEX index.

Description Dow, strength in Sin Business 100 2184.58 2185.57 2187.58 278.56 278.54

Better than expected firstbonds and in the dollar, and the Constant 100 2219.55 2212.67 220.58 2213.64

Quarter results took Philips
the Dax index broke 8,400 at his and the constant lines 100 200.58 200.58 200 200.58 200 200.58 200 200.58 200 200.58 200 200.58 200 200.58 200 200.58 200 200.58 200 200.58 200 200.58 200 200.58 200

mildly disappointing half. There was little news for year results. traders to get their faeth Slemens, whose profits into An increase in the came in flat, fell DM2-90 or quarterly dividend helped 32 per cent to DMSS and the lift L'Oréan Efficie to suise lot SF1,015 and Alund Dax ended 40 points off the FF1,908 Accourage strong Among second liners. Esecutop at 3,366.87, up 17.97. In wheel of the strong second liners. top at 3,366.87, up 17.97. In ahead of its reshifts, gaining rose SFr100 to SFr4.660 and contrast to Siemens, the big FFr35.00 or 4.1 per cent to Danzas rose SFr20 to SFr279.

Turnover rose from ended 28.8 higher at 4,781.1. DM10.5bn to DM12.6bn. In . Some pharmaceuticals and mid-caps, Wella prefs caught insurers found strong up with Tuesday's good demand Novartis registered Tuesday's losses while brokers had their doubts the Roche certificates continued

THE EUROPEAN SERES

ABB continued to benefit , from Tuesday's first-quarter results with a rise of SEr10 to SEr1,777 but Suizer eased traders to get their teeth

bonds, and the SMI index

their recovery, up SFr140 to SFr12,200 after last week's sharp losses, which followed disappointing first-quarter

Among insurers, Swiss Re more brokers' recommendaThere was good news from
yoro, which posted a 60 per
tent rise for first-quarter
chronical was constituted in the curve. the B shares, which peaked at SKr208.50 at one point, ended SErl lower at

Wisels !

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SKr192.50 as the general index fell 10.14 to 2,608.75. MADRID punched through the 500 barrier, the general index scoring its fifth successive all-time high at 504AL up 6.05 or 1.8 per cent. Turnover, too, was high with more than Ptalishn chang-

ing hands. The banking sector was particularly strong with a catching up after its recent zain of 2.7 per cent. It was led by Banco Popular, up Pta2,100 or 7.8 per cent at. Pta29,050 after the announce ment of a PtaSbbn stock buyback, in conjunction with a four for one stock split. BCH added a hig extension to its week's gains with a rise of Pta225 or 5.4 per cent at Ptas 425 while Argentaria, still slated for a public share offering of the Spanish government's near-30 per cent stake, climbed Pta190 or 8 per cent to Pta6.540.

Electronics surge pushes Taipei higher

1.7 per cent on the back of heavy demand for electronics shares that shot forward on talk of a price rebound for semiconductors.

At the close, the weighted index ended was 146.82 Y2,900 and Fuji Photo Film higher at 8.576.94 after 8.636.93. Turnover was again hectic at T\$143bn.

Electronics as a sector rose 3.8 per cent. United Microelectronics and Taiwan Semiconductor both rose by the daily 7 per cent limit to 1866.5 and 1890.5. added 148.82 to 19,837.97 and parent was taking a 24.3 per that defaulted on debt pay continue to graw away at TOKYO rebounded on buy-volume eased to 23.2m cent stake, surged HK\$1.245 ments on Monday, resumed market sentiment. **T\$66.5** and **T\$90.5**.

ing by domestic public pension funds, and renewed interest in Nomura Securities following Tuesday's announcement of sweeping management resignations,

The Nikkei 225 average rose 191.02 to 18,735.47 after moving between 18,617.76 and 18.842.38. New York's overnight rally, and early news of the resolution of the Peruvian hostage crisis lifted.

The Topix index of all first-section stocks added 15.21 at 1,420.79 and the capital-weighted Nikkei 300 rose 3.2 to 275.08. Volume swelled from 507m shares to an estimated 550m, and advances led declines by 746 to 402 with 118 unchanged. Some laggards rose on bargain-hunting, led by

financial stocks. Nomura Securities, which announced a drastic management reshuffle on Tuesday, gained Y20 to Y1.390 after an intra-day high of Y1,420 in heavy turnover of benefited from Nomura's upturn, Daiwa Securities adding Y37 to Y882 and Nikko Y15 to Y715.

Real estate stocks also continued to gain, with Mit-

sui Fudosan adding Y20 to shares. In London, the ISE/ or 64.5 per cent to HK\$3.175 trading after suspension and Y1,470 and Mitsubishi Estate Nikkei 50 index rose 1.72 to in HK\$164.72m. trading after suspension and closed limit down, Won720

Wall Street's overnight Y20 to Y1,560. Chemicals, surge lifted the region. however, were among lag-

falling Y4 to Y357. Blue chip exporters climbed as the dollar rose to an intra-day high of Y126.47 in Tokyo. Honda added Y40 to Y3,890, Canon Y90 to

Y140 to Y4.580. Y8,440, after a lackinstre performance in recent sessions, following news of its plans to introduce a stock option

In Osaka, the OSE average

1,507.55.

outlook for US and Hong Kong interest rates but the Hang Seng index still managed a gain of 126.19 to 12,707.04 after a day's high of consolation with a rise of 12,758.28. Turnover climbed from

KUALA LUMPUR dived. lower at Won8.350.

underperformance.

STOCKHOLM, whose bet-

ter days seemed to end with

the first quarter of 1997, lost

further ground as another

drugs group took a tumble.

Pharmacia & Upjohn said

that first-quarter sales and

earnings were below expec-

tations, down 6 per cent and

16 per cent respectively.

Shocked in Sweden, and

downgraded by Lehman

Brothers in the US, the

shares dropped SKx89 or 14.5

per cent to SKr230. Still in

drugs, Astra A extended their downward run with a

fall of SKr4.50 to SKr302.

TAIPEI was one of the strong ards that retreated after morning peak on caution Monday's 2.1 per cent helped by a denial from gest performers, advancing recent gains, Mitsui Tostsu regarding the longer term rebound, and the KLSE com-Megaworld Properties that it posite index dropped 10.90 to 1,109.60. The second board index of small capitalisation - two-thirds of Tuesday's steep stocks afforded some minor 1.31 to 569,29.

SECUL rose on bargain-Toyota jumped Y110 to with local investors active in ending 5.09 higher at 693.05.

closed limit down, Won720

HONG KONG came off its into depression again after MANILA rallied strongly, Megaworld Properties that it was facing bankruptcy. The composite index recovered fall, adding 53.11 or 1.9 per cent to 2,913.56. Turnover

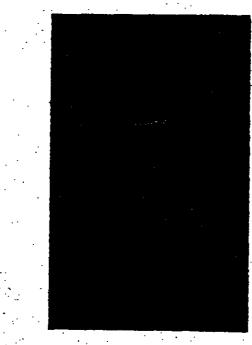
was heavy at 2.6bn pesos. Megaworld, which fell 29 HK\$8.78bn to HK\$9.90bn hunting, the composite index per cent on the previous day, rose L05 pesos to 4.80 pesos. with first investors active in eating 5.18 inguer at escape. The government's plan to set. Empire Liking this group's ites. China Resources least up a Wont 500hn fund to lie housebuilding infisheot. HK\$1.15 to HK\$21.20 in ultime bank had debts was gained 1.10 feed, to 4.75 herewith described as "not nearly place. However, the and Cosmos Machinery, in large enough". The conglomerate oversupply were thely to



When Ericsson called for a 24-hour FX trading desk

Chase answered

Sweden's Ericsson tapped Chase's expertise in global foreign exchange to effectively manage currency exposures from its substantial cross-border commercial flows. With busine activities in more than 130 countries, this leading global supplier of telecom equipment calls on the worldwide foreign exchange capabilities of Chase-day and night.



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market had run out of steam as the budget cuts. FT/S&P ACTUARIES WORLD INDICES

DESCRIPTION OF THE PROPERTY OF						100/						- 21 134/				
Figures in parentheess	US	Dey's	Pound			Local	Local	Grown	US	Pound			Local			Yes
show number of lines	Dollar	Cumbs	Sturking		DM	Curency	% cbg	Div.	Doğur	Starting	YeΩ	DM	Charactery:	52 woek	52 week	.200
of stock	Index	- %	Index	Index	Index	Index	on day	Yield	Inches	Index	Index	Index	Index	High	Low ·	(abblex)
Australia (75)	.221.97	0.3	201.04	177.05	197,47	189.70	0.1	4.01	221.26	200.86	175.57	195.81	189.60	225.77	188.44	204.50
Austria (24)		0.0	164,82	145.15	161.89	161.83	0.5	1.95	182.06	185.11	144.46	161.12	161.05	195.04	174.70	187.30
Beiglum (26)		11.1	216.42	190.60	212.57	206.06	0.6	3.44	238.65	215.43	189.37	211.21	206.81	241.54	205.80	208,60
Brazil (30)		8.6	215.37		211.55		0.6	1.11	236.48					247.23		
Canada (114)		1.4	168.03		185.04	187.56	1.4	2.08	182.91	165.88		161.87		203.31	154.12	
Denmark (32)	358.87	0.8	325.03	286.26	318.26	318.28	0.8	1.59	357.91	324.59		318.75	315.60	376.98		
Finland (28)	247.53	-1.3	224,01	197.29	220.03	266.55	-0.8	1.70	290.57	227.24	198.82	221,75	270.60	268.58	180.89	182.00
France (81)		-0.7	190.02		186.65		-0.8	2.99	211.37		167.72			226.25		
Gentrary (50)		-0.B	178,84	157.50	175,68	175.66	-0.3	1.60	199.08	180.53	157.95	176,17	176.17	207.65	184,47	171.49
Hong Kong (66)	454.04	-0.8	411.23	362.17	403.93	451.58	-0.8	3.33	455.43	413.02	361.38	403.05	453.00	514.49	407.55	428.26
Indonesia (27)	230,05	0.2	208,38	183,52	204,68	341.43	0.5	1.60	229.28	207.94	181,94	202.92	339.63	·-	-	<u> </u>
beland (16)		-0.5	301.03	265,12	295.68	301.13	-0.5	3.17	334.15		285.14	295.72	302.51	343,35	270,08	276,48
Italy (50)	87.51	-1.3	79,25	69,80	77,85	111.41	-0.5	2.16	88.65	80,40	70.34	78,45	112.01	96,82	73,26	82.92
Japan (485)	.114.17	-0.5	103,40	91,07	101.57	91,07	0.0	0.86	114,77	104,08	91,06	101,57	91.06	184.68	107.57	159,55
Makeysia (107)		-0.9	498,95	439,43	490,10	530,00	-1,2	1.21	355,79	504,05	441,02	491,88	536.36	880,85	512.A7	577,22
4 Mexico (27)	1378,44	1,5			1224,52	11840.01	1.4	1,16	1355,51	1229,31	1075,50	1199.63	11673.36	1445,68	1110.35	
Nettwierd (19)		0.1	315,02	277,44	309,43	305.49	0.7	2.56	347,48	315,08	275,88	307,48	303.48	357.1B	279,88	289,76
New Zeeland (14)	85.16	0.1	77.13	67.93	75.7 6	65.13	0,0	4.36	85,11	77,19	67,54	75.53	66.14		75,94	82.25°
Norwity (41)		0.2	271,71	230.30		288,51	0.4	212	298,53	271.64	237,68	265.09		321,23	243,72	248.74
Philippines (22)		-3.2	157 <i>2</i> 5	138,49	154,46	228.15	-3.2	0.79	179,40		142,35	168.76	235.67	-	-	
Singapore (43)		0.0	345.21	304,03	339,08	253.54	0.3	1.12	381.02	345,55		337.21		448,01		
South Africe (44)		Q.A	323.9°C	285.27	318.16	347.58	6.3	2.4¢	356,35	323,18		315.38	346,37		301,49	
Spain (35)		0.5	203.07	178.84	198.46	245.64	0.9	267	223,2 0			197.54		228,16	171.91	
Sweden (49)		-1,0	376,30	331.49	369.71	471,98	-0.6	2.21	419.63	380.56		371,38		448.64		
Switzerland (35)		-0.1	239 <i>,5</i> 2	210.85	235,27	238,64	0.4	1.37	264.60	239.97	209,96			284.60	229,38	
The breight		0.0	74.25	65.38	72.93	BQ.93	9.9	3.76	B1.95	74.32	85,03	72,58		184.18	73.98	
United Kingdom (211)		0.5	256.51	225.91	251.96	256,51	0,3	3.82	281.91	255,66		249.49	255,66		228.85	
USA (853)	.313 <u>.42</u>	1,8	283.87	250.00	278.63	313,42	1.6	1.93	307,98	279,29	244.36	272.54	307.96	331,54	254.79	264,34
Americas (824)	286,74	1,7	259,70	228,72	255,09	241,55	1.7	1.92	281.84	255.60	223,63	249,43	237,A2	303.45	233.09	241,57
Europe (726)	244.29	-0.1	221,26	194,85	217,33	226,17	0.1	2.79	244,60	221,82	194,09	216.47	225,86	248.97	204.71	211,35
Nordio (150)		-0.7	327,48	288,41	321.67	355.64	-03	2.03	364,12	330,22	286,92	322.25	358.73	385.85	291.45	297,60
Pacific Basin (883)		-0.5	120.61	108,22	118.47	104,49	-0.1	1.30	133,76	121,31	108,14	118.38		177.01	127,18	
Euro-Pacific (1608)		-0.2	162.57	143,17	158.68	150.44	2,0	2.18	179,97	163.21	142.60	159.27	150,38	191,51	173.65	
North America (767)		1,8	276,75	243,74	27L84	305.09	1.8	1.94	300.29	272.33	238.27		229,63		248.65	
Europe Ex. UK (515)		-0,5	197,59	174,02	194,05	204.81	0.0	2.19	219.17	198.77	173,91	193,97	204,75		185.65	
	293.03	-0.2	265,40	233.74	280.68	254,86	-0.3	2.89	293.73	266.38	233.07	259,95	255.75		268.97	292,77
World Et. US (1824)		-0.2	185,81	145,85	182.57	156.28	0.1	215	183.14	186.09		162.08	156.10		.178.94	
	218.79	0.8	198,16	174.52	194,64	195.77	0.9	1.85	217.14	198.93	172.50	192,17	198,94		199.58	
World Ex. Japan (1992),	280.54	1.0	254.09	223.78	249.56	271.02	1.1	2.27	277,85	251,98	220.A7	245.90	268.21	292.72	233.10	242.10
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US shares mixed as techs advance

Technology stocks were at the centre of attention in otherwise quiet midsession trading in New York in a at 773.49 reversal of the recent trend. writes John Authers.

Volume on the NYSE was also slightly higher than during recent sessions, with 283.4m shares traded by 1pm.

All the most closely watched technology stocks showed significant gains by midday, including Intel, the largest semiconductor manufacturer, up \$2% at \$144, Microsoft, \$3% higher at \$114%, and Oracle \$1% ahead

These comfortably out-Novell, the computer manufacturer, which fell \$1# at \$7%, after Tuesday evening's second-quarter profits warning.

By midsession, the Nasdaq composite showed a gain of 10.39 at 1,223.13. By contrast, the Dow Jones Industrial Average had retreated composite index was 19.83 slightly after Tuesday's ahead at 5,875.20. 173.38-point gain, the

largest daily rise of the decade, and was down 22.07 at 6.811.52.

The Standard & Poor's 500 was barely changed, off 1.12

Most of the Dow constituents to register falls had shown strong gains on Tues-day. These included General Electric, down \$2 at \$1061/2. and Procter & Gamble, \$1% lower at \$127.

Financial stocks were weak, possibly because yields moved upwards in the bond market ahead of a treasury auction, with shares in J.P. Morgan down \$1% at **\$**95%.

Corporate earnings reports produced some of the sharpweighed a 21 per cent fall in Novell, the computer manuwarning by Saks Holdings, the department store group, seeing its shares drop by more than 30 per cent, down **\$**9% at \$19%.

TORONTO pushed higher in early trading, adding to the strong gains of the previous day. At noon, the 300

Golds remained a dull CVRD sell-off.

go for on the industrial

Telecom, which continued to

stride ahead on the back of

Tuesday's upbeat earnings

announcement. The shares

were C\$1.70 higher at C\$97.70

at the end of the morning.

having jumped by C\$4.05 a

LIMA made a muted

response to the end of the

126-day hostage crisis. Local

analysts attempted to talk

the market up with the mes-

sage that Tuesday's develop-

ments should put an end to

investor uncertainty and

would allow the economy to

resume its path of sustained

growth. By midsession, the

general index was 15.21

SAO PAULO moved confi-

dently higher at midsession,

in spite of concerns over pos-

sible delays to the privatisa-

tion of CVRD, the state min-

ing giant. The Bovespa index

rose 127 to 9,600 as investors

awaited court rulings on two

infunctions which ques-

tioned aspects of the planned

higher at 1.753.69.

day earlier.

pitches, notably at Northern

A dramatic upsurge at Philips dominated trading in AMSTERDAM, where the electronics giant accounted for a third of the day's 1.4 per cent improvement in the AEX index.

Retter than expected firstquarter results took Philips up F15.90 or 6.5 per cent to Fl 97 in 10.9m shares traded. the heaviest turnover so far

What we have here is the return of the earnings momentum investor," one broker. The stock, which touched a session best of Fl 100.70 around midmorning, met with modest profit-taking towards the The first-quarter results

were flattered by currency gains and the deconsolidation of the loss-making Grundig business; but they were, nonetheless, way ahead of most broker estimates. Brokers rapidly reassessed their earnings forecasts. NatWest Securities lifted its earnings per share estimate for 1997 9 per cent and moved up 12.5 per cent

The London broker, which upgraded its short-term price target to Fl 110, felt that on a sum of the parts valuation the target price for Philips

tainment subsidiary, stayed in the doldrums after Tuesday's dull results, sliding a further Fl 1.10 to Fl 98.40 for a two-day decline of 4 per cent. At the close the AEX was up 10.25 at 758.94.

FRANKFURT liked the overnight Dow, strength in bonds and in the dollar, and the Dax index broke 3,400 at one point; but it trimmed its sails in the afternoon as the Dow wavered and after Siemens, a strong market earlier in the week, produced mildly disappointing halfyear results.

Siemens, whose profits came in flat, fell DM2.90 or 3.2 per cent to DMS8 and the Dax ended 40 points off the top at 3,366.87, up 17.97. In contrast to Siemens, the big insurers strengthened after weakness on Monday and Tuesday, Munich Re registered climbing DM140 or 3.6 per cent to DM4,040.

DM10.5bn to DM12.6bn. In mid-caps. Wella prefs caught up with Tuesday's good earnings and a positive analysts' meeting; while some brokers had their doubts the haircare group had a very good day, rising DM77 or 8 per cent to DM1,039.

PARIS railied. The CAC 40 index, off 106 points in four sales. straight sessions, closed with a gain of 18.97 to 2,533.64. Dealers said that PolyGram, Philips' enter- the market had an "on hold"

FTSE Actuaries Share Indices THE EUROPEAN SERIE Open 19.30 11.00 12.00 13.00 14.00 15.00 Class Hourty changes ark 100 2202 80 2203 30 2204 39 2203 47 2203 30 2203 14 2202 01 2201 74 Apr 21 Apr 18 Apr 17 Apr 16

SFr3.030.

Barn value 1000 (55/10/90); Algel O FRSE international Limited 1000 higher at SFr1,629, while feel to it with investors pushed to the sidelines by

ABB continued to benefit a general election. There was little news for from Tuesday's first-quarter results with a rise of SFT10 traders to get their teeth to SFrL777 but Sulzer eased into. An increase in the quarterly dividend helped SFr4 to SFr1.015 and Alulift L'Oréal FFr21.00 to suisse lost SFr7 to SFr1,221. FFr1,908. Accor was strong Among second liners, Esec rose SFr100 to SFr4,660 and ahead of its results, gaining FFr35.00 or 4.1 per cent to Danzas rose SFr20 to SFr279,

ZURICH pushed further into record territory, sup-ported by firm domestic bonds, and the SMI index ended 28.8 higher at 4,781.1. Some pharmaceuticals and

this week's announcement of

Philips dominates in Amsterdam

insurers found strong demand. Novartis registered rose SFr8 to SFr1,884 after Tuesday's losses while Roche certificates continued their recovery, up SFr140 to SFr12,200 after last week's sharp losses, which followed disappointing first-quarter

Among insurers, Swiss Re found favour on the back of fall of SKr4.50 to SKr302. tions, and ended SFr20

Copco B dropped SKr11 to SKr188 after it saw no signs of improvement in the Euro pean construction market. There was good news from Volvo, which posted a 60 per cent rise in first-quarter operating profits; but the carmaker was caught up in the general depression and the B shares, which peaked at SKr203.50 at one point, ended SKr1 lower at SKr192.50 as the general Baloise added SFr95 at index fell 10.14 to 2,608.73.

MADRID punched through the 500 barrier, the general index scoring its fifth successive all-time high at 504.41, up 6.05 or 1.3 per cent. Turnover, too, was high with more than Ptall3bn changing hands.

The banking sector was particularly strong with a gain of 2.7 per cent. It was led by Banco Popular, up Pta2,100 or 7.8 per cent at Pta29,050 after the announcement of a Pta35bn stock buyback, in conjunction with a four for one stock split. BCH added a big extension to its week's gains with a rise of Pta225 or 5.4 per cent at Pta4,425 while Argentaria, still slated for a public share offering of the Spanish government's near-30 per cent stake, climbed Pta190 or 3 per cent to Pta6,540.

Written and edited by William

Industrials help keep South Africa ahead

ahead for the fourth day run-

ning to 7,080.2, up 14.3.

Johannesburg but a further helped by continued talk of a advance for industrials cut for interest rates ahead pushed the all-share index of this week's raft of eco- at 8,414.8.

nomic data. South African money sup-Volume was well above ply, private sector credit Dull bullion pushed golds average and dealers said sen- growth and trade figures down 31.6 to 1,231.8.

Golds fell back in timent remained firm, were all due today and tomorrow. At the close, the industrials index was up 40.3

> First National Bank retreated 25 cents to R31.50.

Emerging markets: IFC weekly investable price indices

Latin America (250) 627.46 -0.8 +6.8 Argentina (30) 1,008.58 +2.4 +6.1 618.529.63 +2.4 +6.1 618.529.63 +2.4 +6.1 618.529.63 +2.4 +6.1 618.529.63 +2.4 +6.1 618.529.63 +2.4 +6.1 618.529.63 +2.4 +6.1 618.529.63 +2.4 +6.1 618.529.63 +2.4 +2.8 1,964.46 -1.2 +2.5 +1.6 +2.5 +2.5 +1.5 +2.5 +1.5 +2.5 +1.5 +2.5 +1.5 +2.5 +1.5 +1.5 +2.5 +1.5 +1.5 +2.5 +1.5 +1.5 +2.5 +1.5 +2.5 +1.5 +2.5 +1.5 +2.5 +2.2 +3.91.34 +0.7 +2.5 +1.5 +2.2 +3.91.34 +0.7 +2.5 +2.2 +3.91.34 +0.7 +2.5 +2.2 +3.91.34 +0.7 +2.5 +2.2 +3.91.34 +0.7 +2.5 +2.2 +3.5	ange	% C	ange	% Chan	April 18	ge	% Cha	% Change	18	April 1	No. of	
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Asta (710) 24230 -2.3 -4.1 China* (27) 78.53 +4.5 +6.5 82.23 +4.5 South Korea* (156) 74.53 -0.9 -3.5 87.58 -0.7 Philippines (42) 264.08 -1.4 -10.1 336.40 -1.4 Taiwan, China* (90) 172.05 -3.6 +12.3 178.46 -3.6 India* (78) 92.39 +1.9 +17.3 117.36 +1.7 Indonesta* (49) 120.31 +0.1 -5.7 157.53 +0.3 Mataysia (148) 304.26 -3.6 -9.6 282.19 -3.3 Pakistan* (28) 228.04 -2.3 +16.5 416.58 -2.3 Sri Lanka* (5) 111.27 +10.4 +17.0 143.04 +10.6 Thailand (87) 190.75 -0.2 -13.8 197.47 -0.3 Euro/Mid East (264) 155.52 +0.3 +15.8 Czech Rep (7) 64.44 -2.9 -8.2 64.60 -2.0 Egypt (16) 106.72 +0.9 - 106.50 +0.8 Greece (54) 329.55 +1.1 +36.0 604.32 +0.9 Hungany* (12) 242.51 +3.4 +23.3 526.63 +3.3 Jordan (7) 188.68 +0.7 +1.6 283.08 +0.8 Morocco (5) 134.19 +3.2 - 138.62 +3.0 Poland* (28) 159.15 +1.3 +8.2 187.65 +0.5 Portugal (28) 159.15 +1.3 +8.2 187.65 +1.5 Russia (15) 109.04 +0.8 - 111.47 +0.8	+25.3		+0,7	40	+391.34	22	+2		40	240.4		eru²
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Egypt (16) 106.72 +0.9 - 106.50 +0.8 Greece (54) 329.55 +1.1 +36.0 604.32 +0.9 Hungary" (12) 242.61 +3.4 +23.3 526.63 +3.3 Jordan (7) 188.68 +0.7 +1.6 283.08 +0.8 Morocco (5) 134.19 +3.2 - 138.62 +3.0 Polandº (30) 734.58 +0.1 +0.3 1,448.65 +0.5 Portugal (26) 158.15 +1.3 +8.2 187.65 +1.5 Russia (15) 109.04 +0.8 - 111.47 +0.8						i.8	+1				(264)	
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Hungary" (12) 242.61 +3.4 +23.3 526.63 +3.3 Jordan (7) 189.68 +0.7 +1.6 283.08 +0.8 Morocco (5) 134.19 +3.2 - 138.62 +3.0 Poland** (30) 734.58 +0.1 +0.3 1,448.65 +0.5 Portugal (28) 159.15 +1.3 +8.2 187.65 +1.5 Russia (15) 109.04 +0.8 - 111.47 +0.8	_		+0.8	+6	106.50	-		÷0.9			(16)	
Jordan (7) 189.68 +0.7 +1.6 283.08 +0.8 Morocco (5) 134.19 +3.2 - 138.62 +3.0 Poland ^a (30) 734.58 +0.1 +0.3 1,448.65 +0.5 Portugal (28) 158.15 +1.3 +8.2 187.65 +1.5 Russia (15) 109.04 +0.8 - 111.47 +0.8	+49,2		+0.9	+6	604.32	10	+3	+1.1			(54)	ireece
Morocco (5) 134.19 +3.2 - 138.62 +3.0 Poland ² (30) 734.58 +0.1 +0.3 1,448.65 +0.5 Portugal (28) 158.15 +1.3 +8.2 187.65 +1.5 Russia (15) 109.04 +0.8 - 111.47 +0.8	+37.6		+3.3	+3	526.63	1.3	+2	+3.4	51	242.6	(12)	ungary"
Polanti ² (30) 734.58 +0.1 +0.3 1,448.65 +0.5 Portugal (28) 158.15 +1.3 +8.2 187.65 +1.5 Russia (15) 109.04 +0.8 - 111.47 +0.8	+1.5		+0.8	+0	283.08	.6	+	+0.7	18	189.6	(7)	ordan
Portugal (28) 158.15 +1.3 +8.2 187.65 +1.5 Russia (15) 109.04 +0.8 - 111.47 +0.8	_		+3.0	+3	138.62	-		+3.2				
Russia (15) 109.04 +0.8 - 111.47 +0.8	+8,9		+0.5	+0	1,448.65			+0.1				
	+20.3		+1.5	+1	187.65	2	+					
	_		+0.8	+0	111.47	-		+0.8				
Slovakia (5) 106.12 –5.6 – 109.17 –5.9	-					-						
South Africa ¹³ (63) 234.04 -0.1 +12.2 215.06 -0.1	+5.7				215.06							
Turkey** (58) 204.48 +0.8 +37.5 12,881.62 +2.4	O.99H		+2.4	+2	12,881.62	.5	+3					
Zimbabwe ⁶ (5) 589.80 +1.9 +24.6 982.35 +2.1	-30.2		+2.1	+2	982,35							
Composite (1224) 315.02 -0.8 +6.8						.8	+	-0.8	12	315.02	(1224)	omposite

The Israeli market looked to be back on track, albeit a rocky one, yesterday after last week's political storm that at times appeared to raise the prospect of early general elections, urites Michael Morgan.

The market fell 3.6 per cent last week as stunned investors digested news that police had recommended prosecution of Mr Benjamin Netanyahu, the prime minister, for alleged fraud and breach of trust over the short-lived appointment of an attorneygeneral in January. But as buyers returned yesterday after a two-day Passover holiday, shares picked up 1.2 per cent, with investors seemingly content that the government had survived intact and that prosecutors

had vindicated Mr Netanyahu. After a strong run-up in the latter part of market had run out of steam as the

outweighed positive news, such as the inclusion of Israel in the International Finance Corporation's benchmark indices for

emerging markets. Looking ahead, Mr Jeff Chowdhry at Foreign and Colonial Emerging Markets said that the Tel Aviv market was driven by inflation and interest rates, which themselves were inextricably linked to the peace

The Bank of Israel had said that further cuts in interest rates were unlikely unless there was progress on reducing the budget deficit and inflation. Mr Chowdhry suggested that in the coming months, the equity market was likely to be a moderate, rather than a star performer, as investors last year and the first six weeks of 1997, the awaited implementation of proposed budget cuts.

Y1,470 and Mitsubishi Estate Y20 to Y1,560. Chemicals, however, were among lag-

recent gains, Mitsui Toatsu falling Y4 to Y357. Blue chip exporters climbed as the dollar rose to an intra-day high of Y126.47 in Tokyo. Honda added Y40 to Y3,890, Canon Y90 to

Y2,900 and Fuji Photo Film Y140 to Y4,580. Toyota jumped Y110 to Y3.440. after a lacklustre performance in recent sessions. following news of its plans to introduce a stock option

TOKYO rebounded on buyvolume eased to 23.2m cent stake, surged HK\$1.245 ments on Monday, resumed ties following Tuesday's

writes Gwen Robinson. The Nikkei 225 average rose 191.02 to 18,735.47 after moving between 18,617.76 and 18,842.38. New York's overnight rally, and early news of the resolution of the

Electronics surge pushes Taipei higher

1,507.55

hectic at T\$143bn.

Electronics as a sector rose 3.8 per cent. United Microelectronics and Taiwan Semiconductor both rose by the daily 7 per cent limit to T\$66.5 and T\$90.5.

announcement of sweeping management resignations.

The Topix index of all first-section stocks added 15.21 at 1,420.79 and the capital-weighted Nikkei 300 rose 3.2 to 275.08. Volume

swelled from 507m shares to an estimated 550m, and Some laggards rose on

At the close, the weighted

ing by domestic public pen sion funds, and renewed

Nikko Y15 to Y715.

catching up after its recent

STOCKHOLM, whose bet-

ter days seemed to end with

the first quarter of 1997, lost

further ground as another

Pharmacia & Upjohn said

that first-quarter sales and

earnings were below expec-

tations, down 6 per cent and

16 per cent respectively.

Shocked in Sweden, and

downgraded by Lehman

Brothers in the US, the

shares dropped SKr39 or 14.5

per cent to SKr230. Still in

their downward run with a

in engineering, Atlas

drugs. Astra A extended

drugs group took a tumble.

underperformance.

TAIPEI was one of the stron- gards that retreated after

interest in Nomura Securi-

Peruvian hostage crisis lifted

to 402 with 118 unchanged. bargain-hunting, led by financial stocks.

Nomura Securities, which announced a drastic management reshuffle on Tues day, gained Y20 to Y1,390 after an intra-day high of Y1,420 in heavy turnover of 8.8m shares. Other brokers benefited from Nomura's upturn, Daiwa Securities adding Y37 to Y882 and

Real estate stocks also continued to gain, with Mit-

shares. In London, the ISE/ or 64.5 per cent to HK\$3.175 trading after suspension and Nikkei 50 index rose 1.72 to in HK\$164.72m

ASIA PACIFIC

Wall Street's overnight surge lifted the region. gest performers, advancing 1.7 per cent on the back of heavy demand for electronics shares that shot forward on talk of a price rebound

for semiconductors. index ended was 146.32 higher at 8,576.94 after 8,636.93. Turnover was again

advances led declines by 746

HONG KONG came off its into depression again after morning peak on caution Monday's 2.1 per cent helped by a denial from rebound, and the KLSE com-

regarding the longer term outlook for US and Hong Kong interest rates but the Hang Seng index still managed a gain of 126.19 to 12,707.04 after a day's high of 12,758.28.

Turnover climbed from HK\$8.73bn to HK\$9.90bn with local investors active in red chips; among the favourites. China Resources leant HK\$1.15 to HK\$21.20 in heavy trade of HK\$235.14m and Cosmos Machinery, in In Osaka, the OSE average which China Resources's added 148.82 to 19.837.97 and parent was taking a 24.3 per

posite index dropped 10.90 to 1,109.60. The second board index of small capitalisation consolation with a rise of 1.31 to 569.29.

SEOUL rose on bargainending 5.09 higher at 693.05. up a Won1,500hm fund to liquidate bank bad debts was described as "not nearly

large enough". that defaulted on debt pay-

closed limit down, Won720 KUALA LUMPUR dived lower at Won8.350.

MANULA rallied strongly. Megaworld Properties that it was facing bankruptcy. The composite index recovered two-thirds of Tuesday's steep stocks afforded some minor fall, adding 53.11 or 1.9 per cent to 2,913.56. Turnover

was heavy at 2.6bn pesos. Megaworld, which fell 29 hunting, the composite index per cent on the previous day, rose 1.05 pesos to 4.80 pesos. The government's plan to set Empire Land, the group's housebuilding offshoot, gained 1.10 pesos to 4.75 pesos. However, traders felt that worries about property Jinro, the conglomerate oversupply were likely to continue to gnaw away at

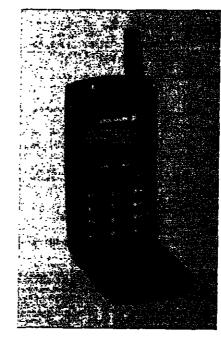
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CHASE

When Ericsson called for a 24-hour FX trading desk

hase answered

Sweden's Ericsson tapped Chase's expertise in global foreign exchange to effectively manage currency exposures from its substantial cross-border commercial flows. With business activities in more than 130 countries, this leading global supplier of telecom equipment calls on the worldwide foreign exchange capabilities of Chase - day and night.



ement of our foreign exchange flows and currency risks is an integral part of the successful development of our company We look to Chase for their execution strengths, creative ideas including options and a truly global currency capability."



CHASE. The right relationship is everything.

FT/S&P ACTUARIES WORLD INDICES

Figures in parantheses	US	Day s	Horiza		_	LOCAL	LOCAL	Gross	US	Pounc			LOCE			Year
show number of lines	Dollar	Change		Yen	DM	Currency	% chg	Div.		Sterling	Yen	DM	Currency 5		2 week	ago
of stock	index	%	Index	Index	index	index:	on day	Yield	index	Index	Index	ndex	Index	High	LOW	(approx)
			-0-0-		407.47							-05.04				
Australia (76)		0.3	201.04		197.47	189.70		4.01	221.26		175.57		189.60		188.44	
Austria (24)	181.98	0.0	164.62		161.89	161,83		1,95	182.06		144.46			195.04	174.70	
Belgium (26)	.235.95	0.1	218.42		212.57	208.05	0.6	3.44	238.65		189,37	211.21	208.81	241.54	205.89	
Brazil (30)	.237.79	0.6	215.37	189.68	211.55	465.19	0.6	1,11	236.48	214.46		209.28		247.23	155.27	
Canada (114)	185.52	1,4	168.03	147.98	165,04	187.58	1,4	2.08	182.91	165.88		161.87	185.04	203.31	154.12	161.16
Denmark (32)	358.87	0.3	325.03	285.26	319,26	318.28	0.8	1.59	357.91	324.59		316.75	315.69	376.98	291.89	297.62
Finland (28)	,247.33	-1.3	224,01	197.29	220.03	268.55	-0.8	1.70	250.57	227.24	198.82		270.60	268,58	180 89	182.00
France (91)	209.81	-Q.7	190.02	167.35	186.65	190.03	-0.3	2.99	211,37	191.69	187.72	187.07	190.61	226.25	186,94	197.21
Germany (59)	197.46	-0.8	178,84	157.50	175.66	175.68	-0.3	1.60	199.06	180.53	157_95	176.17		207.65	164 <i>.4</i> 7	171.49
Hong Kong (66)	.454.04	-0.3	411.23	362.17	403.93	451.58	-0.3	3.33	455.43	413.02	361.38	403.05	453.00	514.49	407.55	428.26
Indonesia (27)	.230.08	0.3	208.38	183.52	204,68	341.43	0.5	1.60	229.29	207.94	181.94	202.92	339.63	-	_	- 1
Ireland (16)	332.37	-0.5	301.03	265.12	295.68	301.13	-0.5	3.17	334.15	303.04	265.14	29 5.72	302_51	343.35	270,08	276.48
taly (59)	87.51	-1,3	79.25	69.80	77.85	111.41	-0.5	2.16	88.65	90.40	70.34	78.45	112.01	96.32	73.20	82.92
Japan (485)	_114.17	-0.5	103.40	91.07	101.57	91.07	0.0	0.86	114.77	104.08	91.06	101.57	91.06	164.68	107.57	159.55
Malaysia (107)	550.90	-0.9	498.95	439.43	490.10	530.00	-1.2	1.21	555.79	504.05	441,02	491.58	536.36	660.85	512.47	577.22
1 Mexico (27)	1376.44	1.5	1246.65	1097.93	1224.52	11840.01	1,4	1.16	1355.51	1229.31	1075,59	1199.63	11673.36	1445.68	1110.35	1306.51
Netherland (19)	347.82	0.1	315.02	277.44	309.43	305.49	0.7	2.56	347.43	315.08	275.68	307.48	303.48	357.18	279.68	289.76
New Zeeland (14)	85.16	0.1	77.13	67.93	75.76	65.13	0.0	4.36	85.11	77.19	67.54	75.33	65.14	95.60	75.94	82.25
Norwey (41)	300.00	0.2	271.71	239.30	266.89	288.51	0.4	2.12	299.53	271.64	237.68	265.09	287.46	321.23	243.72	248.74
Philippines (22)	173.62	-3.2	157.25	138.49	154.46	228.15	-3.2	0.79	179,40	162.69	142.35	158.76	235.67	_		
Singapore (43)	381,15	0.0	345.21	304.03	339.08	253.54	0.3	1.12	381.02	345.55	302.34	337.21	252.88	448.01	371.2B	442.89
South Aktos (44)	357.64	0.4	323.91	285.27	318.16	347.58	0.3	2.42	356,36	323.18	282.77	315.38	345.37	381.77	301.49	381.77
Spain (35)	224.21	0.5	203.07	178.84	199,46	245.64	0.0	2.67	223.20	202.42	177.11	197.54	243.33	228.16	171.91	178.38
Sweden (49)	415.58	-1.0	378.39	331.49	369.71	471,98	-0.6	2.21	419.63	380.56	332.97	371.38	474.89	448.64	334.35	349.12
Switzerland (36)	264,46	-0.1	239.52	210.85	235.27	238.64	0.4	1.37	264.60	239.97	209.96	234.18	237.75	264.60	229.36	245.53
Thetand (43)	B1.98	0.0	74.25	65.39	72.93	82.93	0.0	3.76	81.95	74.32	65.03	72.53	82.90	184.18	73.98	177.60
United Kingdom (211)	283.22	0.5	256.51	225.91	251.96	256.51	0.3	3.B2	281,91	255.66	223.69	249,49	255.68	285.30	228.85	235.23
USA (653)	.313.42	1,8	283.87	250.00	278.83	313.42	1.8	1.93	307.96	279.29	244.36	272.54	307.96	331.54	254,79	264,34
						744.EE			201.01							
Americas (824)	285.74	1.7	259.70	228.72	255.09	241.55 226.17	1.7 0.1	1.92	281.84	255.60			237.42	303.45	233.09	241.67
Europe (726)	244,29	-0.1	221.25	194.86	217.33			2.79	244.60	221.82		216.47			204.71	211.35
Nordic (150)	.361.08	-0.7	327.46	288.41	321.67	355.64	-0.3	2.03	364.12	330.22		322.25			291,45	297.60
Pacific Basin (883)	. 133.16	-0.5	120.61	106.22	118,47	104.49	-0.1	1.39	133.76	121,31	106,14			177.01	127.18	172.42
Euro-Pactric (1609)	.179.49	-0.3	152.57	143.17	159.88	150,44 305,09	0.0	2.18	179.97	163.21		159.27			173.55	188.53
North America (767)	.305.56	1.8	276.75	243.74	271.84		1.8	1.94	300.29	272.33		265.75	299.83		248.65	257.93
Europe Ex. UK (515)	218.16	-0.5	197.59	174.02	194.08	204.81	0.6	2.19	219.17	198.77		193.97		224.70	185.65	192.67
Pacific Ex. Japan (398)	293.03	-0.2	265.40	233.74	260.68	254.86	-0.3	2.89	293.73	266.38		259.95			268.97	292.77
World Ex. US (1824)	.182,85	-0.2	165.61	145.85	162.67	158.28	0.1	2.15	183.14	166.09	145.32	162.08	156.10	193.47	176.94	189.75

0.9 2.05 222.84 201.91 176.66 197.03 199.52 233.38 202.32 212.46